Office of the Governor 116 West Jones Street Raleigh, NC 27603

Dear Governor McCrory,

We write with concerns about legislation you signed into law this week, House Bill 2, which has overturned protections for LGBT people and sanctioned discrimination across North Carolina. Put simply, HB 2 is not a bill that reflects the values of our companies, of our country, or even the overwhelming majority of North Carolinians.

We are disappointed in your decision to sign this discriminatory legislation into law. The business community, by and large, has consistently communicated to lawmakers at every level that such laws are bad for our employees and bad for business. This is not a direction in which states move when they are seeking to provide successful, thriving hubs for business and economic development. We believe that HB 2 will make it far more challenging for businesses across the state to recruit and retain the nation's best and brightest workers and attract the most talented students from across the country. It will also diminish the state's draw as a destination for tourism, new businesses, and economic activity.

Discrimination is wrong, and we believe it has no place in North Carolina or anywhere in our country. As companies that pride ourselves on being inclusive and welcoming to all, we strongly urge you and the leadership of North Carolina's legislature to repeal this law in the upcoming legislative session.

Sincerely,

Joseph M. Adams, Managing Partner & CEO, RSM US LLP Laura Alber, President and Chief Executive Officer, Williams-Sonoma, Inc. Rick Anicetti, President and CEO, The Fresh Market Karen Appleton, Senior Vice President, Box James Avery, CEO, Adzerk Brandee Barker, Cofounder, The Pramana Collective Marc Benioff, CEO, Salesforce Thomas J. Benton, CEO, Direct Marketing Association Chip Bergh, President and CEO, Levi Strauss & Co. Michael Birch, Founder, Blab Ed Black, President and CEO, Computer & Communications Industry Association Paul Black, CEO, Allscripts Healthcare Solutions, Inc. Lloyd C. Blankfein, Chairman and Chief Executive Officer, The Goldman Sachs Group Nathan Blecharczyk, Cofounder and CTO, Airbnb Neil Blumenthal, Co-founder and Co-CEO, Warby Parker Steven R. Boal, CEO, Quotient Technology Inc. Alex Boden, General Manager, Plum Organics Ron Boire, CEO, Barnes and Noble Lorna Borenstein, CEO, Grokker Brad Brinegar, Chairman and CEO, McKinney Craig Bromley, President, John Hancock Financial Michael Bronner, President, Dr. Bronner's Lesley Slaton Brown, Chief Diversity Officer, HP Inc. John Bryant, Chairman and Chief Executive Officer, Kellogg Company Ursula Burns, Chairman and Chief Executive Officer, Xerox Corporation Wes Bush, Chairman, CEO and President, Northrop Grumman Mandy Cabot, Co-Founder & CEO, Dansko Mike Cannon-Brookes and Scott Farquhar, co-CEOs, Atlassian Lloyd Carney, CEO, Brocade Communications Systems, Inc. Gregory C. Case, President and CEO, Aon plc. Marc Casper, President and CEO, Thermo Fisher Scientific, Inc. Safra Catz, CEO, Oracle Brian Chesky, CEO, Airbnb Ivan Cheung, CEO, Eisai, Inc. Emanuel Chirico, Chairman and Chief Executive Officer, PVH Corp. Giovanni Colella, CEO, Castlight Health, Inc. Wendy Collie, CEO, New Seasons Market Ron Conway, Founder and Co-Managing Partner, SV Angel Tim Cook, CEO, Apple Roger W. Crandall, Chairman, President and Chief Executive Officer, Massachusetts Mutual Life Insurance Scott Custer, Chief Executive Officer, Yadkin Bank Paul T. Dacier, Executive Vice President and General Counsel, EMC Corporation Bracken P. Darrell, CEO, Logitech Dean Debnam, Chairman and CEO, Workplace Options Mike DeFrino, Chief Executive Officer, Kimpton Hotels & Restaurants Donna DeMaio, President and CEO, United Guaranty Corporation Bill Demchak, Chairman, President and Chief Executive Officer, The PNC Financial Services Group, Inc. Chad Dickerson, CEO, Etsy Alex Dimitrief, Senior Vice President and General Counsel, GE Jack Dorsey, CEO, Square and Twitter Lynne Doughtie, Chairman and CEO, KPMG LLP Sandy Douglas, Executive Vice President & President, CocaCola North America, The CocaCola Company Martin Eakes, CEO, SelfHelp David Ebersman, Cofounder and CEO, Lyra Health

Mike Elliot, Executive Vice President, People, JetBlue Airways Laurence D. Fink, Chairman and Chief Executive Officer, BlackRock Randy Fiser, CEO, American Society of Interior Designers Blair Fleming, Head, RBC Capital Markets, U.S. Jared Fliesler, General Partner, Matrix Partners Vince Forlenza, Chairman, CEO and President, BD Kenneth C. Frazier, Chairman and Chief Executive Officer, Merck Mark Gainey, CEO, Strava Inc. Christopher Gavigan, CoFounder/Chief Products Officer, The Honest Company Joe Gebbia, Cofounder and Chief Product Officer, Airbnb Dave Gilboa, Cofounder and Co-CEO, Warby Parker Jason Goldberg, CEO, Pepo Kristen Koh Goldstein, CEO, BackOps Mitchell Gold, co-founder and chairman, Mitchell Gold + Bob Williams John H. Graham IV, President and CEO, American Society of Association Executives Peter T. Grauer, Chairman, Bloomberg L.P. Logan Green, CEO, Lyft Mike Gregoire, CEO, CA Technologies Paul Graham, Founder, Y Combinator John J. Haley, CEO, Willis Towers Watson Peter D. Hancock, President & Chief Executive Officer, AIG David Hassell, CEO, 15Five Gerald Hassell, Chairman and Chief Executive Officer, BNY Mellon Charles H. Hill III, Executive Vice President, Worldwide Human Resources, Pfizer Inc. Dick Hodgin, Co-Ownerand Chief Engineer, Osceola Music Inc. Reid Hoffman, Chairman, LinkedIn Robert Hohman, Cofounder & CEO, Glassdoor Lane S. Hopkins, Chief Diversity and Inclusion Officer, Capital One Financial Corporation Mark Hoplamazian, President and CEO, Hyatt Hotels Corporation Drew Houston, CEO, Dropbox Stephen R. Howe, Jr., U.S. Chairman and Managing Partner, Americas Managing Partner, Ernst & Young LLP William H. Howle, President of U.S. Retail Banking Group, Citibank Steve Huffman, CEO, Reddit Chad Hurley, Cofounder, YouTube Dave Imre, Partner and CEO, IMRE Dev Ittycheria, President & CEO, MongoDB Richard Jenrette, Founder, Classical American Homes Preservation Trust Laurene Powell Jobs, President, Emerson Collective Michael O. Johnson, Chairman and Chief Executive Officer, Herbalife

Kim Jordan, Founder & Executive Chair, New Belgium Brewing Cecily Joseph, VP Corporate Responsibility and Chief Diversity Officer, Symantec Corporation Steve Joyce, CEO, Choice Hotels International Travis Kalanick, CEO, Uber David Karp, Founder and CEO, Tumblr Ron Kass, President and CEO, Hunter Douglas Inc. Travis Katz, Founder and CEO, Gogobot Fred Keller, Founder & Chairman, Cascade Engineering Alan King, President and COO, Workplace Options Dave King, CEO, LabCorp. Tom Klein, CEO, Sabre Klaus Kleinfeld, Chairman and Chief Executive Officer, Alcoa Inc. David Kohler, President & CEO, Kohler Co. Brian Krzanich, CEO, Intel Joshua Kushner, Managing Partner, Thrive Capital Michael W. Lamach, Chairman and CEO, Ingersoll-Rand plc Stefan Larsson, President and Chief Executive Officer, Ralph Lauren Corporation William P. Lauder, Executive Chairman, The Estée Lauder Companies Inc. Ralph Lauren, Executive Chair and Chief Creative Officer, Ralph Lauren Corporation Jeff Lawson, Founder, CEO and Chairman, Twilio Matthew Lepore, Senior Vice President and General Counsel, Chief Compliance Officer, BASF Corporation Max Levchin, CEO, Affirm Tom Linebarger, Chairman and CEO, Cummins Inc. Dion Lim, CEO, NextLesson Frank Longobardi, CEO, CohnReznick LLP Shanlyn Ma, CEO, Zola Elie Maalouf, Chief Executive Officer, The Americas, InterContinental Hotels Group Vishal Makhijani, COO, Udacity Tom Mangas, CEO, Starwood Hotels & Resorts Worldwide Rose Marcario, CEO, Patagonia Rob Marcus, Chairman and CEO, Time Warner Cable Bill Maris, CEO, Google Ventures Marissa Mayer, President and CEO, Yahoo Melody McCloskey, CEO, StyleSeat Charlesiah McLean III, Director, Diversity & Inclusion, Leidos F. William McNabb III, Chairman & CEO, Vanguard Apoorva Mehta, Founder and CEO, Instacart Douglas Merrill, CEO, Zestfinance

Dyke Messinger, President and CEO, Power Curbers Inc.

Chris Meyrick, Chief Diversity Officer, American Express Company Steve Mollenkopf, CEO, Qualcomm Inc. Bob Moritz, US Chairman and Senior Partner, PwC Denise Morrison, President and Chief Executive Officer, Campbell Soup Company Brian Moynihan, CEO, Bank of America Oscar Munoz, President and CEO, United Airlines Hari Nair, Vice President and General Manager, Orbitz.com & CheapTickets.com Christopher J. Nassetta, President & Chief Executive Officer, Hilton Worldwide Michael Natenshon, CEO, Marine Layer Alexi G. Nazem, Cofounder and CEO, Nomad Health Alexis Ohanian, Cofounder, Reddit Laurie J. Olson, EVP, Strategy, Portfolio and Commercial Operations, Pfizer Inc. Bob Page, Founder and CEO, Replacements, Ltd. Dheeraj Pandey, Co-Founder and CEO, Nutanix Doug Parker, Chairman and CEO, American Airlines Mark Pearson, CEO, AXA Financial Inc. Mike Pedersen, CEO and President, TD Bank, N.A. Michelle Peluso, Strategic Advisor and former CEO, Gilt Christine Perich, CEO, New Belgium Brewing Lars Petersson, President, IKEA US Sundar Pichai, CEO, Google Mark Pincus, Founder and Executive Chairman, Zynga Mary Powell, CEO, Green Mountain Power Hosain Rahman, CEO, Jawbone Michael Rapino, CEO & President, Live Nation Entertainment Bill Ready, CEO, Braintree Evan Reece, CEO, Liftopia Stan Reiss, General Partner, Matrix Partners John Replogle, CEO, Seventh Generation Walter Robb, co-CEO, Whole Foods Market Chuck Robbins, CEO, Cisco Systems Virginia M. Rometty, Chairman, President and CEO, IBM Corporation Dan Rosensweig, CEO, Chegg Patricia Rossman, Chief Diversity Officer and HR Communications, BASF Corporation Kevin P. Ryan, Founder and Chairman, Alleycorp Bijan Sabet, General Partner, Spark Capital Brian Samelson, CEO & President, eMaint Enterprises, LLC Julie Samuels, President, Engine

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