

## SOCIETY OF ACTUARIES

Article from:

## The Actuary

May 1996 – Volume 30, No. 5



The Newsletter of the Society of Actuaries Vol. 30, No. 5 • May 1996



Bob Shapiro Editor responsible for this issue

Editor Michael J. Cowell, FSA usunm8yl@ibmmail.com Associate Editors Robert H. Dobson, FSA bob.dobson@milliman.com William C. Cutlip, FSA 76443 1471@compuserve.com Robert J. McKay, FSA Robert D. Shapiro, FSA 73231.102@compuserve.com Marc Twinney, FSA Assistant Editors Sue A. Collins, FSA 102714.2361@compuserve.com Curtis E. Huntington, FSA chunt@math.lsa.umich.edu J. Bruce MacDonald, FSA ibmlmac@ac.dal.ca **Puzzle Editors** Louise Thiessen, FSA L.THIESSEN@access.awinc.com Dan Reichert Dreicher@colybrand.com Society Staff Contacts 847/706-3500 Cecilia Green, APR, Staff Editor 76041.2773@compuserve.com Peter G. Potamianos, Ph.D., Managing Editor 102234.2542@compuserve.com Linda M. Delgadillo, CAE Director of Communications 102234.2543@compuserve.com

Correspondence should be addressed to *The Actuary* Society of Actuaries 475 North Martingale Road, Suite 800 Schaumburg, IL 60173-2226

The Actuary is published monthly (except July and August). Sam Gutterman, FSA, President Robert W. Stein, FSA, Vice President William Carroll, FSA, Secretary and Treasurer Robert L. Brown, FSA, Director of Publications

Nonmember subscriptions: Students, \$6; Others, \$15. Send subscriptions to: Society of Actuaries, P.O. Box 95668, Chicago, IL 60694.



Copyright © 1996, Society of Actuaries.

The Society of Actuaries is not responsible for statements made or opinions expressed herein. All contributions are subject to editing.

 $\textcircled{\blue}{\blue}$ 

Submissions must be signed. Printed on recycled paper in the U.S.A.

## EDITORIAL

A new world

by Robert Shapiro

his issue of *The Actuary* does not have a traditional theme, such as education, research, health care, pensions, or life insurance. Instead, it contains a group of articles and letters that illustrate the everwidening playing field of the actuary. A number of these new areas of practice are still in their developmental stages, and some are controversial. Articles on viatical settlements and accelerated benefits, selling insurance products on the Internet, pet insurance, and even letters to the editor on a previous article on "actuarial counselling" compel us to look at new opportunities with an open mind.

Change brings new demands from our current employees and clients, as well as from new (nontraditional) employers, as they develop an awareness of the value of actuarial services. It is reassuring to see, as we prepare for a new and different future, that our current employers and clients are generally happy with our services. Bob Myers' article provides gratifying evidence here as he analyzes the increase in actuaries working in Blue Cross/Blue Shield plans. Angelica Michail, in her "Complete Actuary" article, shares some change management techniques to help us overcome our natural fear of change and to actually become change agents. Actuaries becoming involved in new products and new distribution channels and filling new roles have the responsibility not only to blaze new trails, but also to illuminate those trails for other actuaries.

Even John Palmer's overview of strategic issues being considered in the Life Insurance Practice area, a traditional actuarial environment, takes a broad, big picture approach. He suggests some possible solutions to addressing the stagnation in North America's traditional life insurance business. I urge you to consider John's ideas and give his committee the feedback he requests.

The actuary's role is changing at all levels — in terms of businesses served, roles played, and perspectives applied. The articles you will read in this issue will give you a glimpse into the exciting new world that is unfolding for actuaries.

## Fiction contest winner announced

im Toole, editor of the Computer Science Section's newsletter *CompAct*, has announced the winners of the first Actuarial Speculative Fiction Contest, sponsored by the Section. Winners include:

- Best All-around and winner of a \$250 gift certificate and a one-year subscription to Actuaries Online: David Kroll for "The Actuary and Alfred Anderson"
- **Runners up**, who get a one-year subscription to Actuaries Online:

Most Inventive: Christopher J. Fievoli for "The Last Actuary" Best Action/Adventure: Marilyn Dunstan for "An Actuarial Heist" Most Creative: Amy Whinston for "219"Most Humorous: Timothy Orcutt for "The 500th Anniversary of the Ferengi Actuarial Institute"

• Editor's Choice: Ellen Torrance : "Life Annuity"

Entries, except for the Editor's Choice, were judged by Dr. Bob Mielke, Northeast Missouri State University.