## **Case Study - Course CSP Retirement**

## **National Oil Company - Background**

National Oil Company (NOC) is a large well-established company that services oil wells all over the country of Vosne. NOC has been in existence for over 30 years and has more than 10,000 full-time salaried and union hourly employees and up to a further 5,000 non-skilled seasonal employees during the non-winter months. Approximately one-half of the seasonal employees return for another season. The full-time workforce is reasonably stable, but turnover in the last 5 years has been greater than desired, due to competitors recruiting NOC's employees.

Normally, an undergraduate degree is a minimum requirement to obtain entry to the salaried workforce and many employees have graduate degrees. About half of NOC's salaried employees are recruited directly from university with the other half coming from competitors.

The company's financial position varies with the price of oil. As oil prices rise, oil companies become increasingly active and in turn require the services of NOC. Conversely, activity slows as oil prices drop. Despite this, the company is usually in a taxable position.

NOC has managed to be successful by staying on the cutting edge of technology. NOC prides itself in being state of the art in processes and software relevant to its industry. This has helped it to stave off competition from both inside and outside of Vosne. Although NOC is the largest player in the industry within Vosne, there are larger players from outside of the country, with which NOC has to compete. From time to time, there are rumors of a takeover of NOC.

### **Country of Vosne – Background**

Vosne is a modern developed country with a simplified tax system. Both corporations and individuals are subject to income tax at a flat rate of 40%. Reasonable operating expenses, including contributions to Eligible Retirement Plans (ERPs), reduce taxable income.

No pension legislation exists apart from the rules outlined herein.

Rules that apply to gain ERP status are as follows:

#### General

 if a company has one or more ERPs, then all employees are entitled to be in at least one of the company's ERPs.

### Defined Benefit Plans (DB ERPs)

- employer contributions may not exceed those recommended by an actuary, in accordance with generally accepted actuarial practice
- employer contributions are an eligible expense to reduce the employer's taxable income
- periodic pensions may not exceed \$3,000 per annum for each year of service regardless of form or commencement age
- periodic pensions cannot commence prior to age 55
- investment earnings generated by the ERP pension fund are not taxable
- pension payments are taxed as received in the hands of the recipient
- no employee contributions are permitted

## Defined Contribution Plans (DC ERPs)

- employer contributions for any individual plan member cannot exceed \$20,000 annually
- employer contributions are an eligible expense to reduce the employer's taxable income
- investment earnings generated by the ERP pension fund are not taxable until withdrawn
- benefit distributions are taxed as received in the hands of the recipient
- employer contributions may or may not be dependent on employee contributions
- individuals may contribute up to \$20,000 annually
- such contributions are tax deductible to the individual

The tax assistance available under each of the above two arrangements does not depend on the extent of participation under the other one. For example, an individual could participate in a DC ERP and, if eligible under the plans' rules, also a DB ERP of his or her employer.

## Supplemental Retirement Plans (SRPs)

Contributions to a retirement plan that does not meet ERP status are not tax-deductible. Benefits paid to participants under such plans are tax deductible to the company and are taxable to participants, when paid to participants. Such a plan is known as a Supplemental Retirement Plan (SRP). An example of an SRP is a plan that restores the benefits lost by the imposition of the ERP maximums.

### Retiree Health Care Plans

Employers in Vosne may provide health care benefits to retirees and their spouses through a separate plan which is not intended to qualify for ERP status. Benefits (including insurance premiums) paid under such plans are tax deductible to the company when paid on behalf of participants. Benefits payable as an indemnity for health related services are not taxable to plan participants at any time.

\* \* \*

No social security pension system exists in Vosne and there are no state-provided life or health-care benefits.

For financial reporting purposes, Vosne adopted GAAP Accounting Standards.

The investment market in Vosne is well developed, with substantial trading in government and corporate bonds and equities.

# **Summary of National Oil's Retirement Benefits**

NOC maintains three defined benefit plans:

- 1. a final-average pay defined benefit ERP for its full-time salaried employees;
- 2. a unit benefit defined benefit ERP for its full-time hourly union staff; and
- 3. a non-eligible pension plan (referred to as the SRP) for its executives that is supplemental to the This plan has no assets.

In addition, the company has a defined contribution ERP for its seasonal workforce.

Furthermore, eligible full-time salaried and union employees retiring with the company are covered for their lifetime by health benefits.

#### **Extracts of Retirement Benefits Provisions and Financial Information**

## National Oil Full-Time Salaried Pension Plan

Eligibility Immediate

Vesting 100% after 5 years of service

Normal Retirement Age 65

Early Retirement Age 55 with 5 years of service

Best Average Earnings Average annual earnings during 60 consecutive months in

which earnings were highest

Earnings Base pay, excluding overtime and bonuses

Normal Retirement Benefit 2% of best average earnings times years of service,

subject to tax system maximum

Benefit calculated as under the normal retirement benefit

formula using best average earnings and service as of

date of calculation

Early Retirement Benefit Accrued benefit reduced by 0.25% per month that early

retirement precedes age 62

Form of Benefit If married, 50% joint & survivor benefit, without reduction.

If not married, single life annuity

Optional Forms of Benefit None

Indexing None

Termination Benefit Lump sum equal to actuarial present value of accrued

benefit

Pre-Retirement Death Benefit Lump sum equal to actuarial present value of accrued

benefit payable to named beneficiary

Disability Benefit None

	2008	2009	2010	2011	2012
Participant Summary - January 1					
Active Participants					
(a) count	4,250	4,118	4,067	3,930	3,792
(b) average age	47.5	48.0	48.5	49.0	49.4
(c) average service	17.8	18.4	18.7	19.2	19.6
(d) average future working lifetime	10.8	10.5	10.7	11.0	10.6
(e) average future working lifetime to vesting (for those not)	N/A	N/A	3.0	3.0	3.0
(f) average plan earnings (prior year)	74,000	75,000	78,000	80,000	83,000
Deferred Vested Participants					
(a) count	•	-	-	-	-
Pensioners (incl beneficiaries)					
(a) count	736	775	804	850	893
(b) average age	69.7	70.5	70.5	68.0	67.5
(c) average annual benefit	20,300	20,800	21,200	21,500	22,000

### Plan Assets (numbers in \$000's) \*

Change in Plan Assets during Prior Year:					
Market Value of Assets at January 1 of prior year	1,003,940	1,027,990	875,898	982,379	1,046,845
Employer Contributions during prior year	41,645	40,564	40,526	42,348	42,698
Benefit Payments during prior year	(27,000)	(28,000)	(29,000)	(32,000)	(33,000)
Expenses during prior year	• • •		• •	` -	` · · - ·
Investment return during prior year	9,405	(164,656)	94,955	54,118	63,417
Market Value of Assets at January 1 of current year	1,027,990	875,898	982,379	1,046,845	1,119,960
Rate of return during prior year	1%	-16%	11%	5%	6%
Average Portfolio Mix During Prior Year:					
(a) Domestic Large Cap Equities	32%	25%	31%	28%	27%
(b) Domestic Small Cap Equities	21%	19%	21%	20%	19%
(c) Domestic Fixed Income	34%	40%	36%	38%	40%
(d) International Equities	7%	9%	5%	7%	6%
(e) Real Estate	3%	4%	4%	4%	5%
(f) Cash	<u>3%</u>	<u>3%</u>	<u>3%</u>	<u>3%</u>	<u>3%</u>
(g) Total	100%	100%	100%	100%	100%
Asset Class Returns during Prior Year:					
(a) Domestic Large Cap Equities	-2%	-30%	15%	3%	2%
(b) Domestic Small Cap Equities	-4%	-40%	20%	8%	7%
(c) Domestic Fixed Income	5%	2%	4%	8%	10%
(d) International Equities	5%	-20%	6%	2%	3%
(e) Real Estate	10%	3%	3%	-5%	-1%
(f) Cash	2%	2%	2%	2%	1%

<sup>\*</sup> numbers may not add due to rounding

	2008	2009	2010	2011	2012
Funding Valuation - January 1 (numbers in \$000's) *					•
Actuarial Accrued Liability:     (a) Active participants     (b) Deferred vested participants	722,038	745,684 -	791,900 -	819,811	849,393
(c) Pensioners (d) Total	131,479 853,517	141,856 887,540	149,994 941,894	160,820 980,631	172,885 1,022,278
2. Actuarial Value of Assets	1,027,990	875,898	982,379	1,046,845	1,119,960
3. Unfunded Actuarial Accrued Liability: (1d)-(2)	(174,473)	11,642	(40,485)	(66,214)	(97,682)
4. Normal Cost (beg. Of year)	40,564	40,526	42,348	42,698	43,336
5. Change in Unfunded AAL during prior year:  (a) Unfunded AAL at prior valuation date  (b) Adjustment for Interest  (c) Normal Cost Winterest less contributions  (d) (Gain)/Loss on investment  (e) (Gain)/Loss on termination  (f) (Gain)/Loss on salary increases less than expected  (g) (Gain)/Loss on mortality  (h) (Gain)/Loss on retirement  (i) (Gain)/Loss on assumption changes  (j) (Gain)/Loss on all other factors  (l) Unfunded AAL at current valuation date	(155,572) (10,501) 1,406 58,856 (13,000) (7,000) 1,500 (7,000) (43,000) - (161) (174,473)	(174,473) (12,213) 1,420 237,055 (17,000) (12,000) 1,800 (13,000) - - 54 11,642	11,642 815 1,419 (33,239) (15,000) 5,000 1,300 (12,500) - - 78 (40,485)	(40,485) (2,834) 1,482 15,011 (15,000) (15,000) (1,500) (8,000) - - 113 (66,214)	(66,214) (4,635) 1,495 10,201 (18,000) (10,000) 1,400 (12,000) - 70 (97,682)
6. Actuarial Basis (a) Interest (b) Salary scale (c) Consumer Price Index (d) Mortality (e) Turnover (f) Retirement age (g) Proportion married and age difference (h) Expenses (i) Asset Valuation Method (j) Actuarial Cost Method	7.00% 3.50% 3.00% 80% mar	Marke	Age 62	r than female sp company ts	7.00% 3.50% 3.00% pouse

<sup>\*</sup> numbers may not add due to rounding

Expense Valuation - January 1 (numbers in \$000's) *	2008	2009	2010	2011	2012
Reconciliation of funded status at valuation date:					
(a) Accumulated Benefit Obligation (b) Projected Benefit Obligation	(680,663)	(777,235)	(844,146)	(937,268)	(976,523)
(i) retirees / actives - fully vested	N/A	N/A	(1,121,508)	(1,245,227)	(1,297,381)
(ii) actives - not fully vested	N/A	N/A	(84,415)	(93,727)	(97,652)
(iii) total	(1,047,175)	(1,110,336)	(1,205,922)	(1,338,954)	(1,395,033)
(c) Fair Value of Assets	1,027,990	875,898	982,379	1,046,845	1,119,960
(d) Funded Status: (b) + (c)	(19,184)	(234,437)	(223,543)	(292,109)	(275,073)
(e) Unrecognized (gains)/losses	(71,446)	141,037	111,010	165,426	128,537
(f) Prepaid/(Accrued) expense	N/A	N/A	N/A	N/A	N/A
2. Pension Expense:					
(a) Service Cost (beg. of year)	50,705	52,495	57,065	61,486	62,404
(b) Interest Cost	65,063	66,058	68,667	69,222	72,047
(c) Expected return on assets	(72,434)	(61,751)	(69,234)	(71,023)	(75,946)
(d) Amortization of past service cost	•	• •	•	· -	-
(e) Amortization of net actuarial (gain)/loss **	-	2,857	-	2,866	-
(f) Pension Expense for year	43,334	59,659	56,498	62,551	58,505
3. Actuarial Basis and Supplemental Data					
(a) Discount rate	6.00%	5.75%	5.50%	5.00%	5.00%
(b) Return on assets	7.00%	7.00%	7.00%	6.75%	6.75%
(c) Salary scale	4.00%	4.00%	4.00%	4.00%	4.00%
(d) Consumer Price Index	3.00%	3.00%	3.00%	3.00%	3.00%
(e) Mortality			GAM83		
(f) Turnover			C experience fo		
(g) Proportion married and age difference	80% mar	ried; male spou	•	er than female s	pouses
(h) Retirement age			Age 62		
(i) Expenses			xpenses paid b		
(j) Asset Valuation Method			et value of asse		
(k) Actuarial Cost Method			jected unit cred		40.000
(I) Employer contributions	40,564	40,526	42,348	42,698	43,336
(m) Benefit payments	(27,000)	(28,000)	(29,000)	(32,000)	(33,000)

<sup>\*</sup> numbers may not add due to rounding

\*\* gains/losses exceeding 10% of the greater of the Projected Benefit Obligation and the Fair Value of Assets are amortized over the
average future working lifetime of active participants

# National Oil Full-Time Salaried Pension Plan Reconciliation of Plan Participants (2008 - 2012)

	Active	Pensioners/ Beneficiaries	Total
1. Participants as of January 1, 2008	4,250	736	4,986
<ul> <li>New Entrants/Rehires</li> <li>Terminated Nonvested</li> <li>Terminated Vested (Lump Sum Cashout)</li> <li>Retirement</li> <li>Death w/ Beneficiary</li> <li>Death w/o Beneficiary</li> <li>Net change</li> </ul>	200 (170) (120) (40) (2) - (132)	- - 40 2 (3) 39	200 (170) (120) - - (3) (93)
2. Participants as of January 1, 2009	4,118	775	4,893
<ul> <li>New Entrants/Rehires</li> <li>Terminated Nonvested</li> <li>Terminated Vested (Lump Sum Cashout)</li> <li>Retirement</li> <li>Death w/ Beneficiary</li> <li>Death w/o Beneficiary</li> <li>Net change</li> </ul>	230 (100) (150) (30) (1) - (51)	- - 30 1 (2) 29	230 (100) (150) - - (2) (22)
3. Participants as of January 1, 2010	4,067	804	4,871
<ul> <li>New Entrants/Rehires</li> <li>Terminated Nonvested</li> <li>Terminated Vested (Lump Sum Cashout)</li> <li>Retirement</li> <li>Death w/ Beneficiary</li> <li>Death w/o Beneficiary</li> <li>Net change</li> </ul>	150 (80) (160) (45) (2) - (137)	- - - 45 2 (1) 46	150 (80) (160) - - (1) (91)
4. Participants as of January 1, 2011	3,930	850	4,780
<ul> <li>New Entrants/Rehires</li> <li>Terminated Nonvested</li> <li>Terminated Vested (Lump Sum Cashout)</li> <li>Retirement</li> <li>Death w/ Beneficiary</li> <li>Death w/o Beneficiary</li> <li>Net change</li> </ul>	135 (90) (140) (42) (1) - (138)	- - - 42 1 - 43	135 (90) (140) - - - (95)
5. Participants as of January 1, 2012	3,792	893	4,685

National Oil Full-Time Salaried Pension Plan Age/Svc/Earnings as of January 1, 2011

Age (Years)

		< 5	<b>Sel</b> 5-10	Service (Years) 10-15	15-20	>20	Totals
< 25	# Participants Average Salary	30 45,000	25 55,000	1 1	1 1	1 1	55 49,500
25-35	# Participants Average Salary	20 63,000	20 98,000	110 78,000	110 70,000	1 1	290 72,200
35-45	# Participants Average Salary	25 70,000	80 75,000	200 80,000	200 85,000	200 85,000	705 81,900
45-55	# Participants Average Salary	10 70,000	60 82,000	150 90,000	450 92,000	800 92,000	1,470 91,200
55-65	# Participants Average Salary	15 70,000	80,000	80 75,000	250 85,000	000 <sup>°</sup> 08	1,025 80,700
> 65	# Participants Average Salary	1 55,000	1 63,000	55,000	50 70,000	145 70,000	247 66,900
Totals	# Participants Average Salary	101 61,000	296 74,900	590 79,400	1,060 85,700	1,745 85,200	3,792 83,000
	Avg Age Avg Svc Avg Salary	49.4 19.6 83,000					

# National Oil Full-Time Salaried Supplemental Retirement Plan (SRP)

Eligibility Immediate

Normal Retirement Age 65

Early Retirement Age 55 with 5 years of service

Salaried Pension Plan without regard to tax system maximums less actual Accrued Benefit under the

Salaried Pension Plan

Normal Retirement Benefit Accrued Benefit

Early Retirement Benefit Accrued Benefit reduced by 0.25% per month that

early retirement precedes age 62

Commencement Date and Form

of Benefit

Must be same as under Salaried Pension Plan

Indexing None

Termination Benefit None

Pre-Retirement Death Benefit None

Disability Benefit None

Supplemental Retirement Plan <u>Historical Valuation Results - January 1</u>	2008	2009	2010	2011	2012
Participant Summary					
1. Active Participants			<del></del>		
(a) count	55	57	59	57	59
(b) average age	53.8	54.3	54.9	55.2	55.7
(c) average service	18.6	18.9	19.4	19.7	20.2
(d) average future working lifetime	6.0	5.9	5.7	5.5	5.3
(e) average future working lifetime to vesting (for those not)	N/A	N/A	2.0	2.0	2.0
(f) average plan earnings (prior year)	340,000	347,000	360,000	370,000	400,000
2. Deferred Vested Participants					
(a) count	-	-	-	-	-
3. Pensioners (incl beneficiaries)					
(a) count	19	21	23	25	28
(b) average age	66.1	65.7	66.1	66.5	67.0
(c) average annual benefit	14,500	15,000	15,300	15,800	16,000

#### Expense Valuation Results (numbers in \$000's) \*

Reconciliation of funded status at valuation date:					
(a) Accumulated Benefit Obligation (b) Projected Benefit Obligation	(14,839)	(19,114) ·	(21,448)	(25,165)	(27,835)
(i) retirees / actives - fully vested	N/A	N/A	(35,746)	(41,942)	(46,392)
(ii) actives - not fully vested	N/A	N/A	(11,915)	(13,981)	(15,464)
(iii) total	(37,098)	(42,475)	(47,662)	(55,923)	(61,857)
(c) Fair Value of Assets	- '	-	-	-	-
(d) Funded Status: (b) + (c)	(37,098)	(42,475)	(47,662)	(55,923)	(61,857)
(e) Unrecognized prior service costs	-	-	-	-	-
(f) Unrecognized (gains)/losses	3,547	5,750	7,219	11,293	12,288
(g) Prepaid/(Accrued) expense	N/A	N/A	N/A	N/A	N/A
2. Pension Expense					
(a) Service cost (beg. of year)	1,162	1,272	1,419	1,439	1,658
(b) Interest cost	2,287	2,506	2,690	2,858	3,165
(c) Expected ROA	-	-	-	-	-
(d) Amort of past service cost	-	-	-	-	-
(e) Amort of unrec (gain)/loss **	-	255	430	1,036	1,151
(f) Pension Expense for year	3,450	4,033	4,539	5,333	5,974
3. Benefit Payments	276	315	352	395	448
4. Actuarial Basis					
(a) Discount rate	6.00%	5.75%	5.50%	5.00%	5.00%
(b) Return on assets	N/A	N/A	N/A	N/A	N/A
(c) Salary scale	3.50%	3.50%	3.50%	3.50%	3.50%
(d) CPI	3.00%	3.00%	3.00%	3.00%	3.00%
(e) All other assumptions	Sa	ıme as for Full-ti	me Salaried Per	ision Plan	

<sup>\*</sup> numbers may not add due to rounding
\*\* gains/losses exceeding 10% of the greater of the Projected Benefit Obligation and the Fair Value of Assets are amortized over the
average future working llifetime of active participants

## National Oil Full-Time Hourly Union Pension Plan

Eligibility

**Immediate** 

Vesting

100% after 5 years of service

Normal Retirement Age

65

Early Retirement Age

55 with 10 years of service

Normal Retirement Benefit

\$80 per month times years of service for terminations/

retirements prior to 2010

\$81 per month times years of service for terminations/

retirements during 2010 and beyond

**Accrued Benefit** 

Benefit calculated as under the normal retirement benefit

formula based on service and multiplier as of date of

calculation.

**Early Retirement Benefit** 

Unreduced benefit at 62 with 30 years of service,

otherwise reduced by 0.25% per month that early

retirement precedes Normal Retirement Age.

Form of Benefit

If married, 50% joint & survivor benefit without reduction

If not married, single life annuity.

Optional Forms of Benefit

None

Post-Retirement Indexing

Lesser of 1% or CPI each year after pension commencement

**Termination Benefit** 

Lump sum equal to actuarial present value of accrued

benefit assuming no indexing

Pre-Retirement Death Benefit

Lump sum equal to actuarial present value of accrued

benefit assuming no indexing, payable to named beneficiary

**Disability Benefit** 

None

	2008	2009	2010	2011	2012
Participant Summary - January 1					
Active Participants					
(a) count	6,363	6,326	6,285	6,262	6,272
(b) average age	47.8	48.6	49.4	50.0	50.8
(c) average service	18.7	19.3	19.8	20.4	21.0
(d) average future working lifetime	10.2	10.5	10.3	10.1	9.9
(e) average future working lifetime to vesting (for those not)	N/A	N/A	3.4	3.3	3.2
(f) average plan earnings (prior year)	41,000	42,000	43,000	44,000	45,000
Deferred Vested Participants					
(a) count	-	-	-	-	-
Pensioners (incl beneficiaries)					
(a) count	1,088	1,103	1,130	1,153	1,173
(b) average age	70.4	71.4	71.9	72.2	72.4
(c) average annual benefit	11,300	11,400	11,500	11,600	11,700

### Plan Assets (numbers in \$000's) \*

Change in Plan Assets during Prior Year:					
Market Value of Assets at January 1 of prior year	557,208	597,964	617,450	670,766	744,375
Employer Contributions during prior year	32,000	35,000	40,000	40,000	40,000
Benefit Payments during prior year	(16,000)	(16,000)	(17,000)	(18,000)	(18,000)
Expenses during prior year		•	-	-	-
Investment return during prior year	24,756	486	30,315	51,610	71,685
Market Value of Assets at January 1 of current year	597,964	617,450	670,766	744,375	838,061
Rate of return during prior year	4%	0%	5%	8%	9%
Average Portfolio Mix During Prior Year:					
(a) Domestic Large Cap Equities	8%	6%	8%	5%	3%
(b) Domestic Small Cap Equities	0%	0%	0%	0%	0%
(c) Domestic Fixed Income	90%	92%	89%	92%	94%
(d) International Equities	0%	0%	0%	0%	0%
(e) Real Estate	0%	0%	0%	0%	0%
(f) Cash	<u>2%</u>	<u>2%</u>	<u>3%</u>	<u>3%</u>	3%
(g) Total	100%	100%	100%	100%	100%
Asset Class Returns during Prior Year:					
(a) Domestic Large Cap Equities	-2%	-30%	15%	3%	2%
(b) Domestic Small Cap Equities	-4%	-40%	20%	8%	7%
(c) Domestic Fixed Income	5%	2%	4%	8%	10%
(d) International Equities	5%	-20%	6%	2%	3%
(e) Real Estate	10%	3%	3%	-5%	-1%
(f) Cash	2%	2%	2%	2%	1%

<sup>\*</sup> numbers may not add due to rounding

Funding Valuation - January 1 (numbers in \$000's) *	2008	2009	2010	2011	2012
Actuarial Accrued Liability:     Active Multiplier	\$ 80 \$	80 \$	81 \$	81 \$	81
(a) Active participants	540,906	582,597	631,117	691,126	746,593
(b) Deferred vested participants	<u>.</u>	-	-	-	-
(c) Pensioners	132,780	137,059	141,646	145,785	149,593
(d) Total	673,686	719,655	772,763	836,911	896,186
2. Actuarial Value of Assets	597,964	617,450	670,766	744,375	838,061
3. Unfunded Actuarial Accrued Liability: (1d)-(2)	75,721	102,205	101,997	92,536	58,125
4. Normal Cost (beg. Of year)	28,925	30,186	31,875	33,879	35,552
5. Change in Unfunded AAL during prior year:					
(a) Unfunded AAL at prior valuation date	100,134	75,721	102,205	101,997	92,536
(b) Adjustment for Interest	6,008	4,733	6,388	6,375	5,552
(c) Normal Cost w/interest less contributions	(2,107)	(5,360)	(9,177)	(7,383)	(5,289)
(d) (Gain)/Loss on investment	9,156	37,481	8,994	(8,999)	(26,363)
(e) (Gain)/Loss on termination	(11,000)	(10,000)	(12,500)	(15,000)	(8,000)
(f) (Gain)/Loss on salary increases less than expected	-	·	-	-	-
(g) (Gain)/Loss on mortality	750	800	700	700	350
(h) (Gain)/Loss on retirement	(6,000)	(1,000)	(2,000)	(5,000)	(1,000)
(i) (Gain)/Loss on assumption changes	(21,000)	-	-	19,400	-
(j) (Gain)/Loss on expenses	-	- (1)	- (40.4)	-	-
(k) (Gain)/Loss on all other factors	(220)	(169)	(404)	446	338
(I) Change in active benefit multiplier	·		7,792	-	
(m) Unfunded AAL at current valuation date	75,721	102,205	101,997	92,536	58,125
6. Actuarial Basis					
(a) Interest	6.25%	6.25%	6.25%	6.00%	6.00%
(b) Salary scale	N/A	N/A	N/A	N/A	N/A
(c) Consumer Price Index	3.00%	3.00%	3.00%	3.00%	3.00%
(d) Mortality			M83		
(e) Turnover		sed on NOC expe			
(f) Retirement age		th appropriate ear			
(g) Proportion married and age difference		male spouses 3 y			
(h) Expenses		ssume all expens			4.000
(i) Post-retirement indexing	1.00%	1.00%	1.00%	1.00%	1.00%
(j) Asset Valuation Method			ue of assets		
(k) Actuarial Cost Method		Unit	credit		

<sup>\*</sup> numbers may not add due to rounding

Expense Valuation - January 1 (numbers in \$000's) \* 1. Reconciliation of funded status at valuation date: (active multiplier) \$ 80 \$ 80 \$ 81 \$ 81 \$ 81 (a) Accumulated Benefit Obligation (704,050) (770,203)(854,387) (955,159) (1,023,134)(b) Projected Benefit Obligation (i) retirees / actives - fully vested N/A N/A (811,668) (907,401) (971,977) N/A N/A (42,719)(47,758)(51,157) (ii) actives - not fully vested (iii) total (704,050)(770,203)(854, 387)(955, 159)(1,023,134)670,766 838,061 (c) Fair Value of Assets 597,964 617,450 744,375 (106,086)(152,753)(183,621)(210,783)(185,073)(d) Funded Status: (b) + (c) 7,875 7,029 8.722 (e) Unrecognized prior service costs 70,856 115.072 132,858 151,756 114,629 (f) Unrecognized (gains)/losses (g) Prepaid/(Accrued) expense N/A N/A N/A N/A N/A 2. Pension Expense: 30,274 32,791 36,087 39,977 41,951 (a) Service Cost (beg. of year) 48,509 49,307 52,804 43,579 (b) Interest Cost 45,712 (40,936)(43,434)(48,821)(c) Expected return on assets (36,448)(37,767)847 847 (d) Amortization of past service cost 847 3,624 5,568 1,244 (e) Amortization of net actuarial (gain)/loss \*\* 44 4,604 (f) Immediate recognition of past service costs & (gains)/losses 48,025 (g) Pension Expense 37,450 44,360 49,111 52,265 3. Actuarial Basis and Supplemental Data 5.75% 5.50% 5.00% 5.00% (a) Discount rate 6.00% 5.75% 5.75% 6.00% 6.00% 6.00% (b) Return on assets N/A

2008

N/A

3.00%

1.00%

35,000

(16,000)

2009

N/A

GAM83

Based on NOC experience for 1986-1988

Age 62, with appropriate early retirement reduction, if any

80% married, male spouses 3 years older than female spouses Assume all expenses paid by company

Market value of assets

Projected unit credit

3.00%

1.00%

40,000

(16,000)

2010

N/A

3.00%

1.00%

40,000

2011

N/A

3.00%

1.00%

40,000

(18,000)

3.00%

1.00%

40,000

(18,000)

2012

(h) Proportion married and age difference

(c) Salary scale

(e) Mortality

(f) Turnover (g) Retirement age

(i) Expenses

(d) Consumer Price Index

(j) Post-retirement indexing

(k) Asset Valuation Method

(m) Employer contributions

(I) Actuarial Cost Method

(n) Benefit payments

<sup>\*</sup> numbers may not add due to rounding

<sup>\*\*</sup> gains/losses exceeding 10% of the greater of the Projected Benefit Obligation and the Fair Value of Assets are amortized over the average future working llifetime of active participants

# National Oil Full-Time Hourly Union Pension Plan Reconciliation of Plan Participants (2008 - 2012)

	Active	Pensioners/ Beneficiaries	Total
1. Participants as of January 1, 2008	6,363	1,088	7,451
- New Entrants/Rehires	75	-	75
- Terminated Nonvested	(40)	-	(40)
- Terminated Vested (Lump Sum Cashout)	(50)	-	(50)
- Retirement	(20)	20 1	- (1)
<ul><li>Death w/ Beneficiary</li><li>Death w/o Beneficiary</li></ul>	(2)	(6)	(1) (6)
- Net change	(37)	15	(22)
2. Participants as of January 1, 2009	6,326	1,103	7,429
- New Entrants/Rehires	110	-	110
- Terminated Nonvested	(60)	-	(60)
<ul> <li>Terminated Vested (Lump Sum Cashout)</li> </ul>	(60)	-	(60)
- Retirement	(30)	30	-
- Death w/ Beneficiary	(1)	1	- (4)
- Death w/o Beneficiary	- (41)	(4)	(4)
- Net change	(41)	27	(14)
3. Participants as of January 1, 2010	6,285	1,130	7,415
- New Entrants/Rehires	120	-	120
- Terminated Nonvested	(50)	-	(50)
<ul> <li>Terminated Vested (Lump Sum Cashout)</li> </ul>	(70)	-	(70)
- Retirement	(25)	25	-
- Death w/ Beneficiary	(1)	1	-
- Death w/o Beneficiary	3	(3) 23	_
- Net change	(23)	23	-
4. Participants as of January 1, 2011	6,262	1,153	7,415
- New Entrants/Rehires	130	-	130
- Terminated Nonvested	(40)	-	(40)
- Terminated Vested (Lump Sum Cashout)	(60)	-	(60)
- Retirement	(20)	20	-
- Death w/ Beneficiary	-	<del>-</del>	<u>-</u>
<ul><li>Death w/o Beneficiary</li><li>Net change</li></ul>	10	20	30
- Net Glange	10	20	30
5. Participants as of January 1, 2012	6,272	1,173	7,445

National Oil Full-Time Hourly Union Pension Plan Age/Svc/Earnings as of January 1, 2012

			\ 5	<b>Se</b> 5-10	Service (Years) 10-15	15-20	>20	Totals
Age (Years)	< 25	# Participants Average Salary	100 28,000	50 34,000	1 1	1 1	1 1	150 30,000
	25-35	# Participants Average Salary	80 29,000	99'000 39'000	90 44,000	62 44,000	1 1	292 38,900
	35-45	# Participants Average Salary	70 29,000	110 34,000	100 43,000	700 46,000	700 44,000	1,680 43,500
	45-55	# Participants Average Salary	50 32,000	90 37,000	125 55,000	355 52,000	1,500 49,000	2,120 48,900
	55-65	# Participants Average Salary	50 33,000	100 36,000	100 42,000	200 45,000	1,200 50,000	1,650 47,500
	> 65	# Participants Average Salary	15 29,000	10 25,000	100 29,000	100 33,000	155 30,000	380 30,400
	Totals	# Participants Average Salary	365 29,700	420 35,600	515 43,200	1,417 46,400	3,555 47,500	6,272 45,000
		Avg Age Avg Svc Avg Salary	50.8 21.0 45,000					

### National Oil Part-Time DC Pension Plan

Eligibility Immediate

Vesting Immediate

Employee Contributions Employee may defer between 1% to 20% of pay

Employer Contributions 3% of pay

Plan Fund Investment Options The employer invests in funds elected by employee

Account Balance Contributions are accumulated in member's individual

account earning a rate of return based on the

investments elected by the employee

Loans/Withdrawals Not permitted.

Retirement

Benefit on Termination or Account balance is payable to employee upon

termination or retirement. Employee has the option to leave the balance in the fund or withdraw entire balance

immediately upon termination or retirement.

Benefit on Death Account balance is payable to named beneficiary

## National Oil Part-Time DC Pension Plan

Historical Results - January 1

	2008	2009	2010	2011	2012
Participant Summary					
(a) number participating during prior year	6,600	6,500	6,400	6,300	6,500
(b) average age (c) average pay	28.5 31,000	28.9 31,620	29.3 32,300	28.8 33,000	28.0 34,000

## Plan Assets (numbers in \$000's) \*

Change in Plan Assets during Prior Year:					
Market Value of Assets at January 1 of prior year	63,069	66,220	65,632	74,104	81,296
Employee Contributions during prior year	10,230	10,277	10,336	10,395	11,050
Company Contributions during prior year	6,138	6,166	6,202	6,237	6,630
Benefit Payments during prior year	(13,860)	(13,650)	(13,440)	(13,230)	(13,650)
Expenses during prior year	-	-	-	-	-
Investment return during prior year	643	(3,381)	5,374	3,790	2,499
Market Value of Assets at January 1 of current year	66,220	65,632	74,104	81,296	87,825
Rate of return during prior year	1%	-5%	8%	5%	3%

<sup>\*</sup> numbers may not add due to rounding

### National Oil Full-Time Salaried and Union Retiree Health Benefit Program

Eligibility Immediate

Earliest Retirement Age 55 and 10 years of service

Retirement benefit Retirees and their spouses may elect to

participate in a self insured health plan,

with 100% the of cost of the plan paid by the employer.

Pre-retirement / termination benefits None

Spousal Coverage Continues for the life of the spouse after death of

an eligible employee

Benefits Covered \$0 deductible; \$0 copay

No lifetime maximum

Office visits Hospital visits

Surgery

Prescription drugs

Life Insurance benefit Effective January 1, 2010: introduced \$50,000 life insurance

benefit payable upon death after retirement

## Expense Valuation Results - January 1 (numbers in \$000's) \*

Reconciliation of funded status at valuation date:					
(a) Accumulated Postretirement Benefit Obligation					
(i) actives - fully vested	(816,512)	(915,361)	(724,363)	(806,700)	(924,061)
(ii) actives - not fully vested	N/A	N/A	(316,909)	(345,728)	(396,026)
(iii) retirees	(565,677)	(659,480)	(735,661)	(848,530)	(960,883)
(iv) total	(1,382,189)	(1,574,841)	(1,776,933)	(2,000,958)	(2,280,970)
(b) Fair Value of Assets	` o	` o´	` o´	`´ o´	o´
(c) Surplus: (a) + (b)	(1,382,189)	(1,574,841)	(1,776,933)	(2,000,958)	(2,280,970)
(d) Unrecognized past service costs	0	0	20,000	17,318	14,636
(e) Unrecognized (gain)/loss	142,116	226,210	283,624	365,754	492,158
(f) Prepaid/(Accrued) expense	N/A	N/A	N/A	N/A	N/A
2. Expense					
(a) Service cost (beg. of year)	51,032	57,210	63,425	72,027	82,505
(b) Interest cost	85,153	92,923	100,340	102,724	117,124
(c) Expected ROA	0	0	0	0	0
(d) Amort of past service cost	0	0	2,682	2,682	2,682
(e) Amort of unrec (gain)/loss **	373	6,545	10,130	15,857	25,981
(f) Expense for year	136,559	156,678	176,577	193,290	228,292
3. Benefit Payments	28,000	32,000	32,000	37,000	42,000
4. Average Future Working Lifetime to Retirement	10.44	10.50	10.46	10.45	10.16
5. Average Future Working Lifetime to FEA	7.44	7.50	7.46	7.45	7.16
6. Average Future Working Lifetime to Fully Vested	N/A	N/A	7.46	7.45	7.16
(for those not vested)					
7. Actuarial Assumptions:					
(a) Discount rate	6.00%	5.75%	5.50%	5.00%	5.00%
(b) Return on assets	N/A	N/A	N/A	N/A	N/A
(c) Medical trend					
Initial rate	6.00%	6.00%	6.00%	5.50%	6.00%
Annual decrease	0.50%	0.50%	0.50%	0.50%	0.50%
Ultimate rate	4.50%	4.50%	4.50%	4.50%	5.00%
Year ultimate trend rate reached	2011	2012	2013	2013	2014
(d) CPI	3.00%	3.00%	3.00%	3.00%	3.00%
(e) Per capita claims cost	9,900	11,000	12,000	13,000	14,500
(f) Retirement assumption			ith 10 years of s		
(g) All other demographic assumptions		Same as thos	se used for pens	sion plans	

<sup>\*</sup> numbers may not add due to rounding

<sup>\*\*</sup> gains/losses exceeding 10% of the Accumulated Postretirement Benefit Obligation are amortized over the average future working llifetime of active participants