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# A Benefit Value Comparison of a Cash Balance Plan with a Traditional Final Average Pay Defined-Benefit Plan 

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## Section 1. Introduction and Summary

This study compares the distribution of benefits under a cash balance plan with those under a final average pay plan, each plan having specific design characteristics. Funding for this study was provided by the Pension Section Council of the Society of Actuaries in response to a request from the Cash Balance Practitioners Group. Our intent is to provide an example of the potentially different benefit distribution patterns of these two classes of plan design, using recent data on actual turnover and retirement from a large database.

The demographic data used in this study were recently collected by the Society of Actuaries (SOA) for a study of turnover and retirement rates, which we refer to as the "SOA turnover study." The SOA turnover study will be published in the 1997-1998 TSA Reports under the title of "Pension Plan Turnover Rate Table Construction" by Steve Kopp. Advance copies of this report are currently available from the SOA.

The aggregate data from the SOA turnover study were used to develop and compare the value of benefits that would have been provided to plan participants during the period covered by the SOA turnover study under two types of hypothetical definedbenefit plans-a traditional final average pay plan and a cash balance plan-to examine the benefit distribution patterns under the two plan types. As a first step, we determined the benefit levels for the two plans so that the aggregate value of benefits for the employees who actually terminated or retired would be equal under the plans. We found that the following two plans provided benefits with the same aggregate benefit values for those employees who terminated or retired:

- Final average pay: $1.0 \% \times$ final five year average pay $\times$ years of service, with typical early retirement subsidies
- Cash balance: $3.95 \%$ annual pay credits and typical annual interest credits.

Each of these formulas would have provided benefits worth approximately $\$ 8.4$ billion to the total of about 259,000 terminated and retired employees considered in this comparison. The average benefit value was approximately $\$ 32,400$. Those who had less than five years of service at termination (or retirement) were excluded from

[^0]the comparisons because it was assumed that such persons would have been ineligible for plan benefits because of vesting requirements.

It is important to note that other cash balance and final average pay benefit designs could have been considered which would have produced the same aggregate benefit values but different distribution patterns. The specific plan designs used in our comparison are not presented as representative of current industry practice.

This study shows that for the two plan designs, the final average pay plan concentrates benefits on those who terminate at the later ages with longer service when compared with the cash balance plan. About two-thirds of the employees would have received more valuable benefits under the cash balance plan. Their average benefit value was $\$ 22,100$ under the cash balance plan and $\$ 8,500$ under the final average pay plan. For the one-third of the employees who would have received more valuable benefits under the final average pay plan, the average benefit value was $\$ 54,300$ for the cash balance plan and $\$ 83,200$ for the final average pay pian. The proportion of femates who would have received more valuable cash balance benefits is higher-about three-quarters-due to their relatively higher turnover particularly at the younger ages where the cash balance plan provides more valuable benefirs than the final average pay plan.

This study focuses on benefit values potentially available at retirement from a single employer. An analysis of how job changes (that is, worker mobility) and the prevalence of different payment forms (for example, lump sums) might affect the amounts ultimately available at retirement under different plan designs is beyond the scope of this study.

More details on these comparisons are presented in the balance of this report.

## Section 2. Description of Data

For a detailed description of the data, the reader is referred to "Pension Plan Turnover Rate Table Construction" by Steve Kopp, scheduled for publication in the 1997-98 TSA Reports. Advance copies of this report are available from the SOA.

The data for the SOA turnover study consisted of data from 41 large pension plans, covering termination and retirement experience from 1989 through 1995. The benefit comparisons in this study included data for 35 of those plans-six of them were excluded either because the format of the data differed significantly from that of the other plans or because no pay information was provided. This process coincidentally excluded the data from Canadian employees. Some plans provided data for only one year, while a few provided data for all seven years. A summary of the data by year is shown in the Appendix on page 11. Tables 1 and 2 show the distribution of terminations included in this data by gender, age, and length of service. Some of the plans considered for this study provided age information using

TABLE 1
Number Terminated by Age Group
and Accumulated Percentage through Indicated Age Group

| Age | Males |  | Females |  | Sex Not Identified |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No. | Accum. Percentage | No. | Accum. <br> Percentage | No. | Accum. Percentage | No. | Accum. Percentage |
| <26 | 1,288 | 0.9\% | 2,142 | 3.3\% | 362 | 0.8\% | 3,792 | 1.5\% |
| 26-30 | 12,068 | 8.8 | 11,625 | 21.0 | 4,911 | 12.4 | 28,604 | 12.5 |
| 31-35 | 18,636 | 21.1 | 11,138 | 38.1 | 8,260 | 31.8 | 38,034 | 27.1 |
| 36-40 | 16,977 | 32.3 | 8.147 | 50.5 | 7,010 | 48.2 | 32,134 | 39.5 |
| 41-45 | 15,628 | 42.7 | 6,953 | 61.1 | 6,278 | 63.0 | 28,859 | 50.6 |
| 46-50 | 16,466 | 53.5 | 6,487 | 71.0 | 4,907 | 74.5 | 27,860 | 61.4 |
| 51-55 | 17,101 | 64.8 | 5,284 | 79.1 | 3,545 | 82.8 | 25,930 | 71.4 |
| 56-60 | 21,321 | 78.9 | 5.342 | 87.3 | 3,508 | 91.0 | 30,171 | 83.0 |
| 61-65 | 25,468 | 95.7 | 6,281 | 96.9 | 3,069 | 98.3 | 34,818 | 96.4 |
| $>65$ | 6,463 | 100.0 | 2,049 | 100.0 | 743 | 100.0 | 9,255 | 100.0 |
| Total | 151,417 |  | 65,447 |  | 42,595 |  | 259,458 |  |

method for study
age for adjusting
age nearest birthday, while others provided data using age last birthday. The

TABLE 2
Number Terminated by Service Group
and Accumulated Percentage through Indicated Service Group

| Service | Males |  | Females |  | Sex Not Identified |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No. | Accum. Percentage | No. | Accum. Percentage | No. | Accum. Percentage | No. | Accum. <br> Percentage |
| 5-10 | 56,861 | 37.6\% | 41,380 | 63.2\% | 19,878 | 46.7\% | 118,119 | 45.5\% |
| 11-15 | 16,463 | 48.4 | 9,102 | 77.1 | 8,384 | 66.4 | 33,949 | 58.6 |
| 16-20 | 17,005 | 59.7 | 6,377 | 86.9 | 5,262 | 78.7 | 28,644 | 69.6 |
| 21-25 | 20,458 | 73.2 | 3,986 | 93.0 | 4.798 | 90.0 | 29,242 | 80.9 |
| $>25$ | 40.630 | 100.0 | 4,601 | 100.0 | 4.273 | 100.0 | 49,504 | 100.0 |
| Total | 151,417 |  | 65.447 |  | 42.595 |  | 259,458 |  |

For this hypothetical plan comparison, a separation from employment which occurred at age 54 or under was assumed to be a termination. If separation occurred at age 55 or above, it was considered a retirement. The significance of this distinction was to credit all terminations at or after age 55 with the benefit of subsidized early retirement factors under the hypothetical final average pay plan. This distinction had no impact on cash balance accumulations.

The employees covered under the plans worked in various regions of the U.S. (that is, there was no concentration in any particular region) and the plan sponsors operated in a variety of industries, as follows:

- Manufacturers of food and textile products
- Lumber processors
- Chemicals, glass, plastics, printing
- Manufacturers of motor vehicles, aircraft, and other machinery
- Manufacturers of electronic and communications equipment
- Utilities and communications services
- Retail and medical services
- Financial services.

Separate comparisons by geographic or industry division were not made because of problems associated with the interdependence of the variables. In the judgment of the authors, there were not enough plans to be able to determine whether geography or industry could account for any noticeable difference. Readers interested in potential geographical or industry differentials are encouraged to review the SOA turnover study.

## Section 3. Methodology for Completing the Comparison

This project used the broad sample of data on employees who terminated in recent years from several medium to large companies in various industries and geographic regions to compare the present value (at termination of employment) of the accrued pensions the employees would have received had they been covered under two hypothetical defined-benefit plans: a final five-year average pay plan and a cash balance plan. Employees who terminated or retired in a given plan in a particular year at each integral age and service combination had been grouped in earlier phases of the SOA turnover study. Thus, for purposes of the benefit comparison, each such grouping would have the number of people included and the total (or average) pay. Below, we characterize a person included in a particular grouping as a "representative terminated employee"-the annual pay being the average pay for the grouping.

## Hypothetical Plans and Present Values

Final Pay Plan. The accrued benefit was determined for each representative terminated employee by taking $1 \%$ of final five-year average pay, multiplied by total years of service with the employer. To develop a compensation history, the most
recent annual pay was "regressed" to estimate a five-year average assuming $4 \%$ annual pay increases.

Representative employees under age 55 at termination were assumed to have their benefits commence at age 65. Representative employees who terminated employment between ages 55 and 61 were assumed to receive an immediate annuity equal to the accrued benefit, reduced by $4 \%$ per year below age 62 (for example, $72 \%$ at age 55). Representative employees who terminated employment at ages 62 and older were assumed to receive an immediate annuity equal to the accrued benefit.

The present value of each representative terminated employee's annuity benefit was determined at employment termination by using $7.5 \%$ interest and the 1983 GAM Table ( $50 \%$ male $/ 50 \%$ female).

The present values for all 259,458 representative terminated employees (which excluded 102,587 persons with less than five vears of service) totaled $\$ 8,407,736,490$.

Cash Balance Plan The estimated cash balance account. which was also deemed to be the present value, was developed in two stages. First, a preliminary benefit was developed by estimating pay credits in all prior years of service based on $5 \%$ of each such year's pay; the most recent year's annual pay was "regressed" assuming annual pay increases of $4 \%$. Annual interest credits were assumed to be $6.5 \%$. The calculated present values were then summed.

Next a "benefit equivalent" cash balance plan was determined. This was accomplished by multiplying each of the individual cash balance accounts by the following ratio for all plans and years combined: the sum of the final average pay plan present values divided by the sum of the preliminary cash balance benefits. The ratio turned out to be 0.79 . Thus, this adjustment process converted the initial cash balance pay credit from $5.0 \%$ to $3.95 \%$.

Comments on Assumptions and Methodology. In order to make our comparisons, assumptions were required with respect to discount rate, salary increases, mortality and cash balance interest credits. The assumptions chosen were considered to be individually reasonable (over the long term) and internally consistent at the time this study was performed.

The use of unisex rather than sex-distinct mortality in converting the final average pay benefits to present values is consistent with the presumption that all employees would receive their benefits (under both plan types) in a lump sum-by law, unisex mortality must be used in converting one form of benefit to another. The analysis could have been refined (but at the expense of additional complexity) had we assumed that one or both of the plans (more likely the final average pay plan) did not permit lump sums (at least with respect to amounts over the mandatory cashout limit) or had we assumed that females will tend to elect annuities more often than males (due to their longer life expectancies). However, we do not believe that such refinement would have materially changed the observations made in this study.

The cash balance credit assumption was chosen to be representative of the typical rates credited in such plans and to reflect the same underlying inflation assumption included in the other economic related assumptions.

Different assumptions would produce different results, but no sensitivity analysis was done as part of this study due to budget limitations and time constraints.

Other methods could have been used to determine the benefit levels at which the two hypothetical plans are equally generous (e.g., including the present values of projected benefits for active employees in addition to those of terminated and retired employees). The approach used was considered to be the most straightforward since it required the fewest assumptions regarding future contingencies.

## Section 4. Presentation of Results

The tables in the Appendix show distributions by age and service of the terminated and retired employees. In addition to the number of persons in each group, we show the average pay and average present value of benefits under the two hypothetical plans. Three sets of tables of benefits by age and service are provided: Table A1 shows all terminated and retired employees; Table A- 2 separately by sex (for those whose sex was identified); and Tables A-3 separately by pay type (for those where hourly or salaried status was identified). In addition, several tables that follow summarize certain information in the Appendix.

All Terminated and Retired Employees (Table A-1). While the two different hypothetical plans produced the same aggregate benefit values for the employees who left service during the period covered, there were, as would be expected, significant differences depending upon a participant's age and service at the time of employment termination. Table 3 summarizes the relative distributions of benefits by age under the two hypothetical plans.

In a cash balance plan, especially one that uses a single pay credit factor such as the hypothetical plan selected for this study, the value of an accrued benefit tends to be independent of age-length of service and compensation history being the primary factors. In a final average pay plan, the value of an accrued benefit depends on age, service and recent compensation. Because the final average pay plan benefit value depends much more on age, younger employees tend to do relatively better in a cash balance plan than in a final average pay plan. Also, because there is a high correlation between age and service (that is, young employees tend to have short service and vice versa), shorter service employees also tend to do relatively better in the cash balance plan than in a final average pay plan-see Table 4. Thus, our hypothetical $3.95 \%$ cash balance formula provides similar benefits to all employees with similar lengths of service and salary histories. On the other hand, our hypothetical final average pay plan provides significantly better benefits to older employees at the expense of smaller benefits to younger employees with the same years of service.

TABLE 3
Comparison of Present Value of Benefits in Cash Balance and Final Average Pay Plans by Age Groups

| Age | Average <br> Present Value of: |  | Average of Final Years' Pay | Present Value as a Percentage of Final Pay |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Cash Balance Account | Final Average Pay Benefit |  | Cash Balance | Final Average Pay |
| All Employees |  |  |  |  |  |
| $<26$ | \$ 4,568 | \$ 464 | \$19,644 | 23.3 | 2.4 |
| 26-30 | 8,490 | 1,151 | 29,379 | 28.9 | 3.9 |
| 31-35 | 13.169 | 2,399 | 35,406 | 37.2 | 6.8 |
| 36-40 | 19.046 | 4,785 | 38,271 | 49.8 | 12.5 |
| 41-45 | 26.563 | 9,129 | 39.879 | 666 | 22.9 |
| 46-50 | 34,206 | 16,140 | 41,311 | 82.8 | 39.1 |
| 51.55 | 45,925 | 41.176 | 41,272 | 111.3 | 99.8 |
| 56-60 | 55,200 | 83,272 | 40,334 | 136.7 | 206.5 |
| 61-65 | 55,831 | 89,302 | 37,963 | 147.1 | 235.2 |
| $>65$ | 55,622 | 78,382 | 37,313 | 149.1 | 212.7 |
| Female Employees |  |  |  |  |  |
| $<26$ | \$ 4,016 | \$ 406 | \$17,016 | 23.6 | 2.4 |
| 26-30 | 7,177 | 960 | 24,535 | 29.3 | 3.9 |
| 31-35 | 10,492 | 1,896 | 28,565 | 36.7 | 6.6 |
| 36-40 | 13,898 | 3,502 | 30,212 | 46.0 | 11.6 |
| 41-45 | 16,687 | 5,846 | 30,346 | 55.0 | 19.3 |
| 46-50 | 17,947 | 8,790 | 29,634 | 60.6 | 29.7 |
| 51-55 | 23,058 | 21,478 | 28,817 | 80.0 | 74.5 |
| 56-60 | 28,614 | 45,453 | 28,077 | 101.9 | 161.9 |
| 61-65 | 31,285 | 52,269 | 27,213 | 115.0 | 192.1 |
| $>65$ | 30,742 | 45,240 | 25,702 | 119.6 | 176.0 |
| Male Employees |  |  |  |  |  |
| $<26$ | \$ 5,084 | \$ 518 | \$22,086 | 23.0 | 2.3 |
| 26-30 | 8,991 | 1,226 | 31,849 | 28.2 | 3.8 |
| 31-35 | 13,506 | 2,474 | 36,955 | 36.5 | 6.7 |
| 36-40 | 20,010 | 5,025 | 39,739 | 50.4 | 12.6 |
| 41-45 | 28,884 | 9,910 | 42,036 | 68.7 | 23.6 |
| 46-50 | 39,143 | 18,367 | 44.249 | 88.5 | 41.5 |
| 51-55 | 52,592 | 47,039 | 44,067 | 119.3 | 106.7 |
| 56-60 | 62.030 | 92,694 | 42,826 | 144.8 | 216.4 |
| 61-65 | 61,901 | 98,117 | 40,100 | 154.4 | 244.7 |
| > 65 | 63,355 | 88,562 | 40,681 | 155.7 | 217.7 |

TABLE 4
Comparison of Present Value of Benefits in Cash Balance and Final Average Pay Plans by Service Groups-

Separately by Terminations and Retirees*

| Service | Number | Average <br> Present Value of: |  | Average of Final Years' Pay | Present Value as a Percentage of Final Pay |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Cash Balance Account | Final Average Pay Benefit |  | Cash <br> Balance | Final Average Pay |
| Retirees (Age 56 and Over) |  |  |  |  |  |  |
| 5-10 | 10,092 | \$11,322 | \$ 23,063 | \$36,187 | 31.3 | 63.7 |
| 11-15 | 7,895 | 21,237 | 40,571 | 35,322 | 60.1 | 114.9 |
| 16-20 | 9,197 | 32,291 | 58,102 | 36,563 | 88.3 | 158.9 |
| 21-25 | 11.948 | 44,379 | 74.828 | 36.710 | 120.9 | 203.8 |
| > 25 | 35,112 | 85,870 | 124,338 | 41,727 | 205.8 | 298.0 |
| Terminations (Age 55 and Under) |  |  |  |  |  |  |
| 5-10 | 108,027 | \$10,319 | \$ 3,141 | \$34,718 | 29.7 | 9.0 |
| 11-15 | 26,054 | 25,379 | 8,032 | 37,832 | 67.1 | 21.2 |
| 16-20 | 19,447 | 34,710 | 15,090 | 39,644 | 87.6 | 38.1 |
| 21-25 | 17,294 | 49,736 | 25,974 | 41,600 | 119.6 | 62.4 |
| > 25 | 14,392 | 72,916 | 53,456 | 44,241 | 164.8 | 120.8 |

* Because of the way in which the five-year age groups were set in developing the tables, employees who terminated at age 55 were included with those who terminated in the age group 51-55. Therefore, they were included with the "terminations" rather than the "retirees" in this Exhibit.

About $68 \%$ of the people would have received cash balance benefits which exceeded the present value of benefits under the final average pay plan. These people were all under age 55. The aggregate cash balance accounts for these $68 \%$ is about $\$ 3.9$ billion, which is about $46 \%$ of the $\$ 8.4$ billion total present value. These same people would receive about $\$ 1.5$ billion in benefit value from the final average pay plan, which is about $18 \%$ of the $\$ 8.4$ billion total present value. Half of the total present value of $\$ 8.4$ billion would go to those under age 56 in the cash balance plan and half would go to those under age 60 in the final average pay plan. The converse is, of course, that the final average pay plan provides much larger benefits to the older employees, those who are actually retiring.

Distributions by Sex (Table A-2). Females tend to receive proportionately larger benefit values under the hypothetical cash balance plan than they do in the final average pay plan. This occurs because relatively more females terminated employment at the younger ages. About $77 \%$ of females received cash balance benefits with a higher present value than under the final average pay plan, compared with $61 \%$ of
males who received larger benefit values in the cash balance plan. Table 3 shows for females and males the relative distribution of benefits by age under the two hypothetical plans.

The data also reveal significant differences in average pay (and therefore benefits) by sex. The average pay for males was $\$ 40,369$ and for females was $\$ 27,744$. The average benefit value for males was $\$ 42,638$ in the final average pay plan and $\$ 39,694$ in the cash balance plan. The average benefit value for females was $\$ 14,311$ in the final average pay plan and $\$ 16,635$ in the cash balance plan. These results are a reflection of the fact that in this data older retirees tended to be higher paid or male, whereas younger terminees were more likely to be lower paid or female.

Distributions by Pay Type (Table A-3). The relationships observed for all terminated and retired employees are virtually the same as the relationships observed for those who are indicated as salaried and for those who are indicated as hourly paid. The fact that little difference was observed by pay type is an indication that there was not $\rightarrow$ material difference between salaried and hourly turnover rates by age. One should not conclude from this observation, however, that a comparison by pay levels would also reveal little difference. Because of the way the data were assembled, we were not able to make proper comparisons by pay levels.

## Section 5. Conclusions

Using actual termination data, this study has compared the distribution of benefits from a hypothetical final average pay plan with those from a hypothetical cash balance plan with similar total benefit distributions. It demonstrates that the hypothetical final average pay plan provides relatively higher benefits to employees who retire from the employer. On the other hand, the hypothetical cash balance plan provides relatively higher benefits to employees who terminate at younger ages.

Finally, the authors thank the Pension Section Council of the Society of Actuaries for financial support of this project.

## APPENDIX

## Data Summary

(a) Total number of active lives covered by the plans, shown separately for each calendar year (including those with less than five years of service):

| 1989 | 273,598 |
| :--- | :--- |
| 1990 | 460,681 |
| 1991 | 566,415 |
| 1992 | 600,005 |
| 1993 | 612,573 |
| 1994 | 624,827 |
| 1995 | 354,449 |

Total 3,492,548
(b) Total number of terminations/retirees included in the calculation, shown separately for each calendar year:

1989 26,788
1990 49,000
1991 58,609
1992 62,617
1993 64,004
1994 64,234
1995 36,793
Total $=362,045$, less 102,588 terminations with under five years of service $=$ 259,458.

TABLE A-1
Benefits by Age and Service All Terminated and Retired Employees

| Age Band | Years of Service | Number of Terminees | Avg. Pay at Termination | Avg. PV Final Pay | Avg. Cash Balance |
| :---: | :---: | :---: | :---: | :---: | :---: |
| <26 | 5-10 | 3,792 | \$19,644 | \$ 464 | \$ 4,567 |
| $<26$ | 11-15 | 0 | 23,158 | 1,285 | 13,225 |
| 26-30 | 5-10 | 27,445 | 29,425 | 1,116 | 8,240 |
| 26-30 | 11-15 | 1,159 | 28,292 | 1,979 | 14,413 |
| 26-30 | 16-20 | 0 | 27,714 | 3,011 | 23,452 |
| 31-35 | 5-10 | 28,947 | 35,829 | 2,010 | 10,961 |
| 31-35 | 11-15 | 8,177 | 34,296 | 3,524 | 19,675 |
| 31-35 | 16-20 | 910 | 31,914 | 4,665 | 24,922 |
| 31-35 | 21-25 | 0 | 32,397 | 5,964 | 35.728 |
| 36-40 | 5-10 | 17,997 | 38,188 | 3.093 | 11,691 |
| 36-40 | i 1 : 5 | 6.978 | 40,203 | 5,945 | 24,205 |
| 36-40 | 16-20 | 6,273 | 36,690 | 7.623 | 31,577 |
| 36-40 | 21-25 | 887 | 35,931 | 9,696 | 39,052 |
| 36-40 | $>25$ | 0 | 26,329 | 9,521 | 40,877 |
| 41-45 | 5-10 | 12,739 | 38,321 | 4,442 | 11,558 |
| 41-45 | 11-15 | 4,131 | 41,555 | 8,924 | 25,104 |
| 41-45 | 16-20 | 5,562 | 42,219 | 12,543 | 37,558 |
| 41-45 | 21-25 | 5,873 | 39,922 | 15,255 | 46,931 |
| 41-45 | $>25$ | 555 | 39,240 | 19,182 | 56,113 |
| 46-50 | 5-10 | 10,791 | 38,904 | 6,470 | 11,739 |
| 46-50 | 11-15 | 2,923 | 40,626 | 12,600 | 24,525 |
| 46-50 | 16-20 | 3,591 | 43,019 | 18,400 | 38,176 |
| 46-50 | 21-25 | 5,955 | 43,966 | 24,116 | 53,309 |
| 46-50 | $>25$ | 4,599 | 42,627 | 28,986 | 65,240 |
| 51-55 | 5-10 | 6,317 | 37,371 | 10,544 | 11.225 |
| 51-55 | 11-15 | 2,685 | 37,780 | 23,440 | 22,726 |
| 51-55 | 16-20 | 3.111 | 39,369 | 33,927 | 34,796 |
| 51-55 | 21-25 | 4,579 | 41,773 | 45,255 | 50,758 |
| 51-55 | $>25$ | 9,239 | 45,347 | 67,695 | 77,746 |
| 56-60 | 5-10 | 4,148 | 36,933 | 22,140 | 11.249 |
| 56-60 | 11-15 | 3,084 | 36,317 | 40,269 | 21,881 |
| 56-60 | 16-20 | 3,681 | 37,788 | 57,867 | 33,402 |
| 56-60 | 21-25 | 5,023 | 38,988 | 76,482 | 47,218 |
| 56-60 | >25 | 14,236 | 43,329 | 119,365 | 83,677 |
| 61-65 | 5-10 | 4,280 | 36,555 | 24,839 | 11,600 |
| 61-65 | 11-15 | 3,578 | 35,148 | 42,317 | 21,095 |
| 61-65 | 16-20 | 4,339 | 35,785 | 59,685 | 31,661 |
| 61-65 | 21-25 | 5,693 | 35,173 | 75,073 | 42,457 |
| 61-65 | $>25$ | 16,928 | 40,410 | 127,908 | 85,050 |

TABLE A-1
Benefits by Age and Service All Terminated and Retired Employees

| Age <br> Band | Years of <br> Service | Number of <br> Terminees | Avg. Pay at <br> Termination | Avg. PV <br> Final Pay | Avg. Cash <br> Balance |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $>65$ | $5-10$ | 1,664 | 33,379 | 20,794 | 10,787 |
| $>65$ | $11-15$ | 1,233 | 33,336 | 36,257 | 20,039 |
| $>65$ | $16-20$ | 1,177 | 35,598 | 52,999 | 31,139 |
| $>65$ | $21-25$ | 1,232 | 34,523 | 66,948 | 41,684 |
| $>65$ | $>25$ | 3,948 | 41,597 | 126,963 | 97,297 |
| Total 259,458 |  |  |  |  |  |

TABLE A-2
Benefits by Age and Service for Females and Males

| Age <br> Band | Years of <br> Service | Number of <br> Terminees | Avg. Pay at <br> Termination | Avg. PV <br> Final Pay | Avg. Cash <br> Balance |  |
| :---: | :---: | ---: | ---: | ---: | ---: | ---: |
| Females |  |  |  |  |  |  |
| $<26$ | $5-10$ | 2,142 | $\$ 17,016$ | $\$$ | 406 | $\$ 4,015$ |
| $<26$ | $11-15$ | 0 | 24,996 | 1,438 | 14,880 |  |
| $26-30$ | $5-10$ | 11,217 | 24,542 | 933 | 6,985 |  |
| $26-30$ | $11-15$ | 408 | 24,358 | 1,698 | 12,448 |  |
| $26-30$ | $16-20$ | 0 | 41,796 | 4,256 | 31,798 |  |
| $31-35$ | $5-10$ | 8,794 | 28,476 | 1,578 | 8,658 |  |
| $31-35$ | $11-15$ | 2,103 | 28,895 | 2,960 | 16,760 |  |
| $31-35$ | $16-20$ | 241 | 28,957 | 4,208 | 22,682 |  |
| $31-35$ | $21-25$ | 0 | 24,835 | 4,778 | 26,430 |  |
| $36-40$ | $5-10$ | 5,368 | 29,027 | 2,308 | 8,694 |  |
| $36-40$ | $11-15$ | 1,448 | 32,825 | 4,863 | 19,831 |  |
| $36-40$ | $16-20$ | 1,171 | 32,228 | 6,586 | 27,628 |  |
| $36-40$ | $21-25$ | 160 | 31,541 | 8,663 | 34,307 |  |
| $41-45$ | $5-10$ | 4,311 | 28,445 | 3,246 | 8,409 |  |
| $41-45$ | $11-15$ | 911 | 32,293 | 6,945 | 19,441 |  |
| $41-45$ | $16-20$ | 877 | 34,548 | 10,160 | 30,330 |  |
| $41-45$ | $21-25$ | 771 | 34,305 | 12,929 | 40,473 |  |
| $41-45$ | $>25$ | 83 | 35,728 | 17,425 | 51,180 |  |
| $46-50$ | $5-10$ | 3,965 | 27,717 | 4,594 | 8,321 |  |
| $46-50$ | $11-15$ | 808 | 30,301 | 9,424 | 18,201 |  |
| $46-50$ | $16-20$ | 695 | 32,105 | 13,655 | 28,002 |  |
| $46-50$ | $21-25$ | 543 | 33,821 | 18,243 | 40,499 |  |
| $46-50$ | $>25$ | 486 | 35,921 | 24,394 | 56,347 |  |

TABLE A-2
Benefits by Age and Service for Females and Males

| Age Band | Years of Service | Number of Terminees | Avg. Pay at Termination | Avg. PV Final Pay | Avg. Cash Balance |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Females-Continued |  |  |  |  |  |
| 51-55 | 5-10 | 2,330 | 25,897 | 7.278 | 7,800 |
| 51-55 | 11-15 | 853 | 28,825 | 17,918 | 17,336 |
| 51-55 | 16-20 | 785 | 30,376 | 26,500 | 26,549 |
| 51-55 | 21-25 | 551 | 30,763 | 34,300 | 36,592 |
| 51-55 | $>25$ | 764 | 34,703 | 54,336 | 62,615 |
| 56-60 | 5-10 | 1,383 | 24,661 | 14,981 | 7,628 |
| 56-60 | 11-15 | 994 | 26,976 | 30,026 | 16,324 |
| 56-60 | 16-20 | 1,017 | 28,516 | 43.391 | 25,017 |
| 56-60 | 21-25 | 791 | 29,028 | 56,396 | 34,538 |
| 56-60 | $>25$ | 1,157 | 32,071 | 89,455 | 63,361 |
| 61-65 | 5-10 | 1,359 | 22,939 | 16,002 | 7,482 |
| 61-65 | 11-15 | 1,164 | 25,639 | 30,922 | 15,427 |
| 61-65 | 16-20 | 1,225 | 27,943 | 46,392 | 24,599 |
| 61-65 | 21-25 | 930 | 28,199 | 59,500 | 33,601 |
| 61-65 | $>25$ | 1,602 | 30,851 | 98.824 | 66,757 |
| $>65$ | 5-10 | 521 | 20,417 | 13.012 | 6,720 |
| $>65$ | 11-15 | 414 | 23,701 | 25,850 | 14,304 |
| $>65$ | 16-20 | 365 | 26,252 | 38,894 | 22,885 |
| $>65$ | 21-25 | 240 | 28,333 | 54,514 | 33,899 |
| $>65$ | $>25$ | 509 | 31,110 | 94,241 | 72,900 |
| Female Total 65,447 |  |  |  |  |  |
| Males |  |  |  |  |  |
| $<26$ | 5-10 | 1,288 | \$22,086 | \$ 518 | \$ 5,084 |
| 26-30 | 5-10 | 11,648 | 31,946 | 1,197 | 8.780 |
| 26-30 | 11-15 | 420 | 29,151 | 2,039 | 14,839 |
| 26-30 | 16-20 | 0 | 23,968 | 2,680 | 21,231 |
| 31-35 | 5-10 | 14,425 | 37,589 | 2,096 | 11,388 |
| 31-35 | 11-15 | 3,699 | 35,202 | 3,647 | 20,201 |
| 31-35 | 16-20 | 513 | 31.765 | 4,656 | 24,795 |
| 31-35 | 21-25 | 0 | 36,611 | 6.582 | 40,460 |
| 36-40 | 5-10 | 9,172 | 40,713 | 3,279 | 12,390 |
| 36-40 | 11-15 | 3,506 | 41,186 | 6,112 | 24,865 |
| 36-40 | 16-20 | 3,794 | 36,706 | 7.631 | 31,573 |
| 36-40 | 21-25 | 505 | 34,813 | 9,588 | 37,804 |
| 36-40 | > 25 | 0 | 26,329 | 9,521 | 40,877 |

TABLE A-2
Benefits by Age and Service
for Females and Males

| Age <br> Band | Years of <br> Service | Number of <br> Terminees | Avg. Pay at <br> Termination | Avg. PV <br> Final Pay | Avg. Cash <br> Balance |
| :---: | :---: | ---: | ---: | ---: | ---: | ---: |
| Males-Continued |  |  |  |  |  |
| $41-45$ | $5-10$ | 6,168 | 42,740 | 4,927 | 12,812 |
| $41-45$ | $11-15$ | 2,069 | 43,572 | 9,373 | 26,405 |
| $41-45$ | $16-20$ | 3,445 | 42,865 | 12,758 | 38,224 |
| $41-45$ | $21-25$ | 3,591 | 39,509 | 15,170 | 46,387 |
| $41-45$ | $>25$ | 355 | 38,376 | 18,785 | 54,898 |
| $46-50$ | $5-10$ | 5,192 | 45,365 | 7,487 | 13,557 |
| $46-50$ | $11-15$ | 1,418 | 44,258 | 13,751 | 26,774 |
| $46-50$ | $16-20$ | 2,166 | 44,683 | 19,168 | 39,833 |
| $46-50$ | $21-25$ | 4,328 | 44,048 | 24,274 | 53,548 |
| $46-50$ | $>25$ | 3,363 | 42,501 | 28,996 | 64,880 |
| $51-55$ | $5-10$ | 3,136 | 44,652 | 12,582 | 13,305 |
| $51-55$ | $11-15$ | 1,280 | 42,205 | 26,485 | 25,377 |
| $51-55$ | $16-20$ | 1,787 | 41,967 | 36,365 | 37,206 |
| $51-55$ | $21-25$ | 3,381 | 42,296 | 45,925 | 51,611 |
| $51-55$ | $>25$ | 7,517 | 45,435 | 67,952 | 77,715 |
| $56-60$ | $5-10$ | 2,274 | 44,361 | 26,347 | 13,362 |
| $56-60$ | $11-15$ | 1,511 | 42,204 | 46,744 | 25,348 |
| $56-60$ | $16-20$ | 2,055 | 41,440 | 63,607 | 36,701 |
| $56-60$ | $21-25$ | 3,596 | 40,350 | 79,420 | 49,091 |
| $56-60$ | $>25$ | 11,885 | 43,600 | 120,278 | 84,301 |
| $61-65$ | $5-10$ | 2,534 | 44,319 | 29,762 | 13,893 |
| $61-65$ | $11-15$ | 1,890 | 40,976 | 49,283 | 24,563 |
| $61-65$ | $16-20$ | 2,579 | 39,021 | 65,139 | 34,554 |
| $61-65$ | $21-25$ | 4,179 | 35,667 | 76,351 | 43,210 |
| $61-65$ | $>25$ | 14,287 | 40,727 | 129,019 | 85,758 |
| $>65$ | $5-10$ | 1,024 | 40,196 | 24,780 | 12,867 |
| $>65$ | $11-15$ | 672 | 40,009 | 43,443 | 24,010 |
| $>65$ | $16-20$ | 666 | 40,317 | 59,973 | 35,261 |
| $>65$ | $21-25$ | 879 | 36,068 | 70,176 | 43,738 |
| $>65$ | $>25$ | 3,223 | 42,307 | 129,143 | 98,744 |
| 7 |  |  |  |  |  |

TABLE A-3
Benefits by Age and Service by Pay Type

| Age <br> Band | Years of <br> Service | Number of <br> Terminees | Avg. Pay at <br> Termination | Avg. PV <br> Final Pay | Avg. Cash <br> Balance |  |
| :---: | :---: | ---: | ---: | ---: | ---: | ---: |
| Hourly |  |  |  |  |  |  |
| $<26$ | $5-10$ | 421 | $\$ 25,374$ | $\$$ | 589 | $\$ 5,783$ |
| $26-30$ | $5-10$ | 2,812 | 26,417 | 1,070 | 8,045 |  |
| $26-30$ | $11-15$ | 388 | 29,246 | 2,051 | 14,881 |  |
| $26-30$ | $16-20$ | 0 | 20,394 | 2,403 | 19,599 |  |
| $31-35$ | $5-10$ | 3,772 | 28,674 | 1,661 | 9,003 |  |
| $31-35$ | $11-15$ | 3,134 | 31,075 | 3,229 | 18,195 |  |
| $31-35$ | $16-20$ | 453 | 31,163 | 4,567 | 24,315 |  |
| $31-35$ | $21-25$ | 0 | 21,393 | 3,075 | 22,767 |  |
| $36-40$ | $5-10$ | 2,594 | 29,602 | 2,453 | 9,314 |  |
| $36-40$ | $11-15$ | 2,328 | 32,307 | 4,820 | 19,754 |  |
| $36-40$ | 1620 | 3,088 | 32,530 | 6,758 | 28,383 |  |
| $36-40$ | $21-25$ | 517 | 33,721 | 9,284 | 36,623 |  |
| $36-40$ | $>25$ | 0 | 25,157 | 9,173 | 40,142 |  |
| $41-45$ | $5-10$ | 1,741 | 29,431 | 3,467 | 9,059 |  |
| $41-45$ | $11-15$ | 1,267 | 32,176 | 6,976 | 19,733 |  |
| $41-45$ | $16-20$ | 2,204 | 32,994 | 9,812 | 29,618 |  |
| $41-45$ | $21-25$ | 3,088 | 34,082 | 12,984 | 40,357 |  |
| $41-45$ | $>25$ | 300 | 34,956 | 17,088 | 49,945 |  |
| $46-50$ | $5-10$ | 1,363 | 28,707 | 4,915 | 8,945 |  |
| $46-50$ | $11-15$ | 848 | 30,846 | 9,707 | 18,907 |  |
| $46-50$ | $16-20$ | 1,317 | 32,530 | 13,974 | 28,982 |  |
| $46-50$ | $21-25$ | 2,675 | 33,293 | 18,276 | 40,502 |  |
| $46-50$ | $>25$ | 2,241 | 34,245 | 23,110 | 52,467 |  |
| $51-55$ | $5-10$ | 770 | 27,358 | 7,950 | 8,525 |  |
| $51-55$ | $11-15$ | 726 | 29,806 | 18,584 | 18,321 |  |
| $51-55$ | $16-20$ | 1,143 | 31,138 | 26,788 | 27,648 |  |
| $51-55$ | $21-25$ | 2,044 | 32,074 | 35,178 | 38,997 |  |
| $51-55$ | $>25$ | 3,839 | 32,455 | 46,992 | 55,132 |  |
| $56-60$ | $5-10$ | 472 | 25,974 | 16,256 | 8,293 |  |
| $56-60$ | $11-15$ | 741 | 29,064 | 32,720 | 17,863 |  |
| $56-60$ | $16-20$ | 1,265 | 30,418 | 46,819 | 27,106 |  |
| $56-60$ | $21-25$ | 2,134 | 31,339 | 61,493 | 37,961 |  |
| $56-60$ | $>25$ | 5,612 | 30,502 | 83,383 | 58,450 |  |
| $61-65$ | $5-10$ | 471 | 24,651 | 17,548 | 8,226 |  |
| $61-65$ | $11-15$ | 722 | 28,719 | 35,280 | 17,637 |  |
| $61-65$ | $16-20$ | 1,431 | 28,002 | 47,090 | 24,993 |  |
| $61-65$ | $21-25$ | 2,504 | 26,276 | 56,214 | 31,757 |  |
| $61-65$ | $>25$ | 6,911 | 26,561 | 82,841 | 54,685 |  |

TABLE A-3
Benefits by Age and Service by Pay Type

| Age Band | Years of Service | Number of Terminees | Avg. Pay at Termination | Avg. PV Final Pay | Avg. Cash Balance |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Hourly-Continued |  |  |  |  |  |
| > 65 | 5-10 | 196 | 24,410 | 15,981 | 8,372 |
| > 65 | 11-15 | 211 | 29,283 | 32,096 | 17,689 |
| >65 | 16-20 | 291 | 30,034 | 45,239 | 26,480 |
| $>65$ | 21-25 | 477 | 25,622 | 49,300 | 30,311 |
| $>65$ | $>25$ | 1.648 | 28,591 | 85,954 | 65,066 |
| Hourly To |  | 70,159 |  |  |  |
| Salaried |  |  |  |  |  |
| $<26$ | 5-10 | 351 | \$24,148 | \$ 582 | \$ 5,499 |
| $<26$ | 11-15 | 0 | 24,996 | 1,438 | 14,880 |
| 26-30 | 5-10 | 4,356 | 34,752 | 1,256 | 9,142 |
| 26-30 | 11-15 | 110 | 33,940 | 2,383 | 17,396 |
| 31-35 | 5-10 | 5,083 | 41,270 | 2,282 | 12,455 |
| 31-35 | 11-15 | 1,096 | 42,542 | 4,405 | 24,116 |
| 31-35 | 16-20 | 87 | 41,175 | 6,025 | 32,255 |
| 31-35 | 21-25 | 0 | 43,214 | 8,465 | 51,687 |
| 36-40 | 5-10 | 2,990 | 44,858 | 3,600 | 13,581 |
| 36-40 | 11-15 | 1,406 | 48,164 | 7,179 | 29,118 |
| 36-40 | 16-20 | 947 | 48,092 | 10,097 | 41,015 |
| 36-40 | 21-25 | 131 | 48,771 | 13,456 | 53,132 |
| 36-40 | >25 | 0 | 28,593 | 10,192 | 42,297 |
| 41-45 | 5-10 | 2,071 | 46,184 | 5,306 | 13.800 |
| 41-45 | 11-15 | 842 | 49,454 | 10,662 | 30,157 |
| 41-45 | 16-20 | 1,197 | 53,168 | 15,813 | 47.346 |
| 41-45 | 21-25 | 1,150 | 53,470 | 20,533 | 62.632 |
| 41-45 | $>25$ | 103 | 51,753 | 25,255 | 74,027 |
| 46-50 | 5-10 | 1,575 | 47,770 | 7,787 | 14,158 |
| 46-50 | 11-15 | 515 | 50,349 | 15,664 | 30,627 |
| 46-50 | 16-20 | 695 | 52,924 | 22,595 | 47,149 |
| 46-50 | 21-25 | 1,335 | 57,490 | 31,539 | 69,792 |
| 46-50 | >25 | 991 | 57,033 | 38,838 | 86,896 |
| 51-55 | 5-10 | 816 | 46,206 | 12,718 | 13,705 |
| 51-55 | 11-15 | 414 | 46,563 | 29,316 | 28,294 |
| 51-55 | 16-20 | 498 | 49,852 | 42,442 | 44,156 |
| 51-55 | 21-25 | 890 | 53,909 | 57,934 | 65,880 |
| 51-55 | >25 | 2,127 | 59,045 | 87,463 | 100,462 |

TABLE A-3
Benefits by Age and Service
by Pay Type

| Age Band | Years of Service | Number of Terminees | Avg. Pay at Termination | Avg. PV Final Pay | Avg. Cash Balance |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salaried-Continued |  |  |  |  |  |
| 56-60 | 5-10 | 486 | 45,423 | 26,966 | 13,697 |
| 56-60 | 11-15 | 434 | 46,830 | 52,112 | 28,359 |
| 56-60 | 16-20 | 491 | 50,139 | 76,405 | 44,200 |
| 56-60 | 21-25 | 747 | 50,214 | 98,570 | 61,116 |
| 56-60 | $>25$ | 2,906 | 54,381 | 148,939 | 104,673 |
| 61-65 | 5-10 | 483 | 42,038 | 27,998 | 13,050 |
| 61-65 | 11-15 | 495 | 44,617 | 53,985 | 26,929 |
| 61-65 | 16-20 | 545 | 47,388 | 78,972 | 41,890 |
| 61-65 | 21-25 | 715 | 48,182 | 103,182 | 58,373 |
| 61-65 | $>25$ | 3.180 | 52,848 | 167,341 | 111.142 |
| $>65$ | 5-10 | 227 | 37,760 | 23,133 | 12,008 |
| $>65$ | 11-15 | 147 | 44,745 | 48,719 | 26.825 |
| $>65$ | 16-20 | 153 | 47,385 | 71,398 | 41.710 |
| $>65$ | 21-25 | 122 | 48,724 | 93,836 | 58,368 |
| $>65$ | >25 | 706 | 57,623 | 179,382 | 138,010 |
| Salaried T |  | 43,614 |  |  |  |
| Hourly and Salaried Combined |  |  |  |  |  |
| <26 | 5-10 | 3,020 | \$18,323 | \$ 435 | \$ 4.290 |
| $<26$ | 11-15 | 0 | 21,320 | 1,132 | 11,570 |
| 26-30 | 5-10 | 20,277 | 28,698 | 1,092 | 8.073 |
| 26-30 | 11-15 | 660 | 26,786 | 1,869 | 13,639 |
| 26-30 | 16-20 | 0 | 37,810 | 3,850 | 28,765 |
| 31-35 | 5-10 | 20,092 | 35,796 | 2,007 | 10,951 |
| 31-35 | 11-15 | 3,947 | 34,565 | 3,514 | 19,617 |
| 31-35 | 16-20 | 370 | 30,647 | 4,462 | 23,935 |
| 31-35 | 21-25 | 0 | 35,588 | 6,918 | 38,384 |
| 36-40 | 5-10 | 12,413 | 38,376 | 3,104 | 11,733 |
| 36-40 | 11-15 | 3,244 | 42,419 | 6,226 | 25,278 |
| 36-40 | 16-20 | 2,238 | 37,603 | 7.770 | 31,990 |
| 36-40 | 21-25 | 239 | 33,686 | 9,272 | 36,606 |
| 41-45 | 5-10 | 8,927 | 38,230 | 4,432 | 11,525 |
| 41-45 | 11-15 | 2,021 | 44,145 | 9.421 | 26,366 |
| 41-45 | 16-20 | 2.161 | 45,564 | 13,518 | 40,233 |
| 41-45 | 21-25 | 1,635 | 41.420 | 15,828 | 48,299 |
| 41-45 | >25 | 151 | 39,235 | 19,200 | 56,144 |

TABLEA-3
Benefits by Age and Service
by Pay Type

| Age <br> Band | Years of <br> Service | Number of <br> Terminees | Avg. Pay at <br> Termination | Avg. PV <br> Final Pay | Avg. Cash <br> Balance |
| :---: | :---: | :---: | :---: | ---: | ---: |
| Hourly and Salaried Combined-Continued |  |  |  |  |  |
| $46-50$ | $5-10$ | 7,853 | 38,895 | 6,476 | 11,739 |
| $46-50$ | $11-15$ | 1,560 | 42,733 | 13,161 | 25,564 |
| $46-50$ | $16-20$ | 1,579 | 47,406 | 20,244 | 41,893 |
| $46-50$ | $21-25$ | 1,945 | 49,363 | 27,053 | 59,612 |
| $46-50$ | $>25$ | 1,366 | 45,922 | 31,475 | 70,480 |
| $51-55$ | $5-10$ | 4,731 | 37,477 | 10,592 | 11,236 |
| $51-55$ | $11-15$ | 1,545 | 39,175 | 24,148 | 23,304 |
| $51-55$ | $16-20$ | 1,469 | 42,216 | 36,592 | 37,181 |
| $51-55$ | $21-25$ | 1,645 | 47,257 | 50,914 | 57,189 |
| $51-55$ | $>25$ | 3,273 | 51,567 | 79,131 | 89,510 |
| $56-60$ | $5-10$ | 3,190 | 37,260 | 22,274 | 11,313 |
| $56-60$ | $11-15$ | 1,908 | 36,740 | 40,505 | 21,966 |
| $56-60$ | $16-20$ | 1,925 | 39,480 | 60,398 | 34,784 |
| $56-60$ | $21-25$ | 2,141 | 42,695 | 83,717 | 51,596 |
| $56-60$ | $>25$ | 5,717 | 50,304 | 139,654 | 97,769 |
| $61-65$ | $5-10$ | 3,326 | 37,442 | 25,411 | 11,866 |
| $61-65$ | $11-15$ | 2,361 | 35,127 | 42,020 | 20,928 |
| $61-65$ | $16-20$ | 2,363 | 37,820 | 62,860 | 33,337 |
| $61-65$ | $21-25$ | 2,474 | 40,418 | 86,037 | 48,686 |
| $61-65$ | $>25$ | 6,836 | 48,624 | 155,125 | 103,610 |
| $>65$ | $5-10$ | 1,241 | 33,994 | 21,126 | 10,945 |
| $>65$ | $11-15$ | 876 | 32,402 | 35,173 | 19,469 |
| $>65$ | $16-20$ | 734 | 35,353 | 52,249 | 30,789 |
| $>65$ | $21-25$ | 633 | 38,506 | 74,637 | 46,601 |
| $>65$ | $>25$ | 1,593 | 47,949 | 146,157 | 112,597 |


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