

Session 64PD: Reinsurance as a Capital Management Tool

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Reinsurance as a Capital Management Tool 2017 Valuation Actuary Symposium Session #64

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Trends & Challenges

Trends

- Reinsurance vs Bank solutions
- PBR impact on viability of financing new business
- Most recent deals used to replace existing financing
- Surplus relief transactions
- AG 33 deals
- Certified reinsurer status
- Longevity deals

Challenges

- Transactions compliant with AG 48 and PBR
- Regulator approval

Pre-AG 48 Redundant Reserve Financing

| Area | Benefit | |
|-------------------------|--|--|
| Product pricing | Enables insurers to achieve debt-like financing costs for redundant term and universal life reserves Enhances insurers' ability to pass on favorable economics through competitive product features | |
| Capital management | Creates free surplus that can be used to improve RBC ratios, finance sales growth, or invest in acquisitions | |
| Rating agency relations | Structure can be viewed more favorably by rating agencies than surplus note and holding company senior debt financing | |

Example of XXX / AXXX Structure – Exchange of Notes



- Risk charge is the difference in coupon rates between the SN and the CLN
- If the Captive redeems the CLN to pay reinsurance claims, the Financing Provider funds the redemption of the CLN

Example of XXX / AXXX Structure – Excess of Loss



- Captive reinsures mortality risk via YRT reinsurance. XOL provider assumes other insurance risks, investment risk, and the Captive's collection risk.
- XOL Provider pays claims up to full Stat Reserves less Qualified Reserves once all other sources have been exhausted.

AG 48 at a Glance

Pre-AG 48

AG 48



- Actuarial Method Reserve based on modified principle-based reserves as specified in NAIC Valuation Manual (VM-20) is used to set Required Level of Primary Security. Primary Security assets are specified in AG 48.
- Actuarial Method Reserve = max (Net Premium Reserve * Adjustment Factors, Deterministic Reserve, Stochastic Reserve). AG 48 NPR adjustment factors intend to approximate 2001 CSO mortality table update to 2014 CSO; they will not be used once NPR is calculated with 2017 CSO.

AG 48 Compliant Financing Solutions

Other Security Layer Financing

- Pre-AG 48 arrangements are still viable
- Several transactions of this nature have successfully closed

Mezzanine Layer Financing

- Funding from cedant's internally generated funds
- Financing from cedant's affiliates
- Financing provided by reinsurer or other financing provider
- Financing provided by a 3rd party, backed by guarantee from reinsurer or other financing provider
- Limited success in closing deals of this nature

AG 48 Compliant Financing Solutions (cont.)

A captive reinsurance agreement between a major US life carrier and global reinsurer marked one of the first such transactions in compliance with AG 48 where primary assets are funded by the reinsurer

- Primary assets provided by an affiliate of the reinsurer
- Transaction utilized a securities lending arrangement

Similar non-cedant primary asset transactions are being discussed in the market

- Regulatory approval represents a significant hurdle challenge
- Credibility and reliability of financing provider are important consideration

PBR Impact on Captive Financing

| Captive Facility | PBR Impact | |
|---------------------------------|--|--|
| Pre-AG 48 Compliant Facility | Restructure of existing facilities to refinance or accommodate block acquisition | |
| AG 48 Compliant Facility | Applicable to insurers choosing 3-year phase-in Option of companywide exemption Lower tax reserves under PBR makes reserve financing less attractive | |

- Financing opportunities still exist post PBR due to perceived redundancy in VM-20
 - Assumptions
 - No mortality improvement after valuation date

VM-20 Compliant Facility

- Explicit PADs
- Grading to industry tables
- Methodologies
 - Benefits of reinsurance
- Financing transactions common in other jurisdictions with PBR

Section 8 of VM-20 pertains to the impact of reinsurance on the components of reserves under PBR

| | | Component | Considerations in determining reinsurance impact |
|---------|-------------|---|--|
| Maximum | | | No change as compared to pre-PBR |
| | Net premium | Coinsurance: The NPR is reduced by the percentage coinsured | |
| | Į | reserve | Yearly Renewable Term (YRT): The NPR is reduced by the unearned cost of insurance that is reinsured |
| | | Deterministic and stochastic reserve | Requires two separate calculations, pre- and post-reinsurance Exclusion testing, if elected, must be performed on a pre- and post-reinsurance basis |
| | | Final PBR reserve | The starting asset collar does not apply to pre-reinsurance reserves Credit = Max(NPR_{Gross}, DR_{Gross}, SR_{Gross}) - Max(NPR_{Net}, DR_{Net}, SR_{Net}) |

The reserve credit for reinsurance under PBR is materially different from the formulaic approach that insurers have become accustomed