

Appendix B: Sample Life Cost Comparison

Attached are a series of sample life comparisons. Generally they compare the benefits and funding before versus after the addition of the DROP feature.

Example #1:

The top of this example shows the pre-DROP sample life results. The employee's age on the valuation date is age 50 (NRA) and the salary for the coming year is \$50,000. The columns and formulas are as follow:

Pre-DROP Valuation:

Column (1): Age

Column (2): Years of Service

Column (3): Salary

Column (4): Three-year Average Salary

Column (5): Employee contribution = 6% times salary(x)

Column (6): Accrued benefit = 2.5% times (2) x (4)

Column (7): a_x = Single life annuity factor at age x. Note: many police and fire plans often have unreduced J&S forms of payment.

Column (8): Retirement rates

Column (9): $1p_x$ = probability of continuing to be employed a year later. Note: most valuations factor in death and disability probabilities and benefits. We have focused only on the retirement decrement.

Column (10): tp_{50} = probability of continuing to be employed from age 50 to "t" years later where t = age at decrement - 50.

Column (11): v^{x-50} = Interest discount from age at decrement to valuation age 50.

Column (12): PVB ret = Present value of retirement benefit at age 50 = (6) times (7) times (8) times (10) times (11). Sum from all ages is shown at the bottom of the column.

Column (13): Present value of future salary. Shown for information purposes to see one impact of retirement rate changes. Not a direct factor in PUC valuation.

Column (14): PUC service allocation basis

Column (15): PUC actuarial liability = (12) times {service at valuation age 50/(14)}

Column (16): PUC normal cost = (12)/(14); value is zero at valuation age assuming beginning of year decrement.

The gross (employer and employee) actuarial liability and normal cost are \$385,174 and \$8,630 respectively. We assume that the employer normal cost is determined as the gross normal cost less the expected employee contribution of \$1,800 ($\$6,830 = \$8,630 \text{ less } (\$3,000 \text{ times } 0.6000)$). There are other ways to offset for employee contributions.

Post-DROP Valuation:

Column (6): Accrued benefit = 2.5% time (2) x (4). The DROP benefit only depends on the value at age 50. Other values are shown just for illustration purposes and to determine the DROP ratio.

Column (7): DROP annuity with COLA. Equals annuity at DROP participation age (=50) increased with three percent annual COLA.

Column (8): DROP lump sum (x) = DROP lump sum(x-1) times 1.06 + {DROP annuity(x-1) + employee contribution(x-1)} times (1+.06 times 13/24). This is an approximation and assumes employee contributions continue and are added to DROP account.

Columns (9, 13, 14, 15, 16, 18, 19, 20 and 21): Same in function to those in pre-DROP valuation.

Column (10) PV non-DROP benefit = (6) times (9). Not valued, just for illustration purposes and to determine the DROP ratio.

Column (11): PV DROP benefit at age $x = \{(8) + (7) \text{ times } (9)\}$

Column (12): DROP ratio = (11)/(10)

Column (17): PV DROP benefit at age 50 = (11) times (13) times (15) times (16)

The result is that the present value of benefits increases (since the DROP ratio is greater than 100% and retirement rates were not changed) and the normal cost and actuarial liability both increase. Assuming a 20-year level dollar amortization of the increase in the unfunded liability, the contribution rate increased by 2.5 percent of pay for this person.

This is a fairly typical DROP result. Usually a more accurate study should be done that factors in:

- Death and disability benefits
- Recognizes actual employee distributions including those that are already well beyond NRA and may elect DROP late
- Treatment of employee contributions. Often employee contributions stop when an employee elects DROP. Some consideration should be given to how this impacts the net employer normal cost.

Example #2 considers the impact of changing retirement rates.

Example #2:

In this illustration we lowered the probability of retirement at ages 51-53. The result (compared to the post-DROP results in Example #1) was an increase in the present value of future salary and a reduction in normal cost and actuarial liability. The present value of future benefits changed very little. The result on the contribution was a reduction in DROP cost from 2.5 percent of payroll to 1.7 percent of payroll. The DROP ratios are unaffected.

One interesting fact is that if the retirement rate at age 50 is lowered from 40% to 30% in Example #2 (post-DROP only), the DROP cost actually increases from 2.5 percent to 3.1 percent. This illustrates two important factors:

1. The normal cost will increase (possibly materially) if the retirement rates for decrements in the year of valuation are lowered.
2. The impact may appear very different for (i) employees far from retirement, (ii) employees just becoming eligible for retirement and (iii) employees that have already worked many years beyond their NRD.
3. Some argue that the true cost of DROP can only be understood using a forecast type of valuation that can better reflect changes in retirement rates, delays in hiring new employees and other factors such as item two above.

Example 2

DRDP Cost Illustration	
Salary Scale +	3.7%
Interest Rate =	3.7%
COLA =	3.7%
Interest Credit Rate =	6.7%

Pre-DRDP Valuation Sample Life																
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)
	3 yr. final			2.50%			Retirement			# of past POC			PUC AL	PUC NC		
	Age (6)	Service	Annual salary	Annual average salary	Employee contrib.	Annual benefit	A.	rate	L.R.	U.R.	v^{-10}	FYE ret	FVPS	NC payments	retirement	retirement
	47		41,591													
	48		44,525													
	49		47,293													
age now	50	25.00	50,801	44,966	3,038	26,335	10.0%	4.7%	1.0000	1.0000	1.0000	169,627	30,000	25	169,627	
	51	26.00	52,750	47,439	3,165	30,685	14,037	3.7%	1.0000	0.6000	1.5203	35,414	29,206	26	24,429	793
	52	27.00	55,451	50,048	3,289	35,792	18,574	3.7%	1.0000	0.5400	1.1574	22,629	25,704	27	21,127	945
	53	28.00	58,712	52,800	3,523	38,560	24,348	3.7%	1.0000	0.4800	1.2983	30,468	22,653	28	18,268	731
	54	29.00	61,541	55,704	3,715	40,386	34,074	3.7%	1.0000	0.4274	1.7363	18,200	19,914	29	15,774	621
	55	30.00	65,248	58,768	3,921	44,076	33,852	100%	1.0000	0.3766	1.6833	143,250		30	136,128	5,443
											Total =	419,784	147,436		385,174	8,430
																Discounted employee contribution = 1,900
																Net employer normal cost = 4,530
																PUC NCF pay = 13.7%

Post-DRDP Valuation Sample Life																					
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)	(19)	(20)	(21)
	3 yr. final			2.50%			DRDP			FV ann.			PY			# of past POC			PUC AL	PUC NC	
	Age (6)	Service	Annual salary	Annual average salary	Employee contrib.	Annual benefit	w/ COLA	DRDP	A.	benefit	benefit	rate	rate	L.R.	U.R.	v^{-10}	FYE ret	FVPS	NC payments	retirement	retirement
	47		41,591																		
	48		44,525																		
	49		47,293																		
age now	50	25.00	50,801	44,966	3,038	26,335	28,110	-	15.0%	4,256	42,566	100.0%	4.7%	0.0000	1.0000	1.0000	169,627	30,000	25	169,627	
	51	26.00	52,750	47,439	3,165	35,639	38,947	32,114	14.9%	457,495	461,389	100.0%	0%	1.0000	1.0000	0.9203	-	29,206	26	-	-
	52	27.00	55,451	50,048	3,289	37,787	29,815	67,196	14.9%	499,880	582,371	101.9%	0%	1.0000	1.0000	0.8374	-	26,637	27	-	-
	53	28.00	58,712	52,800	3,523	36,660	30,708	105,460	14.9%	536,324	596,070	103.0%	0%	1.0000	1.0000	0.7503	-	27,763	28	-	-
	54	29.00	61,541	55,704	3,715	42,347	31,633	147,332	14.0%	583,212	592,943	104.2%	5%	0.9800	1.0000	0.7103	130,750	27,337	29	112,716	4,809
	55	30.00	65,248	58,768	3,921	46,737	32,558	150,456	13.8%	638,713	643,124	105.0%	30%	0.8000	1.0000	0.6699	121,312		30	106,427	4,377
																Total =	421,409	143,214		291,569	0,000
																					Discounted employee contribution = 1,000
																					Net employer normal cost = 7,000
																					PUC NCF pay = 14.7%
																					Change in PUC actuarial liability = 6,200
																					30-year amortization of change in PUC actuarial liability = 603
																					Change in POC normal cost = 356
																					Contribution increase = 489
																					Increase of pay = 1.7%

Example #3:

This shows DROP ratios at different combinations of age and service for one of the plans in our survey.

Example 3

Ratio of DROP PV/non-DROP PV (3 year minimum and 4 year maximum DROP period)

DROp Participation Period:		<u>3 years</u>	<u>4 years</u>	<u>4 years</u>	<u>4 years</u>	<u>4 years</u>	<u>4 years</u>	<u>4 years</u>	<u>4 years</u>	<u>4 years</u>	<u>4 years</u>	<u>4 years</u>	<u>4 years</u>	
		Service when joined DROp and at exit												
		20	20	21	22	23	24	25	26	27	28	29	30	
	<u>Joined</u>	<u>Exited</u>	23	24	25	26	27	28	29	30	31	32	33	34
	40	44	1.005	1.007	1.011	1.015	1.019	1.023	1.026	1.030	1.062	1.095	1.127	1.160
	41	45	1.009	1.012	1.016	1.021	1.024	1.028	1.032	1.035	1.068	1.100	1.133	1.166
	42	46	1.013	1.017	1.022	1.026	1.030	1.033	1.037	1.040	1.073	1.106	1.139	1.172
	43	47	1.017	1.023	1.027	1.031	1.035	1.039	1.042	1.046	1.079	1.112	1.145	1.178
Age	44	48	1.021	1.028	1.032	1.036	1.040	1.044	1.048	1.051	1.084	1.117	1.151	1.184
when joined	45	49	1.024	1.032	1.037	1.041	1.045	1.049	1.052	1.056	1.089	1.122	1.156	1.189
DROp and	46	50	1.027	1.036	1.041	1.045	1.049	1.053	1.056	1.060	1.093	1.127	1.160	1.194
at exit	47	51	1.029	1.039	1.044	1.048	1.052	1.056	1.059	1.063	1.096	1.130	1.163	1.197
	48	52	1.030	1.042	1.046	1.050	1.054	1.058	1.062	1.065	1.099	1.132	1.166	1.200
	49	53	1.032	1.044	1.048	1.053	1.057	1.060	1.064	1.067	1.101	1.135	1.168	1.202
	50	54	1.034	1.046	1.051	1.055	1.059	1.063	1.066	1.070	1.103	1.137	1.171	1.205
	51	55	1.036	1.049	1.053	1.057	1.061	1.065	1.069	1.072	1.106	1.140	1.174	1.208
	52	56	1.037	1.050	1.055	1.059	1.063	1.067	1.071	1.074	1.108	1.142	1.176	1.210
	53	57	1.039	1.052	1.057	1.061	1.065	1.069	1.072	1.076	1.110	1.144	1.178	1.212
	54	58	1.040	1.054	1.059	1.063	1.067	1.071	1.074	1.078	1.112	1.146	1.180	1.214
	55	59	1.041	1.056	1.061	1.065	1.069	1.073	1.076	1.080	1.114	1.148	1.182	1.216
	56	60	1.043	1.058	1.062	1.067	1.071	1.075	1.078	1.081	1.116	1.150	1.184	1.218

Note: Be sure to adjust for treatment of employee contributions.