

# Spotlight On Retirement

**COLOMBIA**



**LATIN AMERICA RETIREMENT SERIES**





# Spotlight on Retirement: Colombia

2019

## **Hernán Poblete Miranda**

Associate Director  
International Research  
LIMRA and LOMA  
+569 78454757  
hpoblete@limra.com

©2020, LL Global, Inc., and Society of Actuaries. All rights reserved.

This publication is a benefit of LIMRA and Society of Actuaries memberships.  
No part may be shared with other organizations or reproduced in any form  
without SOA's or LL Global's written permission.

0498-0420 (50700-10-501-33101)







# Contents

- Executive Summary .....9
- Introduction ..... 10
- About the Survey ..... 12
- Demographic Transition..... 13
- Phases of Demographic Transition..... 18
- Challenges to the Current Pension Structure .....20
- Sustainability of the Pension System.....22
- Retirement From the Consumer Perspective.....24
- Opportunities for the Industry.....50
- Appendix .....52
- Bibliography .....57



## Tables

|   |    |
|---|----|
| Table 1 — General Division of the Sample in Colombia: Subregion .....                     | 12 |
| Table 2 — General Division of the Sample in Colombia: Age Range .....                     | 12 |
| Table 3 — General Division of the Sample: Gender .....                                    | 12 |
| Table 4 — Ranking 2016 — Pension Sustainability Index, Latin America — Allianz .....      | 23 |
| Table 5 — Financial Dependence.....   | 25 |
| Table 6 — Concerns and Retirement Actions — According to the Following Statements.....    | 30 |
| Table 7 — Source of Anticipated or Current Retirement Income.....                         | 32 |
| Table 8 — Method to Generate Income From Retirement Savings.....                          | 37 |
| Table 9 — Key Concerns About Retirement.....  | 41 |
| Table 10 — Preferred Method of Obtaining Information .....                                | 44 |
| Table 11 — Usefulness of the Information Obtained From Different Channels or Methods..... | 45 |
| Table 12 — Most Preferred Product Features .....  | 47 |
| Table 13 — Top Five Channels for Retirement Products .....                                | 48 |
| Table 14 — Important Aspects of Retirement Life .....                                     | 49 |
| Table A-1 — Respondents by Work Status .....  | 52 |
| Table A-2 — Respondents by Type of Employer.....  | 52 |
| Table A-3 — Respondents by Household Size.....  | 53 |
| Table A-4 — Respondents by Gender .....   | 53 |
| Table A-5 — Respondents by Urban / Rural .....  | 54 |
| Table A-6 — Respondents by Total Annual Income Before Taxes .....                         | 54 |
| Table A-7 — Respondents by Current Housing Situation.....                                 | 54 |
| Table A-8 — Respondents by Level of Education .....                                       | 55 |
| Table A-9 — Subregion Detail: Colombia .....  | 56 |



# Figures

- Figure 1 — Dependency Index: Colombia, 1951 – 2020 ..... 11
- Figure 2 — Aging Index: Colombia, 1951 – 2020 ..... 11
- Figure 3 — Total Fertility Rate: Colombia, 1905 – 2010..... 13
- Figure 4 — Incipient to Advanced Demographic Transition Scenarios..... 14
- Figure 5 — Population Pyramid 2020 ..... 14
- Figure 6 — Population Pyramid 2030 ..... 14
- Figure 7 — Population Pyramid 2050 ..... 15
- Figure 8 — Proportion of Age 60+ Among the Total Population..... 15
- Figure 9-1 — Life Expectancy at Age 60 (in years) ..... 16
- Figure 9-2 — Life Expectancy at Age 60 (in years/women)..... 16
- Figure 9-3 — Life Expectancy at Age 60 (in years/men) ..... 16
- Figure 10 — Total Fertility (live births per women) ..... 17
- Figure 11 — Potential Support Index..... 17
- Figure 12 — Phases of the Thompson Demographic Transition ..... 19
- Figure 13 — 2018 Pension Sustainability Index ..... 22
- Figure 14 — Interviewed by Decision Authority ..... 24
- Figure 15 — Do Not Work With a Financial Professional to Help With Household  
Financial Decisions ..... 25
- Figure 16 — Retirement Planning Initiatives..... 26
- Figure 17 — Those Who Work With Financial Professionals, Work With ..... 27
- Figure 18 — Those Who Bought From a Foreign Consultant ..... 28
- Figure 19 — Retirement Planning..... 29
- Figure 20 — Main Responsibility for Providing Retirement Funds ..... 31
- Figure 21 — Retirement Plans Available Through Current Employer, Job, or Profession ..... 33
- Figure 22 — Contribution to Employer-Sponsored Retirement Savings Plan ..... 34
- Figure 23 — Portion of Retirement Savings in Employer-Sponsored Plans ..... 34
- Figure 24 — Extent of Matching Employer Contributions ..... 35



|  |    |
|--|----|
| Figure 25 — Supplementary Sponsored Pension to Cover Basic Retirement Expenses.....                | 35 |
| Figure 26 — Retirement and Retirement Planning .....   | 38 |
| Figure 27 — I Regret Delaying Retirement Savings .....   | 38 |
| Figure 28 — Early Gap in Retirement Funds.....   | 39 |
| Figure 29 — Early Life Expectation at Age 60 Versus Actual Current Life Expectancy at Age 60 ..... | 39 |
| Figure 30 — Self-assessment of Knowledge of Investments or Financial Products.....                 | 42 |
| Figure 31 — Willingness to Convert a Portion of Assets Into an Annuity .....                       | 43 |
| Figure 32 — Interest in Buying an Annuity With Deferred Taxes .....                                | 43 |



# Executive Summary

In the 12 years preceding 2018, Colombia transitioned from an average age of 22 years to 31 years. While this rate is within the world average, it nevertheless points to a rapid aging process.

Colombia is one of the economies of the continent whose demographics are undergoing a dramatic transition from high-to-low fertility and mortality rates. Historical patterns of development and modernization are also responsible for this event.

The total fertility rate (TFR) indicates the average number of children to whom a woman would give birth, given consistent fertility conditions. In the case of Colombia, the TFR decreased from 6.76 in 1950 to 2.49 in 2000.

Sources of the Colombian demographic transition can be traced to the beginning of the 20th century. Between 1905 and 1938, the birth rate remained constant at a rate of 42 percent. Between 1951 and 1964, it grew slightly to a rate of 45 percent. By the mid-sixties, however, the birth began to decrease. Between 1985 and 1993, the rate fell by 27.5%. Between 2010 and 2015, it fell by 18.9 percent. The main declines occur in the 1970s, when the birth rate decreased by 25 percent.<sup>1</sup>

Both the growing influx of women into the labor market and an accompanying decrease in the size of households are largely responsible for this extraordinary process. In the 40 years leading to 2011, the number of individuals per household decreased from 5.9 to 3.7.

The age 60+ population in Colombia is growing for many reasons, including the decrease in violence and related fall in the male mortality rate, a reduction in fertility levels, and a decrease in male groups between 20 and 45 years of age.

The aging process in Colombia will see an increase in its elderly population starting in 2020, generating greater pressures on the financial sustainability of the Social Security, health, and pension systems. From 2020 forward, new vulnerabilities will come to light, arising from factors including women's entrance into the workforce, postponement of first child, fewer children, and more education.

Tracking with higher levels of education and the greater number of women in the workforce, levels of employment have also increased. Drivers include growing urbanization and industrialization, seen since the thirties, along with the emergence and growth of service and manufacturing businesses.

In addition, the prevalence of contraceptives — in the context of scientific and technological development — and the reduction of infant mortality contributed to the increase in the population's life expectancy.

However, mortality rates decreased before birth rates, producing the demographic changes described. At the beginning of the 20th century, the gross mortality rate was 23.5 percent; in the 1950s it remained similar (22 percent), but in 1993 it went to 7.2 percent and then to 5.7 percent in the period 2010 – 2015.

In other words, the Colombian demographic transition has historically been characterized by a decrease in mortality since the thirties and a decrease in fertility since the sixties, generating an increase in "population aging," that is, a significant increase in the population over 60 years of age.

In this context, it is important to highlight the decrease in infant mortality, the increase in life expectancy at birth, and the improvement of social development indicators. According to the National Statistics Office ("DANE," its Spanish acronym), infant mortality decreased from 25.6 percent by the year 2000 to 17.1 percent in 2010.<sup>2</sup>

---

<sup>1</sup> DANE, 2012.

<sup>2</sup> Ibid.

# Introduction

***Colombia is one of the Latin American economies that is actively undergoing a demographic transition that is moving from high to significantly low fertility and mortality rates. Historical patterns of development and modernization are responsible for this event.***

Since 1985, the growth rate has been declining to its current rate of 1.2 percent. At this limited growth rate, by 2020 the country will have a population of 50,900,000, with an annual growth rate of 1.1 percent.<sup>3</sup>

A demographic bonus can be understood as “a period in which the proportion of people in potentially productive ages grows steadily in relation to that of people in potentially inactive ages (under age 15 and over age 60), and dependency relationships first decline to historical lows and then increase as a result of the increase in the proportion of older people.”<sup>4</sup>

As a result of the sustained and rapid decline in fertility, Colombia is in full demographic transition, due to a sustained increase in both the young and age 60+ population.

"The dependency index measures the average of economically dependent people per 100 economically active people in a given geographical area and in a specific time. For this calculation, the economically dependent are those ranging in age from birth to 14 years; the economically independent are defined as those age 60+. In general, three types of indicators are considered:

1. the young dependency relationship, which includes the number of young people between birth and 14 years old;

2. a dependency relationship in advanced ages, which includes the number of people 60 years of age and older, and
3. the total dependency ratio, which is the sum of the previous two.

Dependency relationships are expressed in terms of the number of young people, the elderly, or both, per 100 people between age 15 and age 59.<sup>5</sup>

The dependency ratio has been growing since the 1960s due to an increase in the population under age 15. However, since 2020, due to the sustained increase in the relative size of the elderly population, the dependency ratio for age will gather strength and begin to increase again.

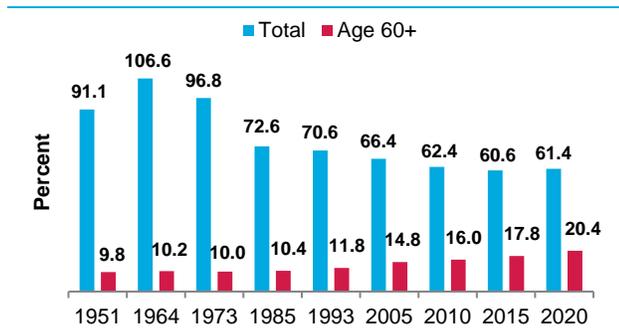
As can be seen in Figure 1, if the age dependency is estimated considering only the population over age 60, then the indicator has been increasing in recent years. This is because progressive aging carries an increasing weight in the dependency ratio. The contribution of the elderly to the unit doubles from the mid-20th century until 2015 when the transition is consolidated as an advanced process.

<sup>3</sup> Portafolio, <https://www.portafolio.co/opinion/redaccion-portafolio/transicion-demografica-154560> [Accessed September 2019.]

<sup>4</sup> CEPAL, 2008.

<sup>5</sup> Ibid.

**Figure 1 — Dependency Index: Colombia, 1951 – 2020**



Note: Dependency ratio = (population <age 15 + population ≥age 60) / population age 15-59) per 100.

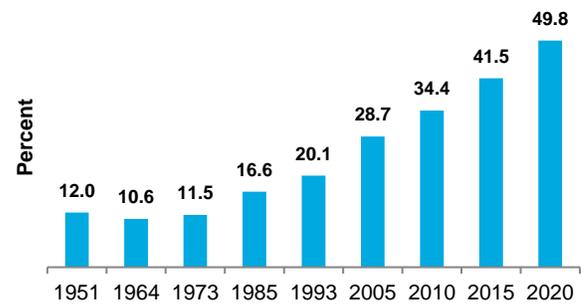
Source: Estimates Ministry of Health and Social Protection, based on DANE, *Census Population 1951 – 1993, Census Conciliation 1985 – 2005, and Projections 2005 – 2020.*

According to data from the Ministry of Health of Colombia, the population of age 60+ exhibits growth rates higher than the growth of the total population of the country. Between 1985 and 2005, the total population age 60+ climbed from 2,143,109 to 3,815,453. From 2005 to 2010, the annual average growth rate was projected to be 3.18 percent, reaching a total population of 4,473,447 in 2010. By 2020, the annual average growth rate was projected to be 3.76 percent.<sup>6</sup>

The aging index is the weight of the population of legal age in relation to the child and adolescent population. In Colombia, this index tripled in recent decades, going from 10 to 34 (older people per 100 people under 15 years old) between 1964 and 2010; and, in accordance with the observed trend, it will continue to increase in the near future. This increase in the volume and relative weight of the elderly population is evidenced by comparing, for example, the population age 60+ in 1985 with that in 2005, which increased from 2.1 million to 3.8 million respectively, which is equivalent to a 78 percent increase.

The aging index was first measured in 1951 and now shows the process of the demographic transition to (anticipated) 2020, nearly quadrupling from 12 to 49 people age 60+ for every 100 children age 15 or less.

**Figure 2 — Aging Index: Colombia, 1951 – 2020**



Aging Index = (Population aged 60 or over / Population <15) per 100.

Source: "Estimates Ministry of Health and Social Protection," based on DANE, *Census Population 1951 – 1993, Census Conciliation 1985 – 2005, and Projections 2005 – 2020.*

This study identifies the way consumers are planning to face their current or future retirement challenges and their most important aspirations. An extension of the 2019 research on retirement in six Latin American countries and a collaboration between the Society of Actuaries (SOA) and LIMRA, its objective is to discover the challenges facing the main international markets.

<sup>6</sup> "Estimates Ministry of Health and Social Protection," based on DANE, *Census Population 1951 – 1993, Census Conciliation 1985 – 2005, and Projections 2005 – 2020.*

# About the Survey

*The study on retirement in Colombia is part of a collaborative research project of the Society of Actuaries (SOA) and LIMRA. Based on a sample of 1,040 respondents, it provides information on consumer perceptions of retirement in five macro areas of the Colombian Republic: the Atlantic Coast (Caribbean Coast), Andean Region, Orinoquia Region, Pacific Coast, and Coffee Growing Area. The sample focused on the same three demographic segments of the matrix retirement study for Latin America, which also included three age cohorts — young workers (30–45 years), early retirees (46–60 years), and retired (60+ years) — in Colombia, Argentina, Brazil, Chile, Mexico, and Peru.*

Young workers are generally at an early stage of their careers and plan to marry or start a family. Early retirees generally plan to start or have started saving for retirement. The retired are already retired or are likely to retire soon.

The data were collected through an online survey in all selected markets. This study explores differences in attitude among different regions, subregions, age groups, and genders to help insurers and other financial organizations develop effective solutions to address the retirement planning needs of consumers. The study also highlights the preparation for consumer withdrawal, current and future sources of income risk tolerance, and product preferences and characteristics.

- The online survey covered a sample of 1,040 respondents in five subregions to demonstrate the regional diversity of the population (Table 1).
- To gather a representative sample of the target market for insurers and other financial institutions, the survey covered multiple subregions at different income levels (the appendix).

**Table 1 — General Division of the Sample in Colombia: Subregion**

|                                  | Sample |
|----------------------------------|--------|
| Atlantic Coast (Caribbean Coast) | 154    |
| Andean Region                    | 695    |
| Orinoquia Region                 | 31     |
| Pacific Coast                    | 103    |
| Coffee Growing Area              | 50     |
| Sample                           | 7      |
| Total                            | 1,040  |

**Table 2 — General Division of the Sample in Colombia: Age Range**

|       | Sample |
|-------|--------|
| 30-45 | 336    |
| 46-60 | 368    |
| 61-75 | 336    |
| Total | 1,040  |

**Table 3 — General Division of the Sample: Gender**

|        | Sample |
|--------|--------|
| Male   | 512    |
| Female | 528    |
| Total  | 1,040  |

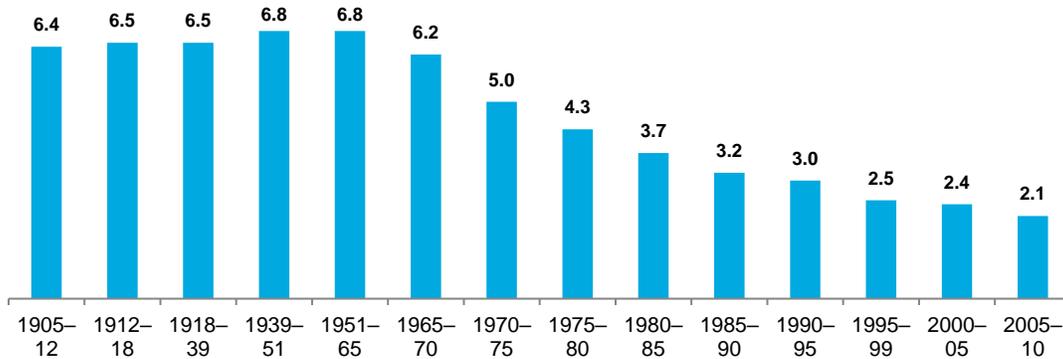
Sampling was conducted based on income levels, gender, age, and other parameters to ensure better representation and data quality. Detailed tables and graphs about the study are available in a separate technical report.

# Demographic Transition

The close relationship between birth and fertility has had an important influence on the Colombian demographic transition. During the first three decades of the 20th century, the fertility rate remained constant at approximately 6.4 children per woman. With the decrease in mortality in the 1930 – 1950 period, the total fertility rate increased, although slightly, due to improvements in the health conditions of women, especially those related to improved quality of care during the stages of pregnancy, delivery, and nursing.<sup>7</sup>

In a dramatic turnaround, fertility in Colombia then fell by 60 percent, as the rate plummeted from 7 children per woman in 1964 to 2.1 in 2009 (Figure 3). It fell further to 1.3 percent in 2015.<sup>8</sup>

Figure 3 — Total Fertility Rate: Colombia, 1905 – 2010



Source: Ministry of Health and Social Protection, based on DANE, 1988, *ProFamilia 1990, 1995, 2000, 2005, 2010*, Flórez, 2000.

***The massive growth of the elderly population, together with the decrease in the general population, will rapidly alter the structure of the population.***

<sup>7</sup> Florez, 2000, and Medina, 2010.

<sup>8</sup> Ibid.

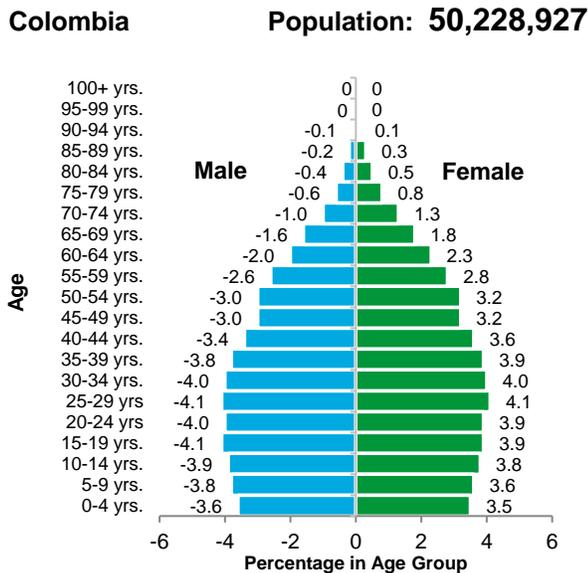
Throughout Latin America, medical advances and the improvement in the lifestyle of the last 50 years have resulted in a prolonged life expectancy affecting the demographic transition process. Colombia, which is in a process of moderate population increase, with close to 2 percent annual growth, will soon see a decrease in the general population, a trend that will result in a massive change in the population's age structure, as illustrated below.

**Figure 4 — Incipient to Advanced Demographic Transition Scenarios**

| STAGE                | INCREASE              | COUNTRIES  |
|----------------------|-----------------------|--|
| Incipient transition | 2.5% annual           | Bolivia, Haiti   |
| Moderate transition  | Close to 3%           | El Salvador, Guatemala, Honduras, Nicaragua, Paraguay                                      |
| Full transition      | Moderate, close to 2% | Brazil, Colombia, Costa Rica, Ecuador, Mexico, Panama, Peru, Dominican Republic, Venezuela |
| Advanced transition  | Under 1%              | Argentina, Chile, Cuba, Uruguay  |

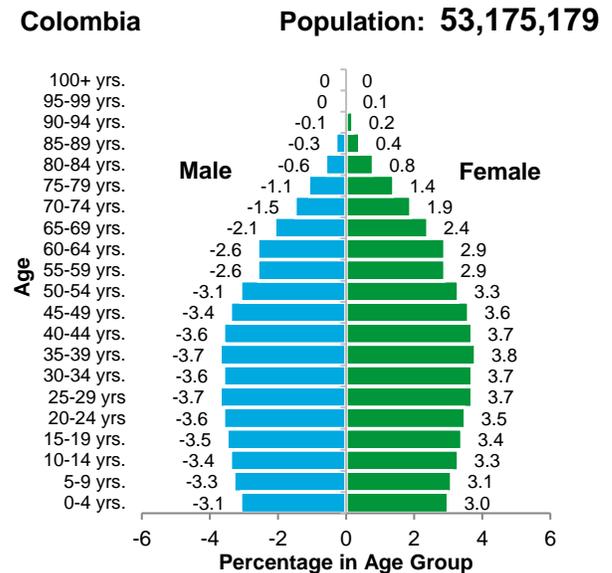
The Colombian population pyramids show the distribution of various age groups of the population by gender in 2020, 2030, and 2050. The population pyramids illustrate the slow change in the structure of the population benefited by the demographic bonus until the approach of 2030, when the age of the largest proportion of the population moves upwards dramatically. This Latin American trend, in which Colombia is included, shows that the country must adapt to the changing needs of an aging population.

**Figure 5 — Population Pyramid 2020**



Source: UN Population Division, 2017 data, LIMRA International Research.

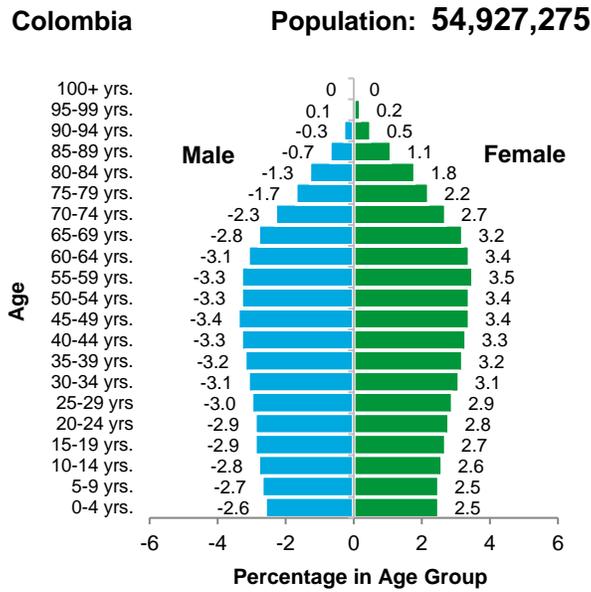
**Figure 6 — Population Pyramid 2030**



Source: UN Population Division, 2017 data, LIMRA International Research.

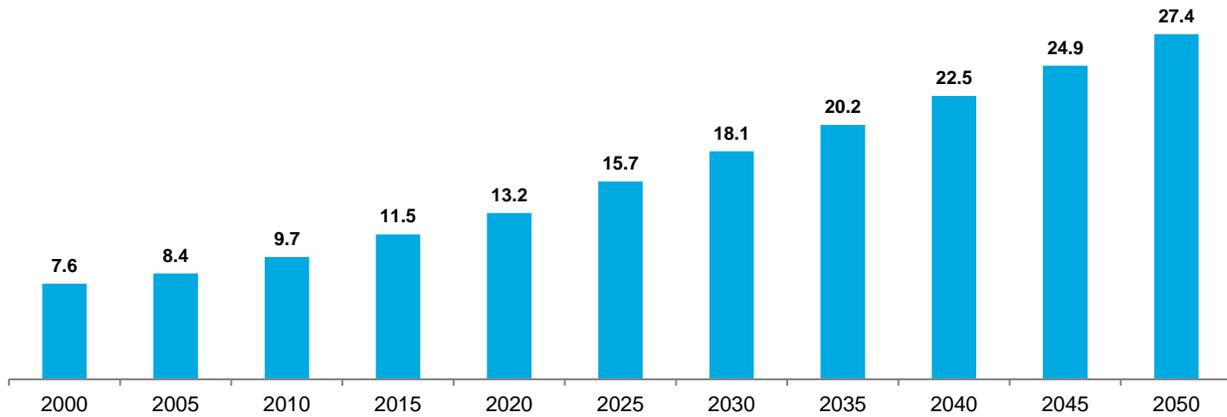


**Figure 7 — Population Pyramid 2050**



Source: UN Population Division, 2017 data, LIMRA International Research.

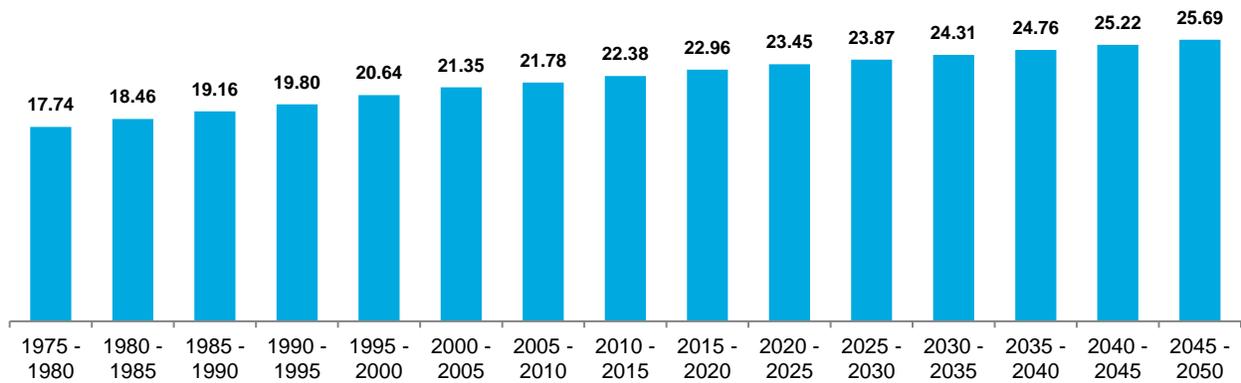
**Figure 8 — Proportion of Age 60+ Among the Total Population**



Source: UN Population Division, 2017 data, LIMRA International Research.

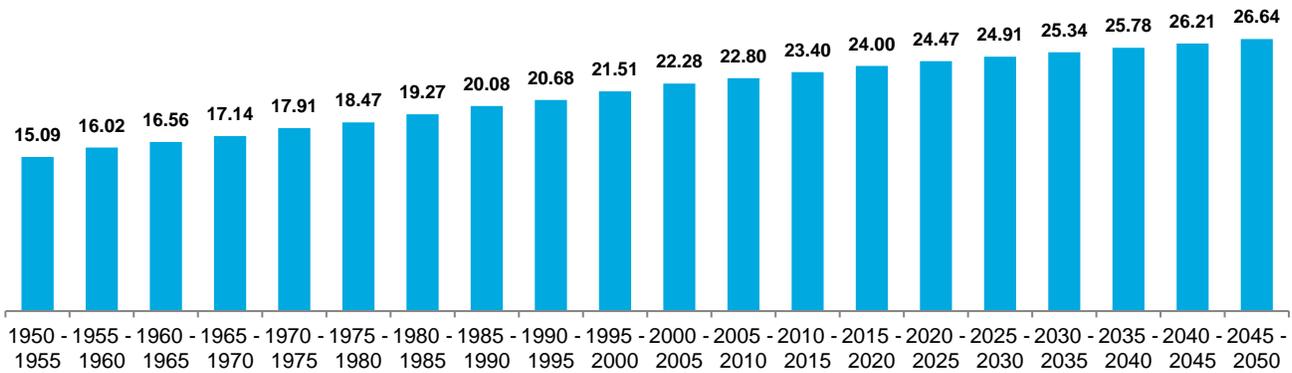


**Figure 9-1 — Life Expectancy at Age 60 (in years)**



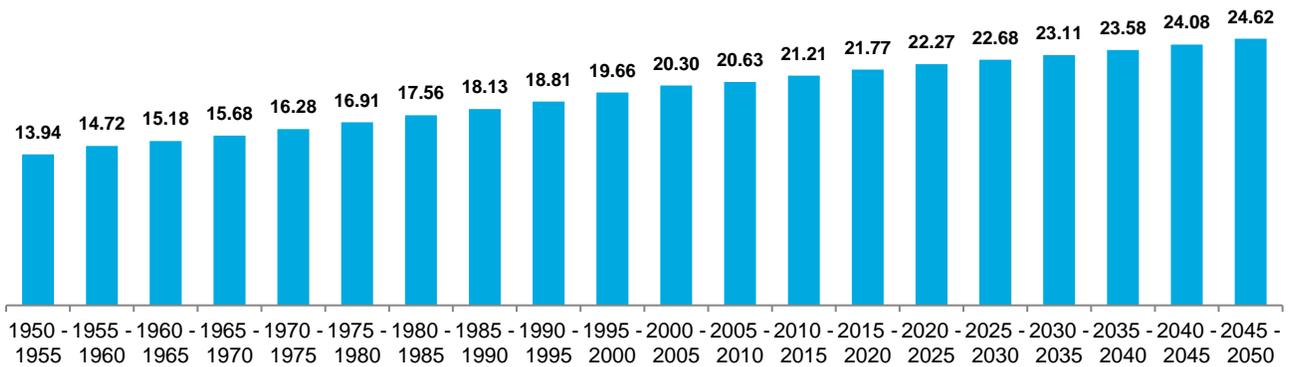
Source: UN Population Division, 2017 data, LIMRA International Research.

**Figure 9-2 — Life Expectancy at Age 60 (in years/women)**



Source: UN Population Division, 2017 data, LIMRA International Research.

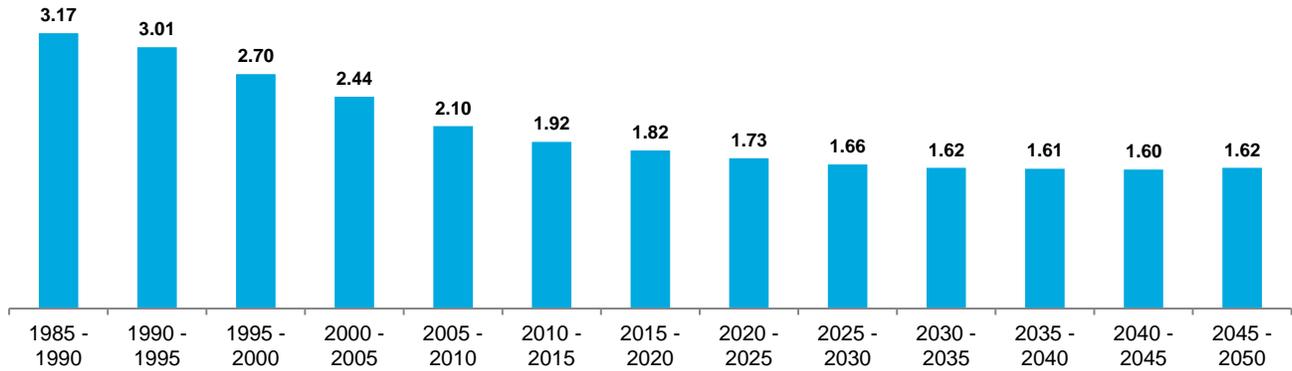
**Figure 9-3 — Life Expectancy at Age 60 (in years/men)**



Source: UN Population Division, 2017 data, LIMRA International Research.

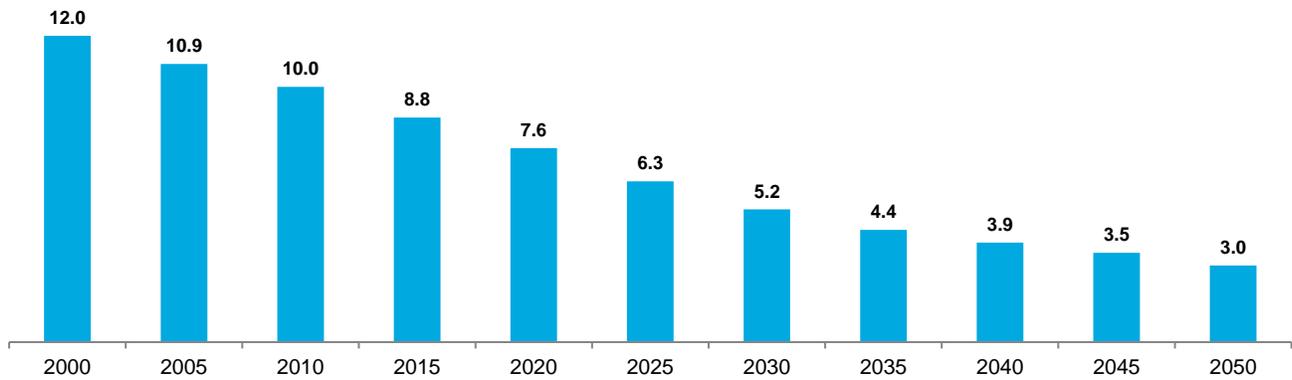


**Figure 10 — Total Fertility (live births per women)**



Source: UN Population Division, 2017 data, LIMRA International Research.

**Figure 11 — Potential Support Index**



Source: UN Population Division, 2017 data, LIMRA International Research.

Note: Potential support index = population index age 15–64 for population age 65+.



## Phases of Demographic Transition

*Twenty years after the beginning of the century, Colombia is still developing, although reaching benchmarks similar to those of developed countries in certain areas close to important urban centers. For example, mortality rates have declined thanks to technological development in different fields like agriculture, where increased yields have led to lower prices, in turn leading to a decrease in malnutrition and infant mortality rates. In addition, advances in literacy have been linked to increases in access to education and longer life expectancies. However, in phase 2, the population may continue to increase because economic improvements encourage the decline in the age of marriage, among other factors.*

There are multiple theories regarding the different stages through which a given society (or a group of them) travels through its demographic evolution. One in general use is that of the Thompson phases.<sup>9</sup> This approach originally posited four phases. A fifth has since been added, called “zero growth” (Figure 12). Thompson’s phase I describes pre-industrial societies with high birth and death rates, in which individuals had to deal with low life-expectancy and high infant-mortality rates and, therefore, of large and extended families, but with a slow population growth. Currently, there are no countries in phase I, due mainly to the progress in global public health (since the 1950s) and the decline in significant war activities, famine, or epidemics.

Twenty years after the beginning of the century, Colombia is still developing, although reaching benchmarks similar to those of developed countries in certain areas close to important urban centers. For example, mortality rates have declined thanks to technological development in different fields like agriculture, where increased yields have led to lower prices, in turn leading to a decrease in malnutrition

and infant mortality rates. In addition, advances in literacy have been linked to increases in access to education and longer life expectancies. However, in phase 2, the population may continue to increase because economic improvements encourage the decline in the age of marriage, among other factors.

While in phase 2 the mortality rate drops and the high birth rate continues (making population growth higher), in phase 3 urbanization, women’s access to education and the labor market, the access to contraceptives, and the development of an economy less dependent on subsistence agriculture further push birth and mortality rates down, causing population growth to slow.

Phase 4 of the transition describes a post-industrial society, derived from the specialization of services, an observable trend since 1970. In phase 4, countries take pride in having reached historical figures in the decline of mortality. Moreover, both indicators, birth and mortality, are in balance, which causes population growth to slow down to almost zero, although high mortality figures do not impede population growth.

---

<sup>9</sup> Thompson, Warren S., “Population,” *American Journal of Sociology*, JSTOR, vol. 34, no. 6, 1929, pp. 959–975, [www.jstor.org/stable/2765883](http://www.jstor.org/stable/2765883). [Accessed 2019.]

Phase 5 is the most complex of all because the population growth is zero. In other words, at this stage there are more deaths than births: “Although the original Demographic Transition model described by Warren Thompson presents only four stages, the passage of time has allowed the addition of a fifth phase in which the rate birth rate remains low, while mortality increases slightly due to population aging. In these circumstances, population growth can become negative, as has happened in the countries of Central Europe. Thus, in the more developed countries of Western Europe, such as Germany and Italy, the negative population growth has been compensated with positive figures of the migratory balance, producing a stagnation of the population. The expression ‘zero growth’ was a denomination proposed by the Neo-Malthusian forecasts of the Club of Rome of 1970.”<sup>10</sup>

**Figure 12 — Phases of the Thompson Demographic Transition**

|                          | Countries | Birth rate (%) | Mortality rate (%) | Differential (+ -) | Features  |
|--------------------------|-----------|----------------|--------------------|--------------------|---|
| Phase 1                  | —         | 40-50          | 40-50              | From +10 to -10    | Mortality rates that were only found in the first half of the 20th century.   |
| Phase 2                  | Chad      | 45.75          | 14.37              | 31.38              | The birth rate is high, and mortality falls sharply producing an increase in the population.  |
| Phase 3                  | Peru      | 20.02          | 5.62               | 14.40              | Birth rate begins to decrease, and although mortality continues to decline, population growth remains positive.   |
|                          | Mexico    | 19.1           | 4.76               | 14.34              |   |
| In transition to Phase 4 | Colombia  | 16.8           | 5.82               | 10.98              | Both birth and mortality are already beginning to be seen in a trend of similar values, so that growth is insignificant, and migration has a fundamental role in population growth. |
|                          | Argentina | 17.72          | 7.78               | 9.94               |   |
|                          | Brazil    | 14.93          | 6.07               | 8.86               |   |
|                          | Chile     | 13.39          | 5.11               | 8.28               |   |
| Phase 5                  | Japan     | 8.2            | 10.1               | -1.9               | The birth rate continues to fall until it falls below the mortality that continues to rise. Population growth is negative.  |

Per 1,000 people.

Source: Actualitix, <https://es.actualitix.com/pais/wld/tasa-de-natalidad-por-pais.php> [Accessed September 2019.]

Note: The extreme cases of Chad and Japan are shown to graph the location of the countries selected in the study.

As earlier LIMRA and SOA studies did for pensions in Asia, this report will highlight what Colombian consumers think about the challenges of retirement and how they plan to address their various risks against the challenge of building financial security in retirement. As is its objective at a global level, the study will also shed light on how financial institutions and advisors in the countries analyzed can help their clients address problems by developing new products and solutions. The study addresses the question of whether the existing pension systems in Latin America, and specifically Colombia, are strong enough to sustain the challenges ahead in the aging of its population, given the scale and pace of aging in the region.

<sup>10</sup> Wikipedia, [https://es.wikipedia.org/wiki/Transici%C3%B3n\\_demogr%C3%A1fica#cite\\_note-8](https://es.wikipedia.org/wiki/Transici%C3%B3n_demogr%C3%A1fica#cite_note-8) [Accessed September 2019.]



# Challenges to the Current Pension Structure

*There are two main challenges facing pension systems in Colombia: the high levels of informal working arrangements and the disequilibrium between the number of older retired adults and younger working adults. Less than a third of workers in Colombia have formal employment and therefore participation in the retirement system. In fact, throughout Latin America, formal employment is low for multiple reasons, including the lack of stable economic policies and the growing incidence of job loss because of automation. At the same time, Colombia's population of older adults is increasing while that of young people is decreasing — leading to the question of who will finance the pensions of retirees in the future.*

## **RAIS — INDIVIDUAL SAVINGS UNDER THE SOLIDARITY REGIME**

RAIS is a pension system consisting of a set of entities, rules, and procedures, according to which resources, both private and public, are managed to pay pensions and benefits. Pension funds of members of the individual Solidarity savings scheme are managed by the pension fund management companies, AFP (Spanish: Administradoras de Fondos de Pensión (AFP) / English: Pension Fund Administrators.)

Participants in the Solidarity Regime can make voluntary contributions from extra income, which have the same guarantees as the monthly mandatory contributions, as a guarantee of minimum pension and profitability, among others. In addition, the withdrawal can be requested six months in advance.

Other accounts allow penalty-free distributions at the time of retirement, if eligibility requirements are met. In addition, participants can select fund options depending on their personal risk profiles.

The funds contributed go to an individual savings account owned by the participant. There is no minimum contribution period required, and the amount of the pension will depend on savings and profitability over time.

Moreover, there is no age requirement in this system. The main requirement is that the individual savings amount is sufficient to finance a minimum of 110 percent of the current legal minimum monthly income.

There are seven types of pension offered by the AFPs as an alternative product: life annuity, scheduled withdrawal, programmed withdrawal with deferred lifetime income, variable temporary income with deferred lifetime income, variable temporary income with immediate life income, scheduled withdrawal without retirement negotiation bond, and certain temporary income with true deferred lifetime income.



If there are no beneficiaries, account balances are inheritable until the fifth degree of consanguinity. In cases of transferring from the Average Premium Scheme to the RAIS, some employers will recognize what has been saved through a security or pension bond, which corresponds to the participant only if the participant has saved more than 150 weeks in the RPM (Régimen de Prima Media). The Individual Savings Account (CAI)<sup>11</sup> itself will have a minimum guaranteed return allowing an increase in the amount of the account provided there is a positive balance.

The Financial Superintendence determines and guarantees the minimum profitability, equivalent to the weighted average of the annual accumulated returns of the last three years.

## RPM — AVERAGE PREMIUM SCHEME

In this system, there is only the life annuity option. Individual contributions are commingled in a common fund. Consequently, there is no inheritability. The amount of the pension benefit is calculated based on the base settlement income (IBL). The IBL is defined by age, the number of weeks of contributions, and the remuneration amount on which the last 10 years' contributions were determined. In this respect, it's important to note that the minimum age to retire in Colombia is 57 years for women and 62 years for men.

For example, for the first 1,000 weeks, the initial pension benefit will be 65 percent of the IBL. For every additional 50 weeks, the pension IBL is increased by 1.5 percent, without exceeding 80 percent of the IBL. The pension cannot be less than the equivalent of one current Legal Monthly Minimum Wage (SMLMV) or more than 25 SMLMV (equivalent to USD239).<sup>12</sup>

---

<sup>11</sup> Contributions that go to an Individual Savings Account (CAI) owned by the contributor, which means that the contributor is the sole owner of the pension savings, Colfondos, <https://www.colfondos.com.co/dxp/personas/pensiones-obligatorias/beneficios-del-rais> [Accessed September 2019.]

<sup>12</sup> Colfondos, <https://www.colfondos.com.co/dxp/personas/pensiones-obligatorias/regimenes-pensionales-colombia> [Accessed September 2019.]

# Sustainability of the Pension System

The Allianz Pension Sustainability Index (PSI) analyzes the fundamentals of pension systems and their key impacts to help identify necessary reforms (Figure 13). To assign a ranking that reflects the long-term sustainability of a particular pension system, German insurer Allianz analyzes 54 markets based on an extensive list of parameters.

The PSI mainly uses the following three sub-indicators to measure the sustainability of a specific pension system:

- Demographic changes
- Public finances
- Design of the pension system

**Figure 13 — 2018 Pension Sustainability Index**

| Sub-indicators  | Status (0.75)**  | Dynamics (0.25)**                           |
|-----------------|--|---|
| Demographics    | Old-age dependency ratio (OAD)*                                    | Change in OAD* until 2050                   |
| Pension system  | Level of pension benefit from 1st pillar and coverage of workforce | Reforms passed                              |
|                 | Legal / effective retirement age                                   |   |
|                 | Strength of funded pillar and reserve fund (as % of GDP)           |   |
| Public finances | Pension payments / GDP   | Change of pension payments / GDP until 2050 |

\*Ratio of ≥ 65 years of age to 15 to 64 years of age

\*\*Weighting

Source: Allianz Asset Management, *International Pensions*, 2016.

Colombia ranks 38th out of 54 markets included in the general Pension Sustainability Index. Within the sub-parameters of the index, Colombia is ranked second in public finance. Moreover, due to its relative stability over the last three years, it occupies a rather encouraging place in demography. However, it occupies the 22nd and 48th positions when it comes to demography and pension system, respectively, demonstrating the significant differential of the value of the demographic bonus and the limited pension coverage.



**Table 4 — Ranking 2016 — Pension Sustainability Index, Latin America — Allianz<sup>13</sup>**

|           | TOTAL  |               | Demography    | Public Finances | Pension System |
|-----------|--------|---------------|---------------|-----------------|----------------|
|           | Score* | World Ranking | World Ranking | World Ranking   | World Ranking  |
| Chile     | 7.2    | 10            | 32            | 4               | 24             |
| Mexico    | 7.1    | 12            | 14            | 14              | 34             |
| Peru      | 6.7    | 19            | 5             | 1               | 47             |
| Argentina | 6.6    | 22            | 2             | 23              | 43             |
| Colombia  | 6.2    | 38            | 23            | 2               | 48             |
| Brazil    | 5.6    | 50            | 31            | 40              | 45             |

\*On a scale of 1 to 10.

Note: Includes markets covered in this study.

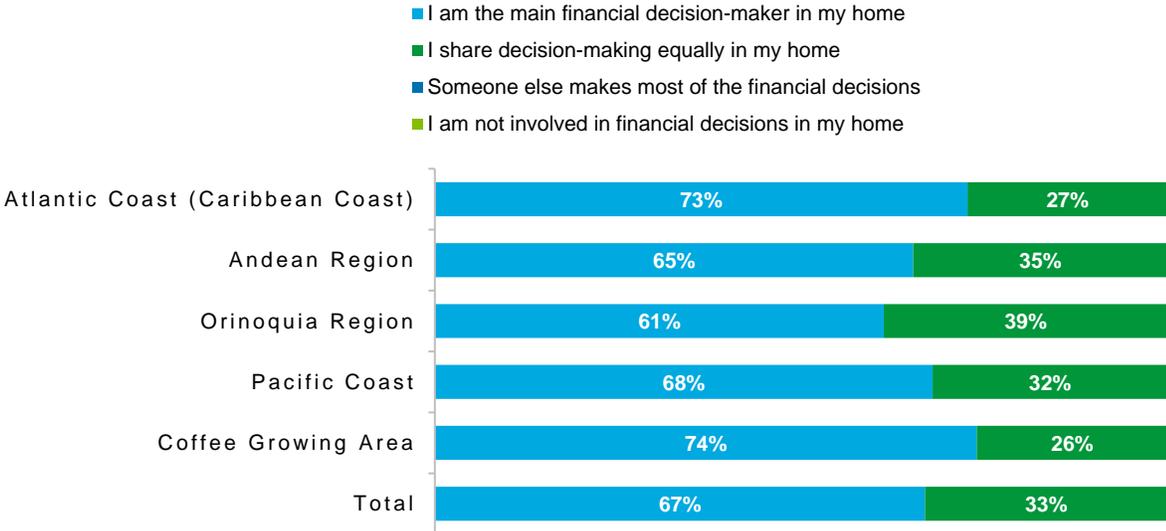
<sup>13</sup> Finke, 2016.

# Retirement From the Consumer Perspective

Local chapters in the LIMRA / SOA pension research series analyze the participating local markets in detail. The research explores the ways in which decision-makers and / or those who contribute to financial decision-making in their households visualize or plan to address the challenges of retirement.

**Figure 14 — Interviewed by Decision Authority**

Answering the question: “How would you describe your role in making financial decisions for your household?”



**Table 5 — Financial Dependence**

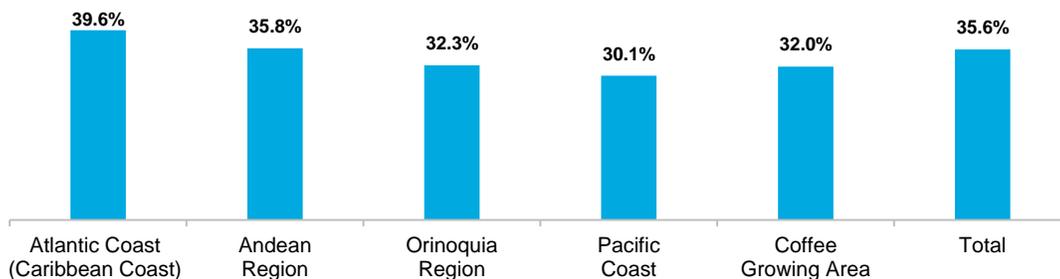
Answering the question: “Which of the following individuals are your financial dependents?”

|                  | Atlantic Coast<br>(Caribbean Coast) | Andean<br>Region | Orinoquia<br>Region | Pacific<br>Coast | Coffee<br>Growing Area |
|------------------|-------------------------------------|------------------|---------------------|------------------|------------------------|
| Spouse           | 40.8%                               | 39.0%            | 63.0%               | 32.6%            | 50.0%                  |
| Mother           | 25.3%                               | 17.8%            | 9.7%                | 28.2%            | 20.0%                  |
| Father           | 7.1%                                | 5.9%             | 9.7%                | 5.8%             | 8.0%                   |
| Children         | 67.5%                               | 61.0%            | 67.7%               | 52.4%            | 68.0%                  |
| Mother-in-law    | 2.1%                                | 2.3%             | 0                   | 0                | 2.0%                   |
| Father-in-law    | 1.4%                                | 1.0%             | 3.7%                | 0                | 4.0%                   |
| Brothers/Sisters | 5.8%                                | 4.5%             | 0                   | 2.9%             | 4.0%                   |
| Nephews          | 1.3%                                | 1.3%             | 0                   | 1.0%             | 2.0%                   |
| Nieces           | 0.6%                                | 0.7%             | 3.2%                | 1.9%             | 2.0%                   |
| Other            | 3.9%                                | 2.4%             | 6.5%                | 2.9%             | 6.0%                   |
| None             | 13.0%                               | 17.3%            | 6.5%                | 21.4%            | 12.0%                  |

The tendency in most countries is to live longer and be lonelier, increasing the need for specific care and adequate financing at the end of productive life. However, to meet these needs Colombians must practice prudent financial planning for an adequate number of years, appropriate to their lifestyles. When respondents were consulted on whether they worked with professional planners to make financial decisions for their households, more than a third (35.6 percent) indicated that they do not work with any financial professional (Figure 15). This trend is strong in the Coffee Growing Area region, especially among young workers (30–45 years), at 44 percent, and pre-retirees (46–60 years) in the Pacific Coast, at 48 percent. These findings demonstrate the need in the market to educate these segments of the population about the importance of long-term savings with appropriate instruments.

**Figure 15 — Do Not Work With a Financial Professional to Help With Household Financial Decisions**

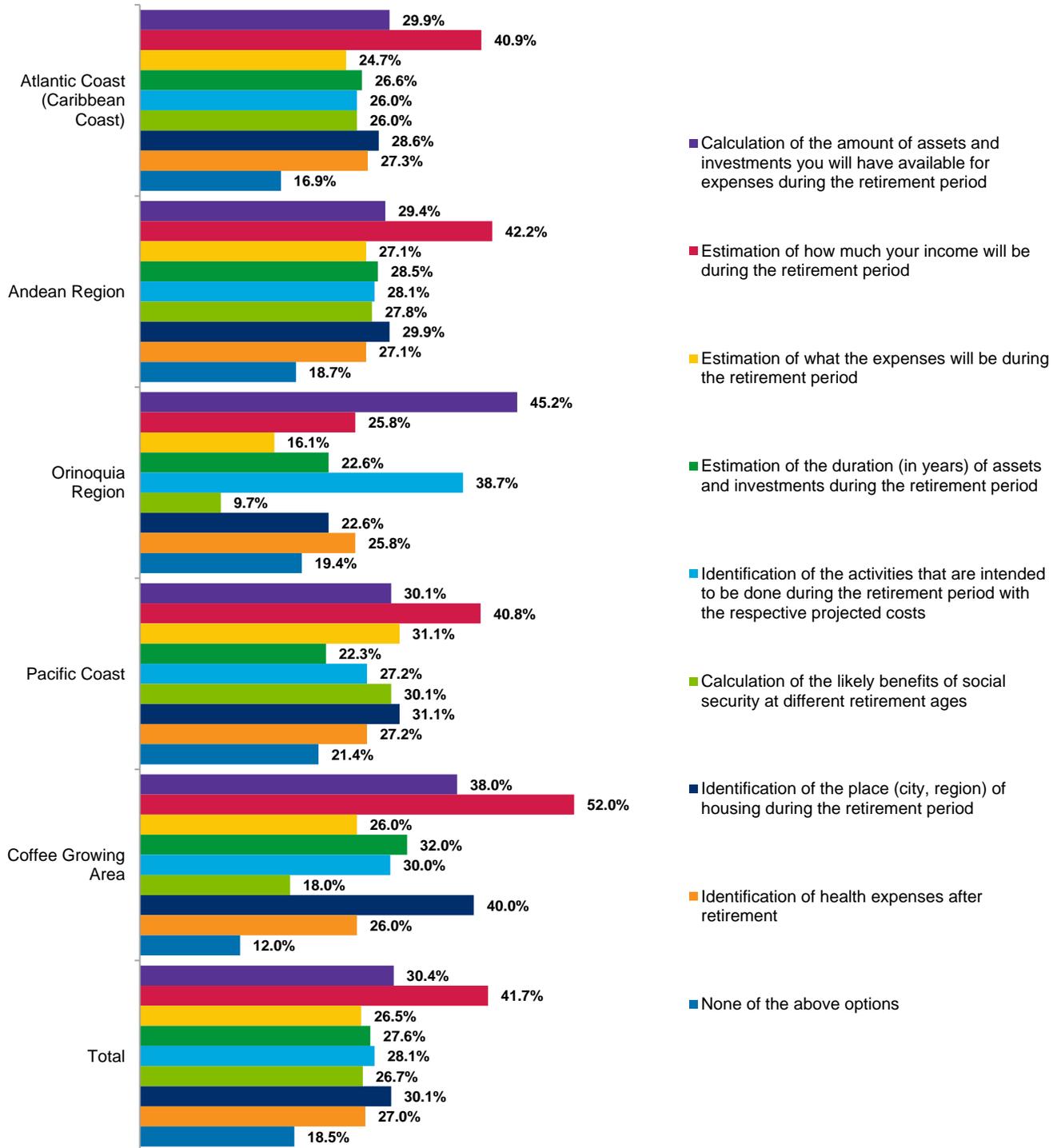
Answering the question: “Does your home usually work with financial professionals to help you with the financial decisions of your household? The results represent respondents who answered ‘no.’”



About 18.5 percent of respondents have not taken any initiative on retirement planning, indicating that almost a fifth may not be aware of the need to prepare for a stable retirement and that they are not really taking advantage the opportunity of the demographic bonus. In the Coffee Growing Area, 52 percent of respondents said they had determined how much their income would be during retirement, including post-retirement health expenses (Figure 16).

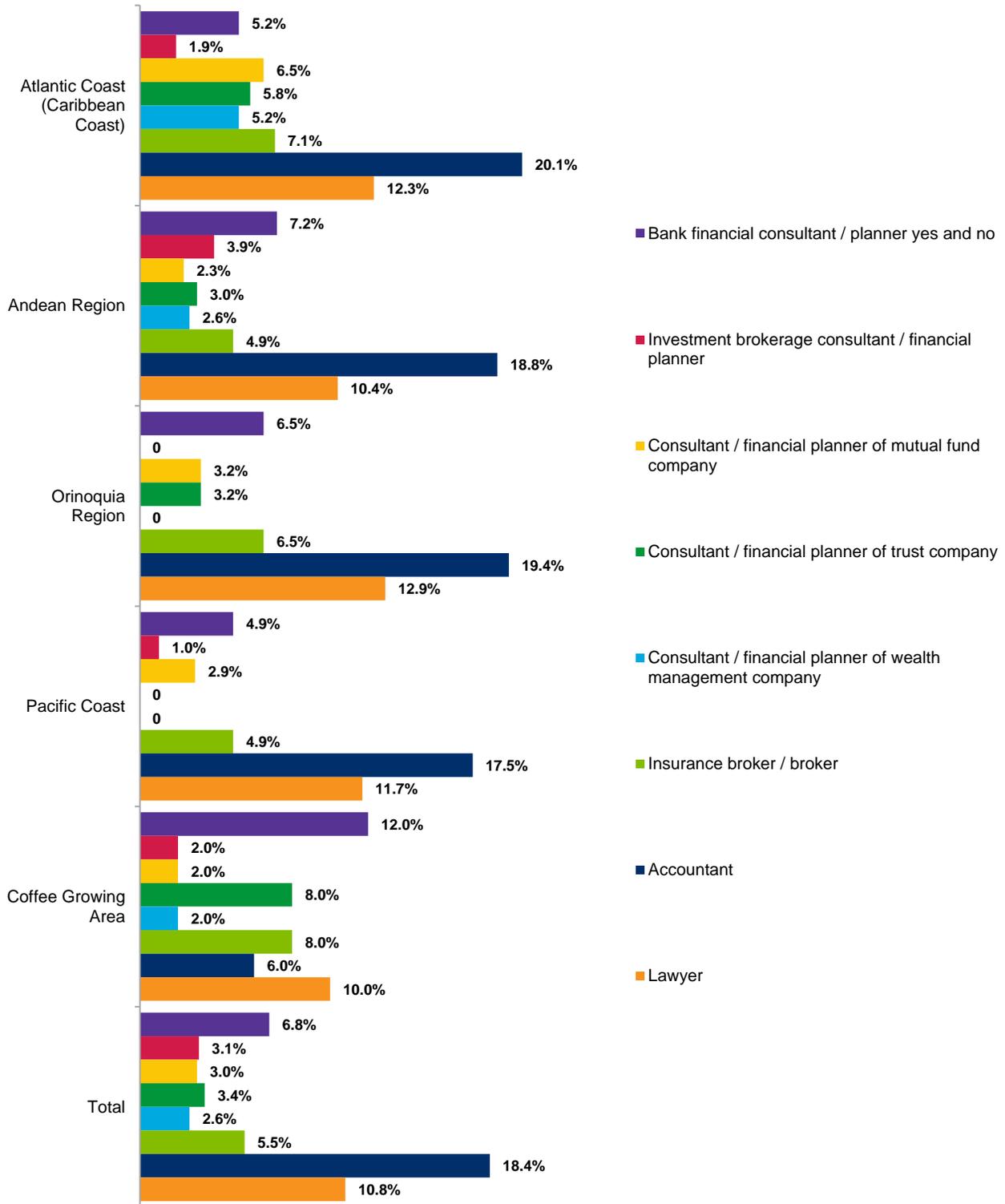
**Figure 16 — Retirement Planning Initiatives**

Answering the question: "Which of the following retirement planning activities did you do?"



**Figure 17 — Those Who Work With Financial Professionals, Work With ...**

Responding to: "In your household, you usually hire the help of financial specialists."



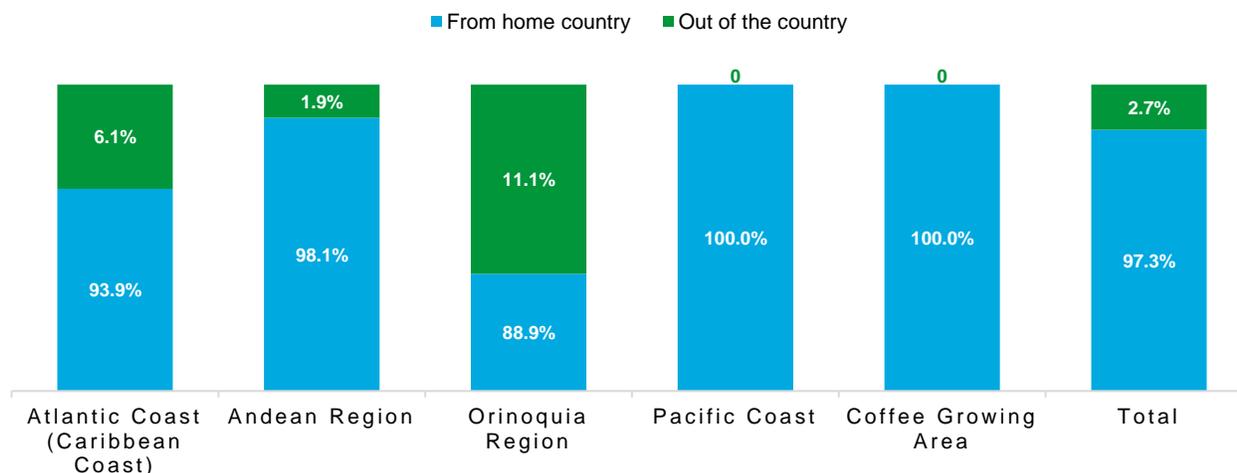


A significant proportion of respondents do not work with financial professionals to make financial decisions (Figure 17). Instead, they prefer the services of accountants. Unfortunately, these accountants are not necessarily experts and may not provide sustainable and convenient advice over time. This behavior may possibly be explained by lack of consumer confidence in the financial services industry — which more than a third of respondents say they distrust. Barely 6 percent prefer to work with a financial planner in a securities company or mutual funds. Insurance agent / broker and financial planner / advisor in a bank or trust company rank even lower.

There are some regional variations. Lawyers follow accountants as the most favored by respondents from the Atlantic Coast; while a bank financial consultant / planner is most highly preferred by consumers of the Coffee Growing Area.

### Figure 18 — Those Who Bought From a Foreign Consultant ...

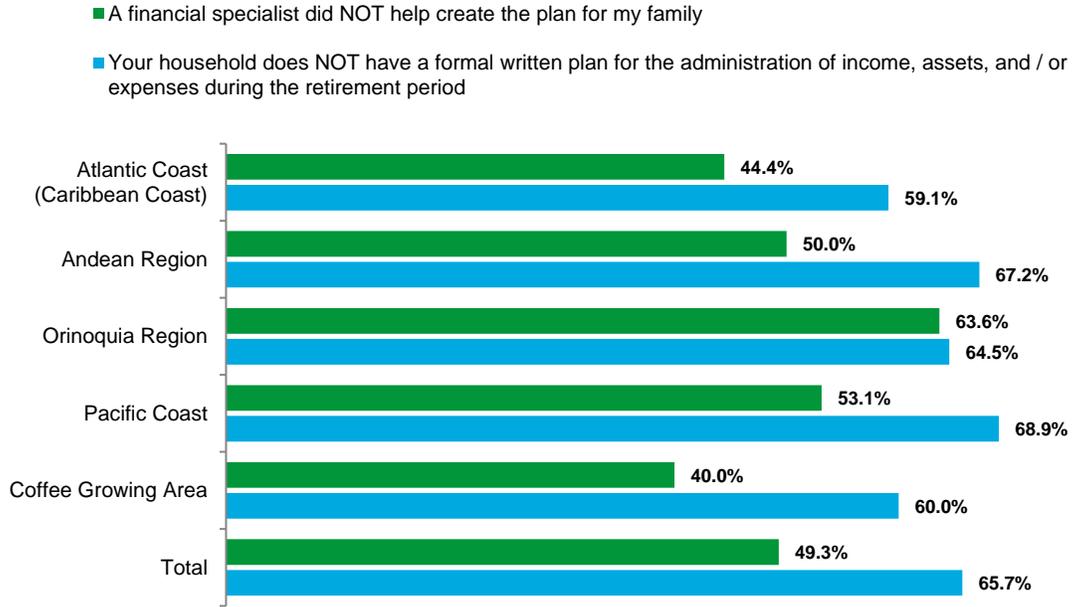
Responding to: “Your financial advisor operates at home or abroad...”



Despite some regional differences, respondents overwhelmingly prefer to work with financial professionals from their home country.

### Figure 19 — Retirement Planning

Answering the questions: “Does your household have a formal written plan for the administration of income, assets and / or expenses during the retirement period? Did a financial specialist help create the plan for your family?”



## Forty-nine percent of respondents do not work with financial professionals for a family retirement plan.

As in the other countries included in this Latin American study series, while Colombian respondents also seek professional help for financial decisions on a regular basis, they do not do so for retirement planning. In fact, almost 50 percent of respondents did not seek help from financial professionals in planning their retirement, especially respondents from the Orinoquia area.

In addition, 65.7 percent of respondents did not have a formal written plan to manage income, assets, and expenses during retirement.

**Table 6 — Concerns and Retirement Actions — According to the Following Statements**

Response to the direction: "For each of the following statements related to your concerns and retirement actions, indicate if you totally agree, slightly agree, agree or disagree, somewhat disagree, or strongly disagree."

|   | Atlantic Coast<br>(Caribbean Coast) | Andean<br>Region | Orinoquia<br>Region | Pacific<br>Coast | Coffee<br>Growing Area | Total |
|---|-------------------------------------|------------------|---------------------|------------------|------------------------|-------|
| <b>Confidence Comparison</b>  |                                     |                  |                     |                  |                        |       |
| I trust that I will be able to have my desired lifestyle in retirement  | 71%                                 | 69%              | 71%                 | 69%              | 64%                    | 70%   |
| I have savings that are enough to last until the end of my retirement   | 46.1%                               | 43.5%            | 58.1%               | 43.7%            | 36.0%                  | 44.0% |
| <b>Need help</b>  |                                     |                  |                     |                  |                        |       |
| I would like my employer to provide more comprehensive information and advice on saving and retirement planning | 72%                                 | 78%              | 71%                 | 70%              | 75%                    | 76%   |
| <b>Declaration of Action</b>  |                                     |                  |                     |                  |                        |       |
| I would be willing to buy or plan the purchase of a financial product that would provide a guaranteed annuity   | 72%                                 | 71%              | 74%                 | 74%              | 86%                    | 72%   |
| I am currently very involved in the monitoring and management of my retirement savings                          | 57%                                 | 55%              | 42%                 | 58%              | 52%                    | 55%   |
| <b>Challenge and mentality</b>  |                                     |                  |                     |                  |                        |       |
| I don't trust financial institutions with my money  | 32%                                 | 35%              | 55%                 | 37%              | 40%                    | 35%   |
| It's rare to hear people talking about workplace safety planning  | 58%                                 | 59%              | 53%                 | 52%              | 64%                    | 58%   |
| I inherited / will inherit my parents' assets   | 26%                                 | 32%              | 26%                 | 29%              | 18%                    | 30%   |

Note: Table 6 shows summary options of "slightly agree" and "totally agree." The first three options by zone are highlighted. In certain cases, four options are highlighted when the classified third and fourth numbers are equal.

Thirty-five percent of the participants in this study are not willing to trust financial institutions, with an even higher percentage in Orinoquia and the Coffee Growing Area (Table 6). Most respondents would like their employers to provide more comprehensive information and advice on savings. Notably, 70 percent of respondents are confident of maintaining a similar lifestyle in retirement. This trend is especially high among respondents in the Atlantic Coast regions, where 71 percent have confidence in having their desired lifestyles in retirement, have found a way to manage their retirement expenses, or can still rely on the younger generation for their expenses.

Interestingly, 55 percent said they are currently very involved in monitoring and managing their retirement savings, despite the fact that a mere 24 percent claimed to have a formal written retirement plan. The low incidence of written retirement planning (widespread in Latin America) is a clear proof that the help of financial professionals is needed to guide young workers to take advantage of their demographic bonus in the education, orientation, and planning of their retirement. For their part, respondents from the Andean Region would mostly like their employers to make available the most complete information and advice on savings and retirement planning. Taken together, these findings sound a loud wake-up call to companies and financial professionals for comprehensive retirement education and planning.

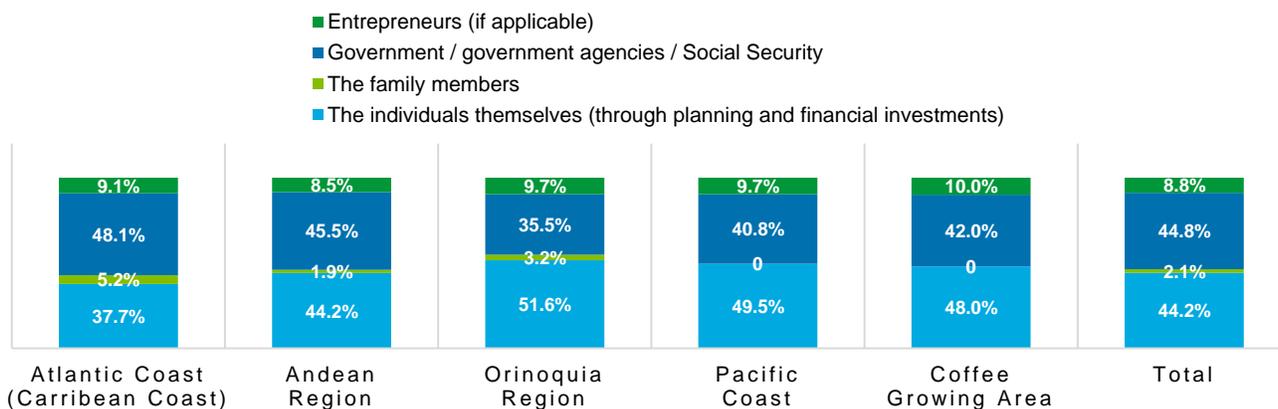
As noted above, an average of 35 percent of respondents said they somewhat or strongly agree with the statement: “I don’t trust financial institutions with my money.” On the flip side, an average of 65 percent said they “agree or disagree,” “somewhat disagree,” or “strongly disagree” with the statement. Moreover, it is significant that more than 72 percent of respondents in total and 86 percent in the Coffee Growing Area are willing to buy or plan to buy a financial product that will provide guaranteed income for life.

Only 44 percent of the people surveyed in this study believe it is their own responsibility to finance their retirement (lower than the average of the six countries participating in this study series). The majority still believe that it is the responsibility of third parties, such as the state / government and employers (Figure 20).

In comparison, almost half of those surveyed across Latin America consider it their responsibility to plan retirement and do not want to depend on the government or their family members. Argentina, however, tracks closely with Colombia, as 55 percent of its respondents state that the main responsibility for retirement security should be that of government entities.

**Figure 20 — Main Responsibility for Providing Retirement Funds**

Answering the question: “Who should be primarily responsible for providing retirement funds?”



Note: Percentages may not total 100 due to rounding.

**The dependence on government for retirement income is quite high, especially among the younger generation.**

As we saw, less than half of respondents in Colombia (44 percent) consider it their responsibility to finance their retirement. Nevertheless, more than 86 percent of respondents also plan to generate retirement income from personal savings and investments. In addition, they indicated a high level of acceptance in most of the income options, suggesting an awareness that a single income stream may not generate adequate retirement income (Table 7).

Respondents also indicated that they would depend on full-time / part-time work income, possibly suggesting that they will extend their working lives beyond retirement. In addition, the traditional mode of retirement income, that is, family dependency, is

under 34 percent, demonstrating that this important concept of assistance, typical of traditional societies, is quite moderate. Only on the Atlantic Coast did slightly more respondents indicate a reliance on family support.

There was also significant interest in relying on Social Security (85 percent) and rental and real estate income (68.6 percent). Life insurance was highly favored by respondents in Orinoquia. However, the portion of respondents indicating a reliance on personal retirement plans (voluntary plans purchased directly from banks and brokers / insurance agents) did not exceed 54 percent. On the Pacific Coast, sources such as income from full-time and / or part-time work were the most favored.

**Table 7 — Source of Anticipated or Current Retirement Income**

*Responding to the direction: "Which of the following sources of income does your household currently receive? [IF YOU ARE A WORKER] Indicate what sources of income you expect to receive during retirement."*

|  | Atlantic Coast<br>(Caribbean Coast) | Andean<br>Region | Orinoquia<br>Region | Pacific<br>Coast | Coffee<br>Growing Area | Total |
|--|-------------------------------------|------------------|---------------------|------------------|------------------------|-------|
| Personal savings and investments   | 83.8%                               | 85.6%            | 93.5%               | 93.2%            | 84.0%                  | 86.3% |
| Social pension   | 87.0%                               | 84.6%            | 83.9%               | 89.3%            | 80.0%                  | 85.0% |
| Rent from real estate  | 64.3%                               | 69.8%            | 80.6%               | 65.0%            | 64.0%                  | 68.6% |
| Complementary Business Forecast (private pension plans offered by the employer with voluntary participation) / Voluntary plans by the employer | 59.1%                               | 54.8%            | 58.1%               | 59.2%            | 62.0%                  | 56.3% |
| Complementary Open Forecast (private pension plans contracted directly through banks and insurance brokers)                                    | 55.2%                               | 53.2%            | 58.1%               | 57.3%            | 54.0%                  | 54.1% |
| Salary from full-time / medium-term employment   | 79.9%                               | 76.1%            | 77.4%               | 81.6%            | 70.0%                  | 76.8% |
| Inheritance from a relative  | 40.3%                               | 39.1%            | 48.4%               | 34.0%            | 30.0%                  | 38.8% |
| Family assistance (including minors)   | 38.3%                               | 35.5%            | 32.3%               | 27.2%            | 34.0%                  | 34.9% |
| Life insurance   | 59.7%                               | 58.6%            | 61.3%               | 52.4%            | 56.0%                  | 58.2% |
| Colpensiones   | 82.8%                               | 73.8%            | 66.7%               | 81.3%            | 62.5%                  | 75.5% |
| AFP  | 17.2%                               | 26.2%            | 33.3%               | 18.8%            | 37.5%                  | 24.5% |

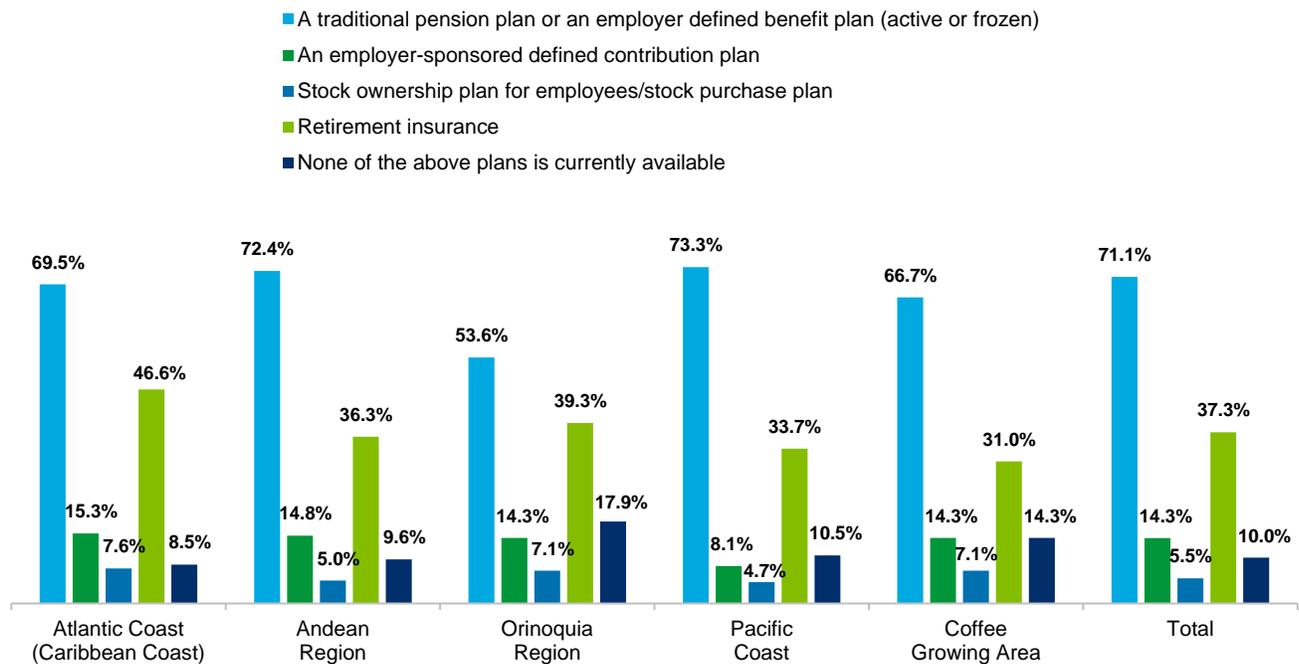
Note: the above numbers represent the summary options of "Primary Source" and "Secondary Source" from the general options of "Primary Source," "Secondary Source," and "Not a Source."

**More than 76 percent of respondents indicated that they would depend on income from full- or part-time work to support their retirement. This clearly signals a need for more and better retirement planning. This need may possibly increase as more and more retirees must choose to continue working after retirement.**

More than 71 percent of respondents indicated that they had access to a traditional or defined benefit (DB) pension plans from their employers (Figure 21). On the Pacific Coast, the proportion increases to 73.3 percent. However, a very low 14.3 percent of respondents indicated that they had access to a defined contribution plan (DC). Only 37.3 percent of respondents said a retirement insurance plan, i.e., an annuity, was available to them.

**Figure 21 — Retirement Plans Available Through Current Employer, Job, or Profession**

Answering the question: “What pension plans are available to you through your current employer, profession, or job?”

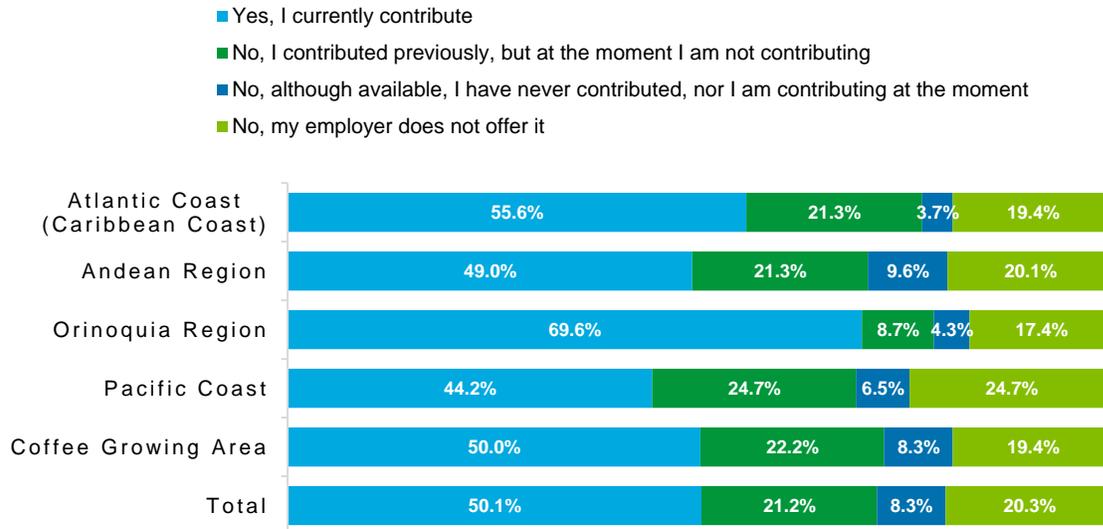


Definition: A **defined benefit plan** is a supplementary pension plan sponsored by the employer in which the worker's benefits are calculated using a formula that considers factors such as time of service and salary history. A **defined contribution plan** is a supplementary pension plan in which the worker and / or the employer contributes to the individual account of the participant under the plan. The timing of distribution includes contributions and gains or losses on investments, less administrative and investment management fees. The sponsoring company generally matches the contributions made by the participant. The defined contribution plan has restrictions that control when employees can withdraw funds and for how much, without penalties.

Just over 21 percent of respondents in Colombia said that, although they did before, they currently do not contribute to any employer-sponsored retirement savings plan (Figure 22). Among non-taxpayers, 8.3 percent are not doing so even though the option is available, and 20.3 percent do not have the option to contribute since the employer does not offer it. Nearly 25 percent of respondents in Pacific Coast said their employers do not offer retirement savings plans.

### Figure 22 — Contribution to Employer-Sponsored Retirement Savings Plan

Answering the question posed to those who work full time or are self-employed / family business: “Do you currently contribute or have contributed to any type of supplementary pension plan sponsored by the employer?”



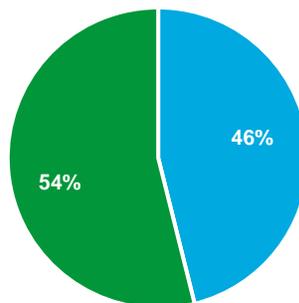
Note: Percentages may not total 100 due to rounding.

Across Colombia, only 50.1 percent of respondents said they were contributing to an employer-sponsored retirement savings plan. This percentage is lower than the Latin American average of 53.2 percent. Respondents from the Orinoquia Region reported higher participation levels, as 69.6 percent said they were contributing to employer-sponsored savings plans, followed by the workers of the Atlantic Coast, a distant second with 55.6 percent.

### Figure 23 — Portion of Retirement Savings in Employer-Sponsored Plans

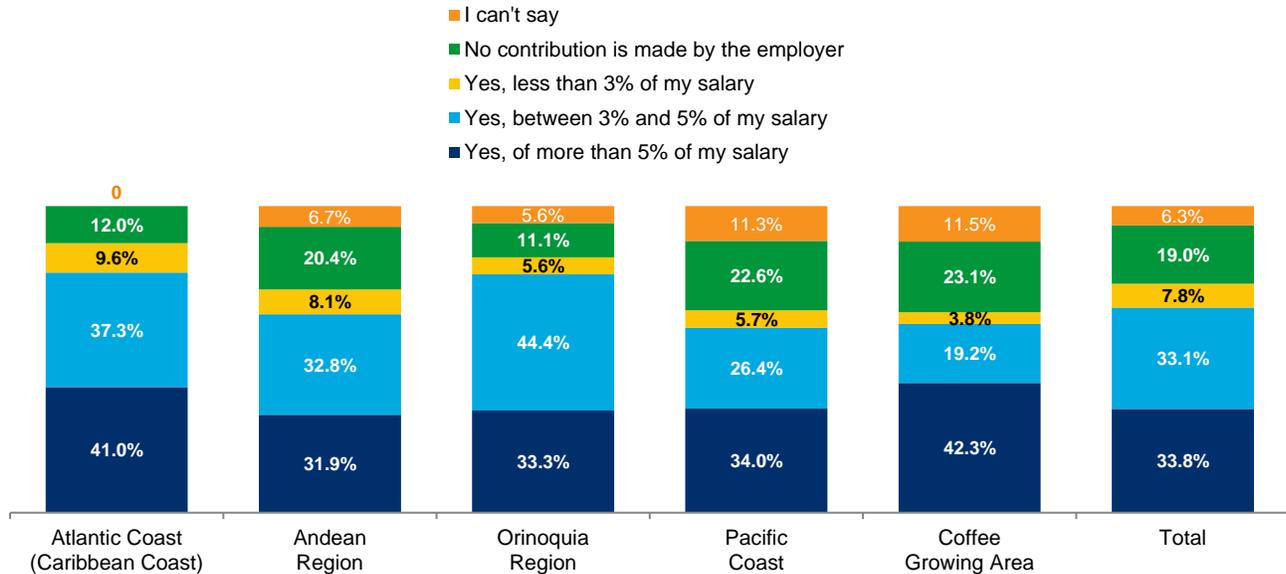
Responding to the questions: “What percentage of all retirement savings in your household are employer-sponsored savings? And outside of the savings plans sponsored by your employer?”

- Savings plans sponsored by employer
- Outside of employer-sponsored savings plans



### Figure 24 — Extent of Matching Employer Contributions

Answering the question: *When you contribute to your supplementary pension plan, does your employer currently provide matching contributions (for example, 50 percent of the value of your contribution)?*

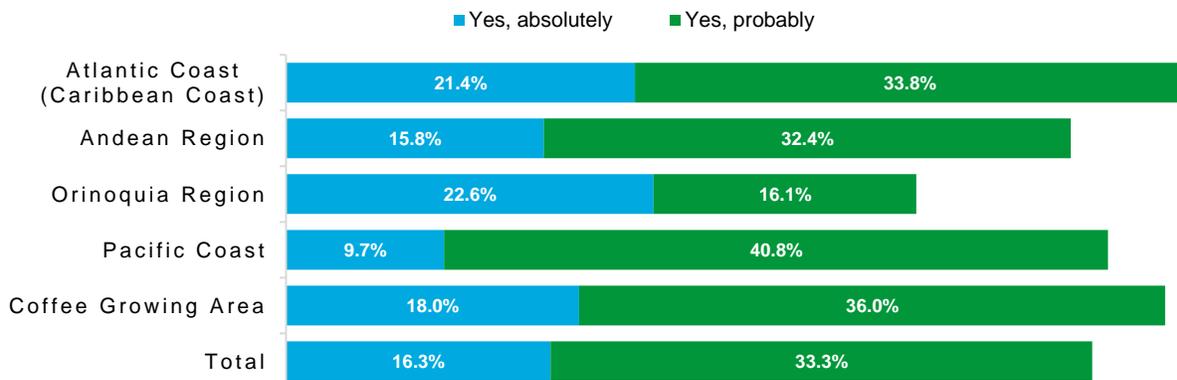


Note: Percentages may not total 100 due to rounding.

Less than 34 percent of respondents revealed that they received a contribution equivalent to their contribution above 5 percent of their salary, and 33.1 percent said they receive a contribution of about 3 percent to 5 percent of their salaries. A disappointing 23.1 percent of Coffee Growing Area respondents said they received no contribution from the employer.

### Figure 25 — Supplementary Sponsored Pension to Cover Basic Retirement Expenses

Answering the questions: *“Is the amount of income from Social Security and the supplementary pension through a defined benefit plan sponsored by the employer sufficient to meet your basic needs? Do you think that the amount of income from Social Security and the supplementary provision through an employer-defined defined benefit plan will be sufficient to meet your basic needs during the retirement period?”*



Note: The response options provided were, “Yes, absolutely,” “Yes, probably,” “No, that is unlikely,” “Definitely not,” “I can't say.” For easy viewing, only the “Yes, absolutely” and “Yes” options are shown.



Nearly 50 percent of respondents said that the income earned from social pensions and employer-sponsored defined benefit pensions is “absolutely” or “probably” sufficient to meet their basic life needs. The level of confidence is especially high in the Coffee Growing Area, where 54 percent said that either “absolutely” or “probably” the income would be sufficient to meet the basic needs of retirement life.

Since the study helps identify the multiple sources of retirement income that respondents aspire to have, it also collects data on whether consumers have an appetite to invest in securities for retirement.

***Property rental income is a popular way to generate retirement income, in addition to interest and dividend withdrawals.***

While the preferred method of generating retirement income from savings varies by region, there is a preference towards investing retirement savings in real estate and thereby generating rental income, financial products that provide guaranteed income for life, and products with options to withdraw interest and dividend earnings, leaving the capital intact.

Although, compared to Latin America as a whole, respondents in Colombia were not among the countries that expressed the highest levels of interest to buy or search for a product that converts part or all of household savings into guaranteed income for life. However, interest was expressed in investing retirement savings in properties to generate rental income. This phenomenon is quite exclusive to some markets, perhaps due to an expected growth in real estate prices driven by greater urbanization.

**Table 8 — Method to Generate Income From Retirement Savings**

Answering the question: “Which of the following best describes how your household plans to generate income from retirement savings?”

| Withdrawal Preferences   | Atlantic Coast<br>(Caribbean Coast) | Andean<br>Region | Orinoquia<br>Region | Pacific<br>Coast | Coffee<br>Growing<br>Area | Total |
|--|-------------------------------------|------------------|---------------------|------------------|---------------------------|-------|
| Make regular withdrawals of part of the capital and part of the income   | 9.1%                                | 7.1%             | 9.7%                | 10.7%            | 20.0%                     | 8.4%  |
| Make occasional withdrawals, when necessary, from part of the capital and part of the income   | 18.8%                               | 14.5%            | 22.6%               | 11.7%            | 20.0%                     | 15.3% |
| Make withdrawals only from interest and dividends, without touching capital  | 23.4%                               | 24.9%            | 35.5%               | 29.1%            | 30.0%                     | 25.8% |
| None of the above options. In my household we do not intend to use retirement savings to generate income   | 9.7%                                | 10.5%            | 3.2%                | 9.7%             | 6.0%                      | 10.0% |
| <b>Interest in the purchase of properties or annuities for income or growth</b>  |                                     |                  |                     |                  |                           |       |
| Buy or search for a product that converts part or total of domestic savings into a guaranteed annuity  | 37.0%                               | 33.7%            | 32.3%               | 33.0%            | 30.0%                     | 33.8% |
| Corporate life annuity with tax benefit and survival coverage (contract that seeks the payment of continued deferred income for business owners, executives, and shareholders) | 14.3%                               | 12.7%            | 12.9%               | 7.8%             | 12.0%                     | 12.4% |
| Invest the savings for retirement in real estate and thereby generate rental income  | 51.9%                               | 50.8%            | 51.6%               | 49.5%            | 62.0%                     | 51.5% |
| Temporary private income / private income  | 18.2%                               | 22.7%            | 22.6%               | 20.4%            | 22.0%                     | 21.8% |
| I can't say  | 5.8%                                | 6.8%             | 12.9%               | 8.7%             | 4.0%                      | 6.8%  |

Note: The first three results per market are highlighted for easy reference.

In addition to identifying investment preferences, it is also important to understand when consumers plan to retire and if their savings are sufficient to finance their needs during retirement. The retirement industry also needs to understand consumers’ perspectives on the time needed to save for retirement, how many years they expect retirement to last, and if they correctly estimate their life expectancy at 60 years (Figures 26 and 29).

At 45 years, the time devoted to retirement planning in Colombia is among the highest three of Latin American countries surveyed in the study series. Correspondingly, most respondents begin saving for retirement around 20 years of age. More than 22 percent of the population have this margin of years to save.

Respondents stated that they plan to retire at age 60, contradicting the fact that a significant proportion had previously stated that they would work full or part time to obtain retirement income.

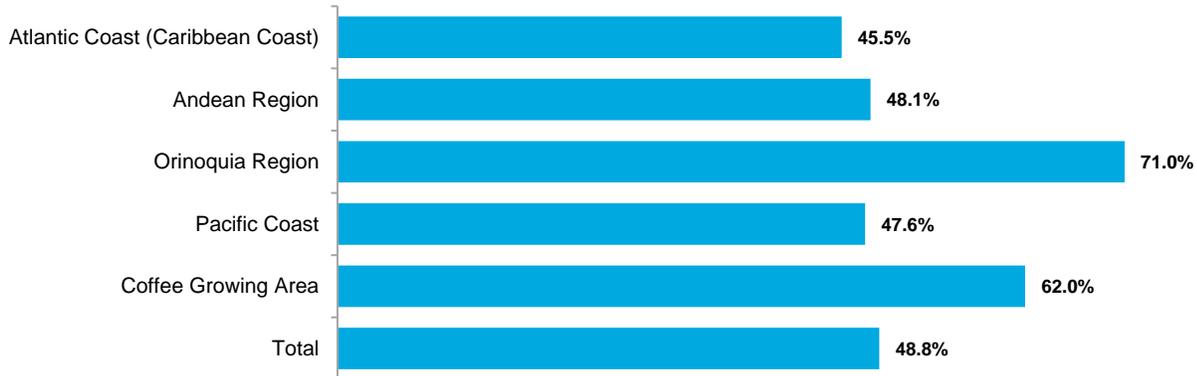
**Figure 26 — Retirement and Retirement Planning**

Answer the questions: “At what age do you expect to retire? How old were you when you retired? At what age will you start saving / investing for retirement?”

| Colombia                                   |                 |                                    |
|--|-----------------|------------------------------------|
| Started/will start saving/ for retirement: | Period to save: | Actual and expected retirement age |
| 22% at age 20                              | 45 years        | 15% at age 65                      |

**Figure 27 — I Regret Delaying Retirement Savings**

Responding to: “I am sorry to have started saving and investing for retirement a bit late OR I have NOT started saving for retirement at all.”



**Almost 5 out of 10 respondents regret having started saving late for retirement or did not start saving at all.**

Almost half (48.8 percent) of respondents regretted delaying retirement planning, and 68.2 percent in Orinoquia expected a gap in retirement funds when they turn age 60 (Figure 28). Nearly 5 out of 10 respondents regretted delaying retirement savings or not starting to save for retirement.

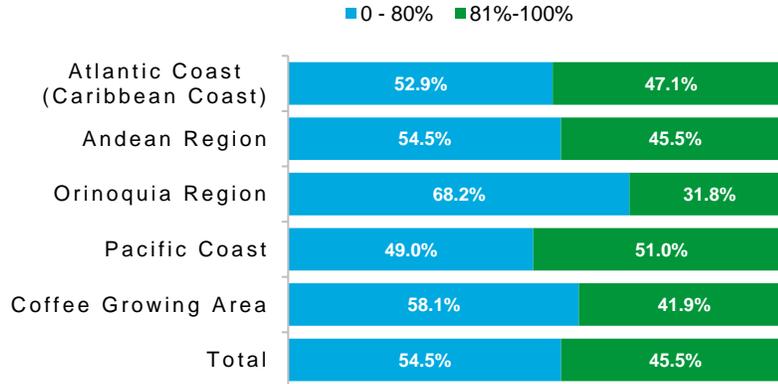
In addition, 54.5 percent of respondents in Colombia anticipated a gap in retirement funds when they turn age 60, while 45.5 percent expected to have more than 81 percent of the funds they need to lead a comfortable retired life. The Orinoquia and Coffee Growing Area respondents expected a much larger gap in retirement funds compared to other parts of the country (Figure 28).

Moreover, the fact that the estimated funding gap between retirees and pre-retirees is even greater underlines the tendency of the younger generation to overestimate the amount of time required to accumulate funds for the main expenses needed during the different stages of life.

**More than half of respondents, 54.5 percent, anticipate a gap in retirement funds when they turn age 60.**

**Figure 28 — Early Gap in Retirement Funds**

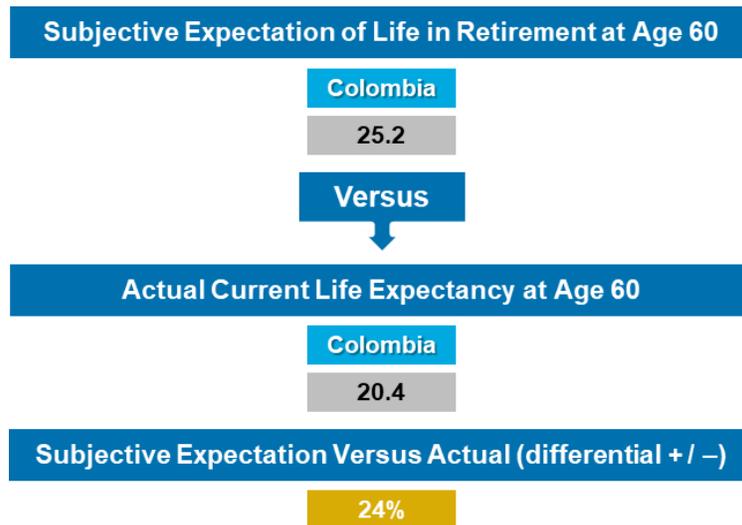
In response to the questions: “What percentage of the total retirement funds (which you may need to maintain a comfortable retirement life) do you anticipate having when you turn age 60? What percentage of the total retirement funds (which you may need to maintain a comfortable retirement life) did you anticipate that you would have when you turned age 60?”



Respondents overestimated life expectancy at age 60 by about 24 percent, which implies that the funding gap for retirement is a little smaller than they expect (Figure 29). Respondents expected to live an additional 25.2 years after turning age 60, compared to the reality of 20.4 years.

**Respondents overestimated life expectancy.**

**Figure 29 — Early Life Expectation at Age 60 Versus Actual Current Life Expectancy at Age 60**



Note: For comparison purposes, data 2035–2040 from the UN Population Division were used, taking into account the age ranges and quotas used in the study.



Although the majority of respondents in Colombia expect a gap in retirement funds upon turning age 60, being in the middle of the demographic bonus can obscure the fact that they face unique challenges and have valid reasons to worry about retirement. More than 84.7 percent of respondents were concerned about a tax increase and the possibility that the government or company they work for might reduce health or health insurance benefits. In addition, they were also concerned that the government or the company might reduce the amount of the expected pension benefit (Table 9).

Some of the respondents worried about finding available long-term care / nursing home services, but many more worried about paying for health costs not covered in a supplemental health plan.

There are also concerns specific to regions. For example, more than 90 percent of respondents in the Coffee Growing Area and 82 percent in the Andean Region are concerned about a chronic disease that can affect them and drain lifelong economies.

**Table 9 — Key Concerns About Retirement**

Answering the questions: “How concerned are you in relation to each of the following elements? How concerned are you in relation to each of the following elements during the retirement period?”

|   | Atlantic Coast<br>(Caribbean<br>Coast) | Andean<br>Region | Orinoquia<br>Region | Pacific<br>Coast | Coffee<br>Growing<br>Area | Total |
|---|--|------------------|---------------------|------------------|---------------------------|-------|
| <b>Longevity Risk</b>   |  |                  |                     |                  |                           |       |
| Possibility that you or your spouse / partner outlive your assets                                 | 60.4%                                  | 63.6%            | 41.9%               | 56.3%            | 66.0%                     | 61.7% |
| Subsistence of your spouse / partner if you die first   | 63.6%                                  | 65.9%            | 61.3%               | 59.2%            | 78.0%                     | 65.5% |
| Your own livelihood if your spouse / partner dies first   | 62.3%                                  | 64.0%            | 58.1%               | 53.4%            | 72.0%                     | 62.8% |
| <b>Health Risk and Long-Term Care</b>   |  |                  |                     |                  |                           |       |
| Be able to pay for health costs not covered by a supplemental health plan                         | 77.9%                                  | 80.7%            | 80.6%               | 75.7%            | 84.0%                     | 79.8% |
| Find available long-term care / nursing home services   | 60.4%                                  | 65.6%            | 61.3%               | 54.4%            | 74.0%                     | 63.9% |
| A chronic disease can drain my entire life savings  | 74.0%                                  | 82.2%            | 74.2%               | 73.8%            | 90.0%                     | 80.1% |
| Caring for the elderly  | 67.5%                                  | 67.3%            | 71.0%               | 66.0%            | 72.0%                     | 67.5% |
| <b>Public Policy Risk</b>   |  |                  |                     |                  |                           |       |
| The government or the company will reduce health or health insurance benefits                     | 85.1%                                  | 81.3%            | 80.6%               | 79.6%            | 70.0%                     | 81.0% |
| The government or the company will reduce the pension benefit                                     | 80.5%                                  | 83.0%            | 74.2%               | 77.7%            | 78.0%                     | 81.6% |
| A society made up of older people will make it difficult for the government to assist the elderly | 69.5%                                  | 74.1%            | 77.4%               | 66.0%            | 80.0%                     | 73.0% |
| <b>Economic and Market Risks</b>  |  |                  |                     |                  |                           |       |
| The value of your savings and assets may not be able to track the inflation of the period         | 77.3%                                  | 81.3%            | 64.5%               | 76.7%            | 86.0%                     | 79.7% |
| Tax increase  | 85.7%                                  | 85.9%            | 87.1%               | 76.7%            | 82.0%                     | 84.7% |
| Prolonged stock market slowdown   | 74.0%                                  | 69.9%            | 61.3%               | 61.2%            | 74.0%                     | 69.4% |
| Fall in interest rates  | 72.7%                                  | 72.8%            | 71.0%               | 66.0%            | 72.0%                     | 71.9% |
| Inflation increase  | 82.5%                                  | 81.4%            | 74.2%               | 78.6%            | 78.0%                     | 80.7% |
| Continue working after I retire   | 66.2%                                  | 72.5%            | 64.5%               | 69.9%            | 74.0%                     | 71.0% |

**Table 9 — Key Concerns About Retirement (cont'd.)**

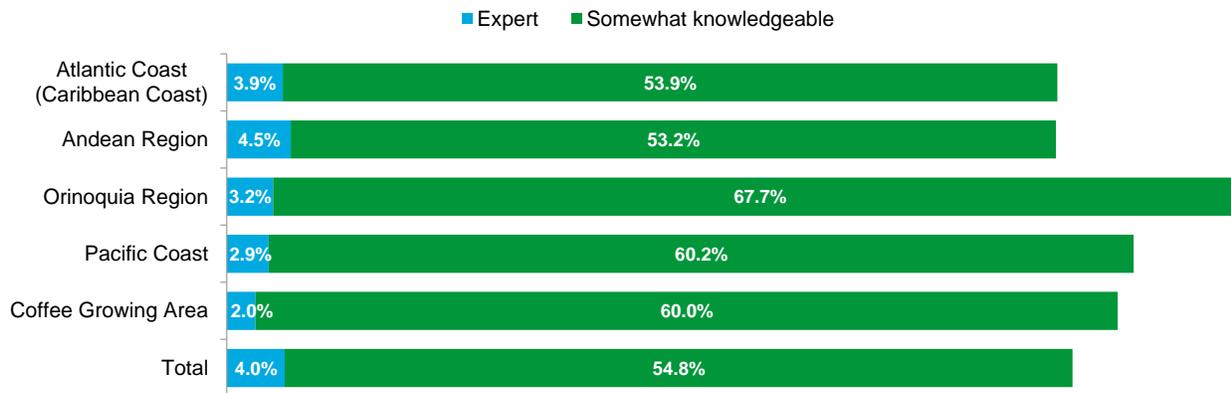
Answering the questions: “How concerned are you in relation to each of the following elements? How concerned are you in relation to each of the following elements during the retirement period?”

|  | Atlantic Coast<br>(Caribbean<br>Coast) | Andean<br>Region | Orinoquia<br>Region | Pacific<br>Coast | Coffee<br>Growing<br>Area | Total |
|--|--|------------------|---------------------|------------------|---------------------------|-------|
| <b>Legacy to Relatives and Other Relations</b>   |  |                  |                     |                  |                           |       |
| My children belong to the "NEETS" group (they neither work, nor study — and they still depend economically on parents as adults) | 39.6%                                  | 39.4%            | 32.3%               | 28.2%            | 50.0%                     | 38.7% |
| I haven't started retirement planning yet  | 61.0%                                  | 53.2%            | 42.9%               | 53.5%            | 69.0%                     | 54.6% |
| Possibility of not being able to leave money for children or other heirs   | 53.2%                                  | 56.5%            | 38.7%               | 44.7%            | 60.0%                     | 54.4% |
| Possibility that my children do not take care of me and my spouse during the retirement period                                   | 68.8%                                  | 63.9%            | 67.7%               | 58.3%            | 58.0%                     | 63.9% |
| Inability to find or keep a job during retirement  | 66.2%                                  | 69.5%            | 71.0%               | 64.1%            | 70.0%                     | 68.5% |

Note: The first three results per market are highlighted for easy reference. In cases where the third concern has similar results with the subsequent concerns, they are also highlighted. Of the three options of "primary concern," "secondary concern," and "not a concern," the above results represent the total of "primary concern" and "secondary concern."

**Figure 30 — Self-assessment of Knowledge of Investments or Financial Products**

Answering the question: “In general, what is your level of knowledge about investments or financial products?”



Note: Four options were offered to respondents: “Expert,” “Somewhat knowledgeable,” “Not very knowledgeable,” “Not a bit knowledgeable.” The above results represent “Expert” and “Somewhat knowledgeable.”

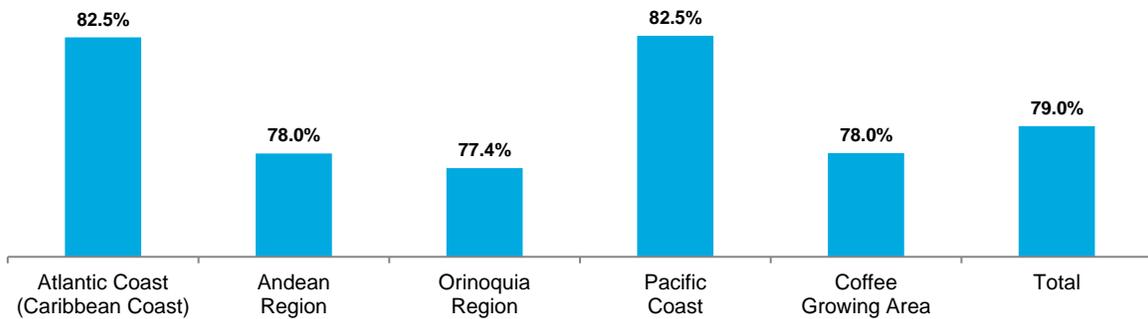
More than 4 out of 10 respondents (Figure 20) acknowledge their responsibility for generating their own retirement income, yet do not seek external advice from professionals for retirement planning (Figure 15). Based on their self-assessments, almost 6 out of 10 respondents said they had knowledge about investments or financial products (Figure 30). Consumers from Orinoquia and Pacific Coast claimed to have more knowledge compared to respondents from the Andean Region.

It is important to keep in mind that these answers are self-assessments. It is possible that, although respondents know the investment options available in the market, they may not have the ability to understand, analyze, and invest successfully in long-term investment products.

Colombian consumers expressed a relatively high level of confidence in their ability to make financial and investment decisions, and a significant 79 percent of respondents expressed their willingness to convert a portion of their assets into annuities to generate retirement income (Figure 31). Respondents, particularly from the Pacific and Atlantic coasts, expressed a high interest in annuities (82.5 percent).

**Figure 31 — Willingness to Convert a Portion of Assets Into an Annuity**

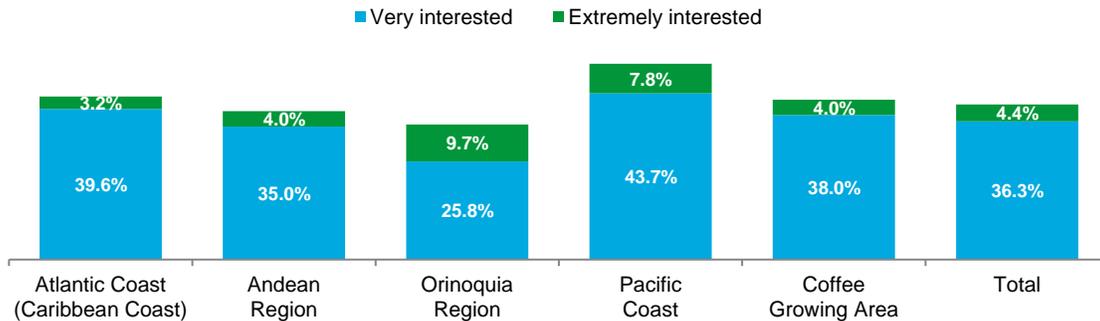
Answering the question: “Annuities can provide a lifetime income stream in exchange for a premium payment. Typically, people no longer have access to the assets used to pay the annuity once it is purchased. Would you consider converting a part of your assets or an additional part of your assets into a guaranteed retirement annuity for life?”



Note: The above results show people who answered “Yes.”

**Figure 32 — Interest in Buying an Annuity With Deferred Taxes**

Answering the question: “A deferred tax annuity is a product issued by a life insurance company that allows the insured to save money for retirement. Income taxes are deferred until retirement when you start withdrawing money from the annuity. Annuity products also offer the ability to convert the balance into monthly benefit payments for a lifetime. If these products were available in your market, what would be your level of purchase interest?”



Note: The above results represent responses of “Extremely interested” and “Very interested.” Respondents were offered the following options: “No interest,” “Somewhat interested,” “Very interested,” “Extremely interested.”

Some of the respondents also expressed a level of interest in an annuity with deferred taxes (Figure 32). Overall, in Colombia, 40.7 percent said they are very interested or extremely interested in annuities with deferred taxes, and the Pacific Coast and Coffee Growing Area indicated an even higher level of interest.

**Table 10 — Preferred Method of Obtaining Information**

Answering the question: “Where do you get information about investments, financial products, or private pension plans? Select all the options that apply to your case.”

|  | Atlantic Coast<br>(Caribbean Coast) | Andean Region | Orinoquia Region | Pacific Coast | Coffee Growing Area | Total |
|--|-------------------------------------|---------------|------------------|---------------|---------------------|-------|
| Workshops and / or seminars  | 11.0%                               | 14.2%         | 3.2%             | 13.6%         | 14.0%               | 13.5% |
| Brochures or other printed materials provided by the employer  | 12.3%                               | 14.5%         | 9.7%             | 6.8%          | 24.0%               | 13.9% |
| My own consultant / financial planner / insurance broker   | 22.7%                               | 22.4%         | 12.9%            | 20.4%         | 18.0%               | 21.6% |
| Employer (Human Resources or Benefits Department)  | 19.5%                               | 16.3%         | 12.9%            | 23.3%         | 18.0%               | 17.5% |
| Representatives of the company that manage my employer's private contribution defined contribution plans | 24.7%                               | 21.2%         | 9.7%             | 18.4%         | 24.0%               | 21.2% |
| Website with information about my specific private pension / pension fund account                        | 33.1%                               | 31.2%         | 35.5%            | 29.1%         | 24.0%               | 31.2% |
| Social networks / networking sites   | 22.1%                               | 23.5%         | 29.0%            | 24.3%         | 38.0%               | 24.3% |
| Mobile applications  | 6.5%                                | 9.4%          | 12.9%            | 8.7%          | 14.0%               | 9.3%  |
| Family, friends, or coworkers  | 35.1%                               | 38.4%         | 48.4%            | 46.6%         | 36.0%               | 39.2% |
| Internet / Financial websites  | 48.1%                               | 50.5%         | 67.7%            | 55.3%         | 60.0%               | 51.5% |
| Other websites   | 29.9%                               | 35.7%         | 48.4%            | 39.8%         | 40.0%               | 35.8% |
| Books, magazines, and newspapers   | 27.9%                               | 26.9%         | 19.4%            | 28.2%         | 18.0%               | 26.4% |
| TV or radio programs   | 18.2%                               | 18.6%         | 38.7%            | 30.1%         | 20.0%               | 20.4% |
| From nowhere / I don't know where  | 2.6%                                | 4.9%          | 0                | 3.9%          | 8.0%                | 4.4%  |

Note: This is a multiple choice question. The first three results per market are highlighted for easy reference.

**Although usage levels remain very low, the main sources of information on investments, financial products, or retirement planning in Colombia are digital channels / methods, family, friends, or coworkers, and insurance advisors and agents.**

With the combination of urgent need and consumer interest, it is of the utmost importance that the financial services industry refine its focus and work with the government and other institutional partners to create and deliver affordable products to help address the anticipated gap of retirement funds. To this end, this study identifies retirement planning behaviors and product preferences.

Long before consumers make the decision to buy annuities / other financial products for retirement income, they seek information on investment options and related product features (Table 10). Digital channels have become one of the popular sources of information for respondents. However, less than 25 percent find them useful for their financial information needs (Table 11). In fact, “usefulness” barely reaches 13 percent in the Coffee Growing Area, especially among the younger generation compared to the older cohort. Therefore, it is necessary to rethink communication and education methods to share product planning and retirement information.

**Table 11 — Usefulness of the Information Obtained From Different Channels or Methods**

Answering the question: “What source of information did you find most useful?”

| Methods / Channels   | Atlantic Coast<br>(Caribbean Coast) | Andean<br>Region | Orinoquia<br>Region | Pacific<br>Coast | Coffee<br>Growing<br>Area | Total |
|--|-------------------------------------|------------------|---------------------|------------------|---------------------------|-------|
| Internet / financial websites                                  | 24.0%                               | 19.4%            | 32.3%               | 19.2%            | 19.6%                     | 20.5% |
| My own financial advisor / planner / insurance agent           | 14.0%                               | 14.1%            | 6.5%                | 14.1%            | 4.3%                      | 13.3% |
| Family, friends, or coworkers                                  | 8.7%                                | 12.1%            | 12.9%               | 17.2%            | 15.2%                     | 12.4% |
| Website with information about my specific retirement account  | 8.7%                                | 11.2%            | 16.1%               | 7.1%             | 8.7%                      | 10.4% |
| Other websites   | 10.7%                               | 10.0%            | 19.4%               | 9.1%             | 10.9%                     | 10.3% |
| Company representatives who manage my employer's account       | 10.0%                               | 8.8%             | 6.5%                | 11.1%            | 13.0%                     | 9.3%  |
| Employer (for example, Human Resources or Benefits department) | 9.3%                                | 4.4%             | 3.2%                | 6.1%             | 2.2%                      | 5.2%  |
| Social networks / networking websites                          | 4.0%                                | 4.4%             | 3.2%                | 7.1%             | 13.0%                     | 4.9%  |
| Books, magazines, and newspapers                               | 3.3%                                | 5.3%             | 0                   | 2.0%             | 4.3%                      | 4.4%  |
| Workshops and / or seminars                                    | 2.7%                                | 4.7%             | 0                   | 1.0%             | 8.7%                      | 4.2%  |
| TV or radio programs   | 2.7%                                | 2.4%             | 0                   | 4.0%             | 0                         | 2.4%  |
| Mobile apps  | 0.7%                                | 1.5%             | 0                   | 0                | 0                         | 1.1%  |
| Brochures, pamphlets, or other written materials available     | 0.7%                                | 0.9%             | 0                   | 2.0%             | 0                         | 0.9%  |

Note: The options provided align with the options relating to the preferred method for obtaining information on investments, financial products, or retirement planning. The first three results per market are highlighted for easy reference. Note: Respondents were allowed to choose only one option. Results below 5 percent represent an option chosen for a sample of 10 or fewer.



In Colombia, where 67 percent plan retirement on their own, it is especially necessary for the industry to provide easily understood and accessible information. It is equally critical that the information be accurate and help consumers take measures for positive retirement outcomes.

Consumers indicated that internet information / financial websites are very useful and are the first option to obtain product information; but as indicated, the usage rate is very low. In addition to family, friends, or co-workers, Colombian consumers preferred to contact financial advisors / planners / insurance agents to obtain information. These consultants / planners / insurance agents are trained professionals, so they are expected to have a solid knowledge of the product and deliver it in a clear and easy-to-understand way. The experience these professionals offer can add value in a face-to-face conversation. While the value of their information should be evident, its usefulness rating is substantially lower than expected, at only 13.3 percent.

The contribution of financial advisors / planners / insurance agents to deliver information is not sufficiently valued; hence the industry needs to rethink not only how to help consumers find the right products, but also deliver information in a way that builds trust among consumers, reinforced by human contact. With this approach, industry professionals will position themselves as the preferred source of information.

***Internet websites / financials are the preferred mode and channel for obtaining information. While information from financial advisors / planners, insurance agents is considered very useful, they are not the preferred source of information.***

The survey asked Colombians to share their preferences, apart from cost issues, for the characteristics of financial products or investments that could be used to generate income in retirement. Consumers showed strong preferences for guaranteed income for life, investments with guaranteed return, and income that has the potential to grow with the market (Table 12).

Certain preferences varied by region. For example, the Coffee Growing Area expressed a greater preference for the characteristics of a product with income that will continue after the death of the owner of the security or the death of the spouse. Costa Rican respondents would like to have products in which revenues have the potential for market growth.

Respondents were mostly not interested in insurance products with a single or level premium, although an increasing premium structure was marginally preferred.

***Throughout Colombia, consumers indicated preference for more products with characteristics of guaranteed income and income with the potential to grow with the market.***

**Table 12 — Most Preferred Product Features**

Answering the question: “Regardless of cost issues, which of the following characteristics are most important to you when selecting financial products or investments that could be used to generate income in retirement?”

|   | Atlantic Coast<br>(Caribbean Coast) | Andean<br>Region | Orinoquia<br>Region | Pacific<br>Coast | Coffee<br>Growing<br>Area | Total |
|---|-------------------------------------|------------------|---------------------|------------------|---------------------------|-------|
| Guaranteed annuity  | 64.3%                               | 71.7%            | 71.0%               | 73.8%            | 70.0%                     | 70.7% |
| Income adjusted for inflation   | 51.3%                               | 54.2%            | 54.8%               | 57.3%            | 70.0%                     | 54.7% |
| Income that will remain the same or fixed throughout the retirement period                      | 50.6%                               | 49.9%            | 48.4%               | 60.2%            | 46.0%                     | 51.0% |
| Income that has the potential to grow with the market   | 52.6%                               | 64.3%            | 67.7%               | 69.9%            | 74.0%                     | 63.6% |
| Income that will continue after my death or the death of my spouse                              | 59.7%                               | 61.7%            | 64.5%               | 59.2%            | 74.0%                     | 61.8% |
| Income amount that can be modified as my needs change   | 50.0%                               | 48.2%            | 48.4%               | 60.2%            | 64.0%                     | 50.4% |
| Income that can be converted into an amount for the total sum                                   | 32.5%                               | 36.8%            | 35.5%               | 49.5%            | 44.0%                     | 37.7% |
| Initial investment that is preserved or protected   | 55.8%                               | 61.2%            | 64.5%               | 65.0%            | 68.0%                     | 61.3% |
| Control over how investments are managed  | 58.4%                               | 56.0%            | 48.4%               | 65.0%            | 60.0%                     | 57.1% |
| Investment with guaranteed return   | 64.3%                               | 64.3%            | 71.0%               | 73.8%            | 72.0%                     | 65.9% |
| Money for heirs or for charity, posthumously  | 35.1%                               | 33.7%            | 38.7%               | 32.0%            | 44.0%                     | 34.4% |
| Ability to make withdrawals of securities that exceed the regular amount of the income          | 33.1%                               | 36.3%            | 38.7%               | 40.8%            | 38.0%                     | 36.3% |
| Option to receive predefined payments of annuities in foreign currency (for example USD or AUD) | 41.6%                               | 43.9%            | 45.2%               | 49.5%            | 58.0%                     | 44.7% |
| Single premium  | 40.9%                               | 33.5%            | 41.9%               | 39.8%            | 36.0%                     | 35.6% |
| Level premium   | 40.9%                               | 37.3%            | 38.7%               | 41.7%            | 52.0%                     | 39.0% |
| Increasing premium  | 57.8%                               | 51.5%            | 48.4%               | 63.1%            | 48.0%                     | 53.3% |
| Fiscal benefits   | 40.3%                               | 46.3%            | 38.7%               | 57.3%            | 44.0%                     | 46.2% |
| Option to withdraw all the money as a sum and manage on your own                                | 34.4%                               | 39.6%            | 45.2%               | 49.5%            | 38.0%                     | 40.0% |

Note: The following options were given to respondents: “Not important,” “Somewhat important,” “Very important,” “I don’t understand this feature.” The above results are the percentage of respondents who selected “Very important.” Note: The top three responses are highlighted for easy reference.

Definitions — **Single premium:** an insurance plan in which a lump sum of cash is paid in advance to guarantee payment to the beneficiaries. **Level premium:** a type of term life insurance for which premiums remain the same for the entire duration of the contract. **Increasing premium:** the insurance premium is calculated according to the insured’s age, which means that the younger they are, the lower the cost and premiums will be, and, in addition, the premiums will increase over time.

**Banks emerged as the most preferred channel to buy retirement products.**

**Table 13 — Top Five Channels for Retirement Products**

Answering the question: “If you had to buy a product with the features you selected, where would you like to buy it?”

|  | Atlantic Coast<br>(Caribbean Coast) | Andean<br>Region | Orinoquia<br>Region | Pacific<br>Coast | Coffee<br>Growing<br>Area | Total |
|--|-------------------------------------|------------------|---------------------|------------------|---------------------------|-------|
| Bank   | 44.2%                               | 30.8%            | 29.0%               | 28.2%            | 30.0%                     | 32.4% |
| Broker/financial advisor (sells multiple products) | 7.1%                                | 15.5%            | 6.5%                | 9.7%             | 10.0%                     | 13.1% |
| Insurance company agent                            | 1.9%                                | 5.6%             | 3.2%                | 1.0%             | 6.0%                      | 4.5%  |
| Pension company agent                              | 11.0%                               | 15.3%            | 12.9%               | 22.3%            | 8.0%                      | 14.8% |
| Phone call   | 0.6%                                | 0.7%             | 0                   | 1.0%             | 0                         | 0.7%  |
| Post office  | 0.6%                                | 0.6%             | 3.2%                | 1.0%             | 4.0%                      | 0.9%  |
| Insurer website                                    | 5.2%                                | 2.4%             | 12.9%               | 6.8%             | 2.0%                      | 3.6%  |
| Insurance aggregator website                       | 2.6%                                | 3.5%             | 12.9%               | 1.9%             | 10.0%                     | 3.8%  |
| Mobile apps  | 0.6%                                | 1.3%             | 0                   | 1.9%             | 4.0%                      | 1.3%  |
| Other channel (specify)                            | 1.3%                                | 0.6%             | 3.2%                | 0                | 2.0%                      | 0.8%  |
| Insurance company                                  | 24.7%                               | 23.7%            | 16.1%               | 26.2%            | 24.0%                     | 24.2% |

Banks were the preferred channel to buy retirement products, well ahead of insurance companies and brokers (Table 13). Online channels were not preferred to the expected extent. The Coffee Growing Area indicated a preference for insurance companies of only 6.0 percent. With the penetration of the internet in more urbanized areas of Colombia, such as the Coffee Growing Area or the Pacific Coast, it was anticipated that online channels would be more popular.

**Maintaining physical health and well-being is a fundamental priority for the majority of workers and retirees interviewed.**

However, through all these investments and product concerns, each of the respondents had a unique goal to achieve in retirement. The main priority among respondents was to maintain good health and well-being. Respondents also expressed a strong desire to ensure care during their final years and potentially total dependence, in addition to traveling more. A minority of around 10 percent expressed the desire to move from their homes to communities for retired people or nursing homes (Table 14).

**Table 14 — Important Aspects of Retirement Life**

Answering the question: "Many people have specific hopes and aspirations for their retirement. How important is it for you to achieve each of the following in retirement?"

|   | Atlantic Coast<br>(Caribbean Coast) | Andean<br>Region | Orinoquia<br>Region | Pacific<br>Coast | Coffee<br>Growing<br>Area | Total |
|---|-------------------------------------|------------------|---------------------|------------------|---------------------------|-------|
| Maintain my physical health and well-being                                  | 76.0%                               | 80.7%            | 83.9%               | 82.5%            | 80.0%                     | 80.4% |
| Ensure care during my final years and potentially total dependence          | 54.5%                               | 64.6%            | 58.1%               | 64.1%            | 64.0%                     | 62.9% |
| Travel more   | 57.1%                               | 59.7%            | 48.4%               | 60.2%            | 60.0%                     | 59.0% |
| Spend more time with friends and family.                                    | 61.7%                               | 55.8%            | 74.2%               | 61.2%            | 58.0%                     | 58.0% |
| Financially support my family   | 55.8%                               | 48.6%            | 67.7%               | 51.5%            | 50.0%                     | 50.6% |
| Learn a new skill / hobby   | 42.9%                               | 42.7%            | 41.9%               | 40.8%            | 34.0%                     | 42.1% |
| Move to another area to have congenial weather, costs, and facilities       | 40.9%                               | 38.6%            | 41.9%               | 46.6%            | 32.0%                     | 39.5% |
| Save to leave a legacy  | 44.8%                               | 31.9%            | 61.3%               | 30.1%            | 38.0%                     | 34.8% |
| Stay living in my current residence   | 40.9%                               | 29.9%            | 16.1%               | 34.0%            | 34.0%                     | 31.6% |
| Participate in some type of group / activity / community for retired people | 26.0%                               | 18.8%            | 32.3%               | 25.2%            | 16.0%                     | 20.7% |
| Moving to a nursing home  | 14.9%                               | 10.2%            | 9.7%                | 9.7%             | 10.0%                     | 10.8% |
| Moving to a community for retirees  | 10.4%                               | 8.3%             | 9.7%                | 8.7%             | 8.0%                      | 8.7%  |

Note: the results represent "very important" responses of the general options: "not important," "important," and "very important."



# Opportunities for the Industry

The Colombian industry has a significant opportunity to help address the anticipated gap in retirement funds by developing and delivering the products that consumers have identified as relevant to them in this study. The findings of this consumer research point to compelling opportunities for the financial services industry to explore in depth including the following.

- **Responsibility:** In Colombia, 67 percent of respondents identify as the main financial decision-makers in their households, and more than 44 percent of respondents consider it their own responsibility to finance their retirement. However, there are differences among generations. The proportion of respondents who consider it their own responsibility is much higher among young and pre-retired workers (36 percent) than among retirees (28 percent). This finding does not necessarily suggest a change to proactive responsibility in the younger generations, since 31 percent of those who said they wanted to depend on the government to obtain income after retirement were young workers. Of those who indicated dependence on previous employers, 29 percent were young. The industry needs to take advantage of this opportunity and help people build a retirement fund.
- **Retirement planning:** About 18.5 percent of respondents have not taken any initiative relating to retirement planning. Almost a fifth of the population, then, may not be aware of the need to prepare for a stable retirement and the opportunity to take advantage of the existing demographic bonus. In the Coffee Growing Area, 52 percent of respondents said they had determined how much their income would be during retirement, including post-retirement health expenses. Nearly 50 percent of respondents did not seek help from financial professionals for planning their retirement. This trend is especially strong at 38 percent among young workers (30–45 years) and at 70 percent among pre-retirees (46–60 years) from Orinoquia who do not consult specialized advisors to obtain financial information. These findings clearly indicate a significant opportunity to educate this segment of the population about the need for long-term savings with appropriate investment and savings instruments.
- **Key aspiration:** Maintaining good health and well-being is a top priority among respondents, especially in the Coffee Growing Area (80 percent) and the Andean Region (80.7 percent). Respondents also expressed interest in ensuring adequate care in the final years of life and potentially total dependence, along with traveling more. These goals are not impossible to achieve, as long as people start saving on time.
- **Procrastination:** Although the proportion of those who consider it their responsibility to plan for retirement is low, almost 5 out of 10 respondents regret having delayed retirement savings or not starting to save for retirement. The feeling of regret is quite high among pre-retirees, where 39 percent say they regret delaying retirement planning. This regret also suggests that people often miscalculate the amount and time they need to save and invest, only to realize at a late age that they have not saved enough. They certainly need some professional advice to guide them. Even when individuals are willing to take responsibility, they may not have enough "financial knowledge" to understand the negative impact of starting to save late. The industry has an important opportunity to guide people on when to start, how to start, and possible areas of investment.

- Retirement funds gap:** Fifty-four percent of respondents in Colombia anticipate a gap in retirement funds upon turning age 60, and 45.5 percent expect to have more than 81 percent of the funds they need to live a comfortable retired life. The Orinoquia and Coffee Growing Area respondents expected a much larger gap in retirement funds compared to other areas of the country. Respondents overestimated life expectancy at age 60 by about 24 percent, which means that the funding gap for retirement is somewhat narrower than they expect. Respondents expected to live an additional 25.2 years upon turning age 60, compared to the actual 20.4 years. It is possible that the demographic bonus is obscuring the urgent need for retirement planning among younger workers. Nevertheless, inaction can be costly in the long run. The industry must intervene to train financial advisors and other mass distribution channels and provide them with tools to assess individual consumer retirement needs. Only then can the industry begin to help close the retirement fund gap. A differential of this importance presents a great opportunity for the industry to increase its participation in a relatively unexploited market with enormous potential.
- To overestimate life expectancy:** While life expectancy is often dangerously underestimated in some parts of the world. In Colombia, however, most overestimate life expectancy and to live longer than they actually do. Although the majority of respondents in Colombia expect a gap in retirement funds when turning age 60, being in the middle of the demographic bonus can make them forget that they face unique challenges and have valid reasons to worry about retirement. More than 84.7 percent of respondents worried about tax increases. In addition, they were also concerned that the government or employer would reduce health benefits or health insurance.
- Willingness to buy annuities:** A significant 79 percent of respondents expressed their willingness to convert a portion of their assets into annuities to generate retirement income. Respondents, particularly from the Pacific Coast, expressed great interest in annuities. The level of interest in converting assets of a portion or an additional portion of assets into a guaranteed retirement annuity for life was particularly high among the pre-retired segment, especially in Orinoquia. The fact that one third of consumers are willing to invest in such products, as long as their concerns are resolved through these products, represents a potentially historic opportunity for the industry.
- Characteristics of preferred products:** Especially in the Pacific Coast region, consumers showed strong preferences for guaranteed income for life (73.8 percent). In the country as whole, respondents showed strong preferences for products offering investment income with a guaranteed return, income that has the potential to grow with the market, and income adjusted for inflation. The key to successful retirement planning is to start early and save enough. Taking into account that Colombia is experiencing a full demographic bonus, both consumers and the industry have some time to prepare and take action.
- Preferred channels to buy:** Banks are the preferred channel to buy retirement products, well ahead of the insurance companies and brokers channels. In fact, 44.2 percent of respondents in the Atlantic Coast region indicated that they preferred to purchase retirement products through the banking channel. Even online channels were not more highly preferred. With the penetration of the internet in Colombia, online channels had significantly lower preference ratings than anticipated.

# Appendix

The Latin American retirement study series is an extension of the 2018 Asia retirement study series, which was a collaboration between the Society of Actuaries (SOA) and LIMRA. It is designed to identify the retirement challenges facing selected markets in Latin America.

The selected Latin American markets include Argentina, Brazil, Chile, Colombia, Mexico, and Peru. The study also provides a general regional average. This study focuses on Colombia.

**Table A-1 — Respondents by Work Status**

Answering the question: “Are you currently ...?”

|  | Atlantic Coast<br>(Caribbean Coast) | Andean<br>Region | Orinoquia<br>Region | Pacific<br>Coast | Coffee<br>Growing<br>Area | Total |
|--|-------------------------------------|------------------|---------------------|------------------|---------------------------|-------|
| I have paid and full-time work   | 50.0%                               | 50.6%            | 48.4%               | 49.5%            | 54.0%                     | 50.5% |
| I have freelance work and / or family business full time   | 18.2%                               | 22.3%            | 35.5%               | 22.3%            | 28.0%                     | 22.4% |
| I have part-time work  | 8.4%                                | 7.9%             | 6.5%                | 11.7%            | 2.0%                      | 8.1%  |
| I have part-time work even after I have formally retired (for example, receive retirement benefits and work part time) | 5.2%                                | 5.0%             | 0                   | 4.9%             | 4.0%                      | 4.8%  |
| I have full-time work even after I have formally retired (for example, receive retirement benefits and work full time) | 3.2%                                | 2.6%             | 3.2%                | 1.0%             | 2.0%                      | 2.5%  |
| I am retired without paid work (for example, receive retirement benefits and does not work)                            | 14.9%                               | 11.5%            | 6.5%                | 10.7%            | 10.0%                     | 11.7% |

**Table A-2 — Respondents by Type of Employer**

Answering the question: “Which of the following best describes your employer / From what type of employer did you retire?”

|   | Atlantic Coast<br>(Caribbean Coast) | Andean<br>Region | Orinoquia<br>Region | Pacific<br>Coast | Coffee<br>Growing<br>Area | Total |
|---|-------------------------------------|------------------|---------------------|------------------|---------------------------|-------|
| Public sector (including government-controlled public institutions) | 30.5%                               | 34.2%            | 38.7%               | 27.2%            | 34.0%                     | 33.1% |
| Private sector (company)  | 43.5%                               | 37.8%            | 22.6%               | 38.8%            | 28.0%                     | 37.7% |
| SME (small or medium business)                                      | 12.3%                               | 10.1%            | 16.1%               | 11.7%            | 16.0%                     | 11.1% |
| Own / family business   | 13.6%                               | 17.8%            | 22.6%               | 22.3%            | 22.0%                     | 18.2% |

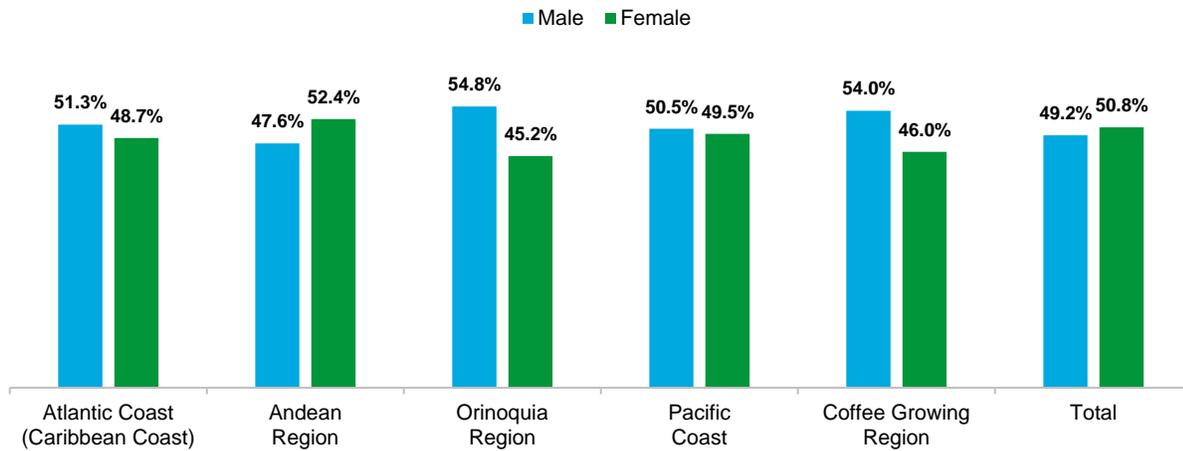
**Table A-3 — Respondents by Household Size**

Answering the question: "What is the size of your household?"

| Members in household | Atlantic Coast (Caribbean Coast) | Andean Region | Orinoquia Region | Pacific Coast | Coffee Growing Area | Total |
|----------------------|----------------------------------|---------------|------------------|---------------|---------------------|-------|
| 1                    | 2.6%                             | 2.4%          | 6.5%             | 2.9%          | 6.0%                | 2.8%  |
| 2                    | 6.5%                             | 16.8%         | 12.9%            | 18.4%         | 20.0%               | 15.4% |
| 3                    | 24.7%                            | 29.5%         | 19.4%            | 28.2%         | 22.0%               | 27.9% |
| 4                    | 31.2%                            | 28.5%         | 48.4%            | 29.1%         | 38.0%               | 30.2% |
| 5                    | 24.7%                            | 15.3%         | 9.7%             | 19.4%         | 8.0%                | 16.6% |
| 6                    | 7.8%                             | 5.0%          | 3.2%             | 1.0%          | 4.0%                | 4.9%  |
| 7                    | 1.9%                             | 1.6%          | 0                | 1.0%          | 0                   | 1.4%  |
| 8                    | 0.6%                             | 0.3%          | 0                | 0             | 2.0%                | 0.4%  |
| 9                    | 0                                | 0.4%          | 0                | 0             | 0                   | 0.3%  |

**Table A-4 — Respondents by Gender**

Answering the question: "Which gender are you?"



**Table A-5 — Respondents by Urban / Rural**

Answering the question: “How would you describe the place where you live?”

|                     | Atlantic Coast<br>(Caribbean Coast) | Andean<br>Region | Orinoquia<br>Region | Pacific<br>Coast | Coffee<br>Growing<br>Area | Total |
|---------------------|-------------------------------------|------------------|---------------------|------------------|---------------------------|-------|
| Big city            | 61.0%                               | 82.0%            | 35.5%               | 72.8%            | 48.0%                     | 74.6% |
| Medium / Small city | 37.7%                               | 16.8%            | 64.5%               | 23.3%            | 52.0%                     | 24.0% |
| Town                | 1.3%                                | 1.0%             | 0                   | 3.9%             | 0                         | 1.3%  |
| Rural               | 0                                   | 0.1%             | 0                   | 0                | 0                         | 0.1%  |

Note: Percentages may not total 100 due to rounding.

**Table A-6 — Respondents by Total Annual Income Before Taxes**

Answering the question: “Which of the following ranges describes your household’s total annual income before taxes? Include any income from labor, investments, interest, dividends, Social Security, pensions, etc.”

| COL\$                  | Atlantic Coast<br>(Caribbean Coast) | Andean<br>Region | Orinoquia<br>Region | Pacific<br>Coast | Coffee<br>Growing<br>Area | Total |
|------------------------|-------------------------------------|------------------|---------------------|------------------|---------------------------|-------|
| 1,655,000 – 2,485,000  | 35.1%                               | 22.6%            | 48.4%               | 21.4%            | 22.0%                     | 25.1% |
| 2,485,000 – 3,310,000  | 23.4%                               | 21.9%            | 22.6%               | 25.2%            | 28.0%                     | 22.9% |
| 3,310,000 – 6,400,000  | 28.6%                               | 36.4%            | 19.4%               | 32.0%            | 36.0%                     | 34.2% |
| 6,400,000 – 12,000,000 | 8.4%                                | 14.5%            | 6.5%                | 15.5%            | 10.0%                     | 13.2% |
| 12,000,001 +           | 4.5%                                | 4.6%             | 3.2%                | 5.8%             | 4.0%                      | 4.6%  |

Note: Percentages may not total 100 due to rounding.

**Table A-7 — Respondents by Current Housing Situation**

Answering the question: “What is your current housing situation?”

|   | Atlantic Coast<br>(Caribbean Coast) | Andean<br>Region | Orinoquia<br>Region | Pacific<br>Coast | Coffee<br>Growing<br>Area | Total |
|---|-------------------------------------|------------------|---------------------|------------------|---------------------------|-------|
| I own my own house<br>without a mortgage                                  | 45.5%                               | 46.5%            | 35.5%               | 47.6%            | 38.0%                     | 45.9% |
| I rent  | 27.3%                               | 25.8%            | 38.7%               | 22.3%            | 46.0%                     | 26.9% |
| I have my own house<br>with a mortgage                                    | 18.2%                               | 19.1%            | 16.1%               | 14.6%            | 14.0%                     | 18.2% |
| I live with my parents,<br>other relatives, friends or<br>other relatives | 7.8%                                | 7.8%             | 9.7%                | 15.5%            | 2.0%                      | 8.3%  |

Note: Percentages may not total 100 due to rounding.

**Table A-8 — Respondents by Level of Education**

Answering the question: "Which of the following best describes your highest level of education?"

|                         | <b>Atlantic Coast<br/>(Caribbean Coast)</b> | <b>Andean<br/>Region</b> | <b>Orinoquia<br/>Region</b> | <b>Pacific<br/>Coast</b> | <b>Coffee<br/>Growing<br/>Area</b> | <b>Total</b> |
|-------------------------|---|--------------------------|-----------------------------|--------------------------|------------------------------------|--------------|
| High school             | 5.2%  | 5.0%                     | 12.9%                       | 7.8%                     | 6.0%                               | 5.8%         |
| Tertiary non-university | 16.9%                                       | 17.4%                    | 29.0%                       | 17.5%                    | 18.0%                              | 17.8%        |
| University              | 58.4%                                       | 56.3%                    | 45.2%                       | 52.4%                    | 58.0%                              | 55.9%        |
| Master or doctorate     | 19.5%                                       | 20.1%                    | 9.7%                        | 22.3%                    | 18.0%                              | 19.7%        |
| Other                   | 0   | 1.2%                     | 3.2%                        | 0                        | 0                                  | 0.9%         |

Note: Percentages may not total 100 due to rounding.

**Table A-9 — Subregion Detail: Colombia**

Answering the question: “Which of the following regions are you from?”

| <b>Atlantic Coast<br/>(Caribbean Coast)</b> | <b>Andean<br/>Region</b> | <b>Orinoquia<br/>Region</b> | <b>Pacific<br/>Coast</b> | <b>Coffee<br/>Growing Area</b> |
|---|--------------------------|-----------------------------|--------------------------|--------------------------------|
| Costa Atlántica (Caribe)                    | Región Andina            | Región Orinoquía            | Costa Pacífica           | Eje Cafetero                   |
| Sincedejo                                   | Tuluá                    | Villavicencio               | Santiago De Cali Valle   | Antioquia                      |
| Santa Marta                                 | Tocancipa                | Tunja                       | Buenaventura             | Armenia                        |
| Barranquilla                                | Sogamoso                 | El Yopal                    | Buga                     | Dos Quebradas                  |
| Cartagena                                   | Soacha                   | Villanueva                  | Guadalajara              | Envigado                       |
| Riohacha                                    | San Juan De Girón        | Yopal                       | Palmira                  | Itagüí                         |
| Albania                                     | Popayán                  |                             | Roldanillo               | Manizales                      |
| Barrancabermeja                             | Pitalito                 |                             | Tumaco                   | Medellin                       |
| Barrancas                                   | Pasto                    |                             |                          | Pereira                        |
| Barranquilla                                | Paipa                    |                             |                          | Rionegro Antioquia             |
| Chimichagua Cesar                           | Neiva                    |                             |                          | Santa Rosa                     |
| Codazzi                                     | Mosquera                 |                             |                          |                                |
| Corozal                                     | Melgar                   |                             |                          |                                |
| Galapa                                      | Jamundi                  |                             |                          |                                |
| Loneliness                                  | Ipiales                  |                             |                          |                                |
| Magangué                                    | Ibagué                   |                             |                          |                                |
| Montería                                    | HUILA                    |                             |                          |                                |
| San Andrés                                  | Guaduas                  |                             |                          |                                |
| Soledad                                     | Girardot                 |                             |                          |                                |
| Valledupar                                  | Garzón                   |                             |                          |                                |
| Villanueva                                  | Fusagasuga               |                             |                          |                                |
|   | Funza                    |                             |                          |                                |
|   | Duitama                  |                             |                          |                                |
|   | Cúcuta                   |                             |                          |                                |
|   | Chia                     |                             |                          |                                |
|   | Cajica                   |                             |                          |                                |
|   | Bucaramanga              |                             |                          |                                |
|   | Bogota                   |                             |                          |                                |
|   | Ada                      |                             |                          |                                |
|   | Acacias                  |                             |                          |                                |
|   | Sabaneta                 |                             |                          |                                |
|   | Bello                    |                             |                          |                                |



# Bibliography

- Brito, F. “Transição demográfica e desigualdades sociais no Brasil.” *Revista Brasileira de Estudos de População*, 25 (1), 5–26, 2008. <https://doi.org/10.1590/S0102-30982008000100002> (accessed November 2019).
- Cerda, Rodrigo. *Cambios demográficos: desafíos y oportunidades de un nuevo escenario*. Instituto de Economía UC. Santiago, 2004.
- Finke, R. “2016 Pension Sustainability Index.” Allianz, 1– 31, 2016. En: [https://www.allianz.com/v\\_1396002521000/media/press/document/2014\\_PSI\\_ES\\_final.pdf](https://www.allianz.com/v_1396002521000/media/press/document/2014_PSI_ES_final.pdf) (accessed November 2019).
- Gragnotati, Michele, Rafael P. Rofman, Ignacio Raul Apella, and Sara Troiano. *As time goes by in Argentina : economic opportunities and challenges of the demographic transition (English)*. Directions in development. Human development. World Bank Group. Washington, D.C, 2015. <http://documents.worldbank.org/curated/en/817641467991017737/As-time-goes-by-in-Argentina-economic-opportunities-and-challenges-of-the-demographic-transition> (accessed November 2019).
- Mesa Salamanca, C.A. and G.A. Junca Rodriguez. “Análisis De Reducción de la Fecundidad en Colombia: Modelo De.” *Cuadernos de Economía*, 30(54), 127–150. Bogotá, 2011.
- Poblete, Hernán. *Ethnography in Composite Commercial Microcenters*. Santiago, 2018.
- Poblete, Hernán and Fabiana Dias Da Cunha. *Longevidad Económicamente Activa*. São Paulo, 2014.
- Poblete, Hernán and Silvia Cardarelli. *Pulso de los Seguros y las Preocupaciones Financieras de Argentina*. LIMRA y Orígenes Seguros. Buenos Aires, 2019.
- Poblete, Hernán. *El Abrazo de Godzilla: Antropología de la Longevidad*. Santiago, 2018.
- Thompson, Warren S. “Population.” *American Journal of Sociology*, vol. 34, no. 6, 1929, pp. 959–975. JSTOR, [www.jstor.org/stable/2765883](http://www.jstor.org/stable/2765883) (accessed November 2019).
- Santana, S.R.G. and M.A.K. Chickris. *Transición Demográfica en México*. (65), 61–74, 2018.
- Zavala de Cosío, M.E. *La Transición demográfica en América Latina y Europa*. Paris, 1992.







With roots dating back to 1889, the Society of Actuaries (SOA) is the largest actuarial professional organization in the world with more than 30,000 actuaries as members. Through research and education, the SOA's mission is to advance actuarial knowledge and improve the capacity of actuaries to provide expert advice and relevant solutions to financial, business and social challenges. SOA's vision is that actuaries are the leading professionals in risk measurement and management.  
[www.SOA.org](http://www.SOA.org)



The LIMRA LOMA Secure Retirement Institute was established in 2013 with the objective of providing objective and comprehensive research and education to help improve retirement outcomes. Our research agenda covers all aspects of the industry and examines problems related to saving, investing, and generating retirement income.

©2020, LL Global, Inc., and Society of Actuaries. All rights reserved.

This publication is a benefit of LIMRA and Society of Actuaries memberships.  
No part may be shared with other organizations or reproduced in any form without SOA's or LL Global's written permission.

0498-0420 (50700-10-501-33101)