



2015 Enterprise Risk Management Symposium

June 11–12, 2015, National Harbor, Maryland

## **Grey Swans: Fifty Shades of Grey Plausible Stress Testing**

By Gary Nan Tie

Copyright © 2016 by the Society of Actuaries, Casualty Actuarial Society, and the Professional Risk Managers' International Association.

All rights reserved by the Society of Actuaries, Casualty Actuarial Society, and the Professional Risk Managers' International Association. Permission is granted to make brief excerpts for a published review. Permission is also granted to make limited numbers of copies of items in this monograph for personal, internal, classroom or other instructional use, on condition that the foregoing copyright notice is used so as to give reasonable notice of the Society of Actuaries', Casualty Actuarial Society's, and the Professional Risk Managers' International Association's copyright. This consent for free limited copying without prior consent of the Society of Actuaries, Casualty Actuarial Society, and the Professional Risk Managers' International Association and does not extend to making copies for general distribution, for advertising or promotional purposes, for inclusion in new collective works or for resale.

The opinions expressed and conclusions reached by the authors are their own and do not represent any official position or opinion of the Society of Actuaries, Casualty Actuarial Society, or the Professional Risk Managers' International Association or their members. The organizations make no representation or warranty to the accuracy of the information.

**Grey Swans: Fifty Shades of Grey**  
**Plausible Stress Testing**

Gary Nan Tie  
gnt9011@me.com  
Mu Risk LLC

Abstract: For the purposes of risk management and stress testing, we characterize a spectrum of plausible extreme events, that we dub Grey Swans, by introducing a probabilistic method involving the concentration of measure phenomenon. As a result, stress tests can be triaged according to severity, probability and, now, information-based plausibility.

This paper is for general informational purposes only.

## Executive Summary:

Businesses are exposed to multiple risk factors such as insurance perils or changes in macroeconomic variables like interest rates, credit spreads, inflation, gross domestic product growth, equity prices and exchange rates. For a non-life insurance company's underwriting risk factor exposure, consider a line-of-business list that aggregates similar perils. Suppose that we have a data set of historical experience or forward-looking multi-period simulations of this list and that we can estimate the marginal distribution of each risk factor. Risk management seeks to mitigate deviations from benchmark risk exposures. Deviations are concentrated around the business-as-usual benchmark in terms of probability. Because of their rarity, extreme deviations are more difficult to quantify. To address this situation, stress tests posit extreme risk exposures to quantify their impact, ignoring their likelihood and dependency assumptions to mitigate model risk. Now, it is tempting to immediately jump to a "perfect storm", that is a list of worst-case risk exposures. Although possibly informative, its improbable and implausible nature may not lend itself to feasible mitigative actions. We seek a middle ground between large deviations and a "perfect storm". Indeed, suppose we start with a list of downside risk exposures, such as our worst actual experience, and then one by one replace an actual risk exposure with the worst-ever seen, culminating in the "perfect storm" list. The starting list of downside risk exposure is certainly plausible because it actually happened, but as we pile on worst-ever risk exposures, the less plausible the list of risk exposures becomes. In terms of plausibility, we introduce a spectrum of extreme events that we call Grey Swans for the purposes of stress testing. This enables management to focus on mitigating the most plausible and most probable lists of extreme risk exposures. The new dimension we are introducing, beyond severity and probability, is the notion of plausibility, the gist of which is how different in terms of pattern is a proposed stress test list from known downside benchmark lists of risk exposures. Like the notion of probability, plausibility can be made mathematically rigorous. We use information theory. Between a downside benchmark and black swan lists of risk-factor exposures, there is a spectrum of Grey Swans, with different degrees of plausibility, for risk managers to consider when stress testing. In conclusion, stress tests can be triaged by severity, probability and, now, plausibility.

Introduction:

Suppose we observe or can simulate a large set  $A$  of random  $n$ -vectors and that we can estimate the marginal distributions. An example could be insurance line-of-business losses, including investment losses. For a suitable notion of (probability) measure  $\nu$  and (convex) distance that is information based, we will describe a parameterized family of enlargements  $\{A_t\}_{t \geq 0}$  of  $A$  such that  $s > t$  implies  $A_s \supset A_t \supset A$  and  $\nu(1 - A_t) \rightarrow 0$  as  $t \rightarrow \infty$ . Think of  $A_t$  as a set of plausible yet unrealized  $n$ -vectors close/similar to  $A$  and complement  $A_t^c$  as possible but unlikely less plausible events different from  $A$ . Indeed, the smaller the parameter  $t$ , the closer to  $A$ , the more plausible the enlargement  $A_t$  of  $A$ . Consider a feature or statistic of  $A$ , such as the  $n$ -vector  $y \in A$  whose aggregate loss is the greatest among those in  $A$ . For each enlargement  $A_t$ , we will find  $x \in A_t$  similar in pattern to  $y \in A$  such that  $\sum_{i=1}^n x_i \geq \sum_{i=1}^n y_i$ , i.e., a plausible  $n$ -vector  $x$  close to worst experienced  $y$  in  $A$  whose aggregate loss is even larger. So  $A$  is a set of known losses, enlargement  $A_t$  is a set of unrealized plausible losses, complement  $A_t^c$  are the possible but unlikely implausible events containing black swans, and  $x \in A_t$  (similar in pattern to  $y \in A$ ) is a plausible potential loss greater than anything in known  $A$ , which we call a Grey Swan. Moreover, we can find different shades of grey by varying the degree of plausibility  $t$ .

Application of Talagrand's concentration of measure inequality:

By Sklar's representation theorem, the distribution function  $F_X$  of a random  $n$ -vector  $X$  can be represented as a copula:

$$F_X(x) = C(F_1(x_1), F_2(x_2), \dots, F_n(x_n)), \quad x \in \mathbb{R}^n.$$

The probability density function of  $X$  with copula  $C$  and marginal distribution functions  $F_1, F_2, \dots, F_n$  admits the representation:

$$f_X(x) = \left( \prod_{i=1}^n f_i(x_i) \right) c(F_1(x_1), \dots, F_n(x_n)), \quad x \in \mathbb{R}^n,$$

where copula density  $c(u) = \frac{\partial^n}{\partial u_1 \dots \partial u_n} C(u)$ ,  $u \in [0, 1]^n$ , i.e.,  $f_X$  is obtained by reweighting the probability density function corresponding to independence using the copula density  $c$ .

Let  $A$  be a large sample of  $n$ -vectors from  $X$ . View  $A$  as a subset of the product space of marginals of  $X$ . In this probability space, we will enlarge  $A$  in each dimension and show that the degree of plausibility depends on information content. Before we recall Talagrand's concentration inequality, we will need to introduce some notation:

For  $n$ -vectors  $x$  and  $y$ , the Hamming distance,  $d_H(x, y)$ , is the number of indices  $i$  such that  $x_i \neq y_i$ .

$$d_H(x, A) \triangleq \inf\{d_H(x, y) \mid y \in A\}.$$

Let  $\alpha = (\alpha_1, \alpha_2, \dots, \alpha_n) \geq 0$ ,

$$d_\alpha(x, y) \triangleq \sum_{i: x_i \neq y_i} \alpha_i,$$

$$(\text{so } d_H(x, y) = d_{(1, \dots, 1)}(x, y)),$$

$$d_\alpha(x, A) \triangleq \inf\{d_\alpha(x, y) \mid y \in A\}.$$

Talagrand's convex distance:

$$d_T(x, A) \triangleq \sup\{d_\alpha(x, A) \mid \|\alpha\|_2 = 1\}.$$

Note that  $d_T(x, A) \geq d_{(\frac{1}{\sqrt{n}}, \dots, \frac{1}{\sqrt{n}})}(x, A) = \frac{1}{\sqrt{n}}d_H(x, A)$ .

An equivalent geometric definition of Talagrand's convex distance is as follows: Let  $P(x, y)$  denote the set of zero-one  $n$ -vectors, which are one on coordinates  $i$  for which  $x_i \neq y_i$ .

$$P(x, A) \triangleq \cup_{y \in A} P(x, y).$$

Then  $d_T(x, A) = \min\{\|z\|_2 \mid z \in \text{conv } P(x, A)\}$ , where  $\text{conv } S$  denotes the convex hull of a set  $S \subset \mathbb{R}^n$ . Hence  $d_T(x, A) \leq d_H(x, A) \leq \sqrt{n}d_T(x, A)$ .

Let  $t$  be a positive real number and  $\Omega$  be an  $n$ -dimensional product space. Let  $A \subset \Omega$  and let  $A_t = \{x \in \Omega \mid d_T(x, A) \leq t\}$ . Note that  $s > t > 0 \Rightarrow A_s \supset A_t \supset A$ .

Theorem (Talagrand's concentration inequality):

$$Pr[A](1 - Pr[A_t]) \leq e^{-t^2/4}$$

In particular, if  $Pr[A] \geq \frac{1}{2}$  (or any fixed constant) and  $t$  is “large” then all but a very small proportion of  $\Omega$  is within “distance”  $t$  of  $A$ .

We now use Talagrand’s concentration inequality to define Grey Swans, giving two examples.

Insurance example:

For ease of exposition, we continue in the insurance context.

Let  $A_i = \{z \in \Omega_i \mid \exists a \in A \text{ with } a_i = z\}$ . Choose  $y \in A$  such that aggregate loss  $\sum_{i=1}^n y_i$  is maximized. Rank the component losses  $y_{[1]} \leq y_{[2]} \leq \dots \leq y_{[n]}$ .

Let  $m_i = \max\{z \in A_{[i]}\}$  and let  $x = (m_1, m_2, \dots, m_t, y_{[t+1]}, \dots, y_{[n]}) \in \Omega$ . Then  $d_H(x, A) \leq t$ , so for  $1 \leq t \leq n$ ,

$$x \in A_t \text{ and } \sum_{i=1}^n x_i \geq \sum_{i=1}^n y_i.$$

The larger the  $t$ , the more extreme and less plausible the  $x$ .

$x$  is a plausible potential extreme  $n$ -vector similar in pattern to known  $y \in A$  whose aggregate loss is greater than anything experienced in the sample  $A$ , which we call a Grey Swan. For example, if  $n = 6$ , degree of plausibility  $t = 4$  and  $Pr[A] \geq \frac{1}{2}$  then  $Pr[A_4] \geq 0.9634$  and  $x = (m_1, m_2, m_3, m_4, y_5, y_6)$  is a Grey Swan, extreme but plausible. On the other hand,  $m = (m_1, m_2, \dots, m_6)$  is an implausible perfect storm stress test outside of  $A_4$ . So, in this example, the random sample  $A$  generated by  $X$  occupies more than 50 percent of the product space of marginals and the plausible enlargement  $A_4$  of  $A$  more than 96.34 percent. The copula density distorts the independent product space pdf to induce the actual dependence structure of the pdf of  $X$ . Nonetheless,  $A$  is a subset of  $A_4$  and Grey Swan  $x \in A_4$  has aggregate loss greater than anything experienced in  $A$  yet is similar to  $y \in A$ . Moreover, we have a spectrum of less extreme, more plausible Grey Swans corresponding to degrees of plausibility  $1 \leq t \leq 4$ . Fifty shades of grey!

Banking example:

In the context of banking, let  $X$  be a random vector of macroeconomic variables, for example,  $X = (10\text{-year Treasury yield, S\&P 500 index, VIX, GDP, consumer price index, dollar/euro exchange rate})$ . We want to design plausible stress tests of portfolio value  $V(x)$ . Order each component macrovariable

so that  $V$  is componentwise monotone. The sample  $A$  from  $X$  is a large collection of economic scenarios. Suppose we can estimate each marginal distribution well so that  $Pr[A] \geq \frac{1}{2}$ . Choose  $y \in A$  so that  $V(y)$  is say the 30th percentile, i.e.,  $y$  is a stress scenario. Let  $x \notin A$  be a modified  $y$  where we have replaced three components with “lower” values so that  $V(x) \leq V(y)$ . The choice of which components and values will depend on our utility for their severity and probability. This  $x \in A_3$ , similar in pattern to  $y \in A$ , is a plausible (triple whammy) stress scenario, which we call a Grey Swan. Talagrand’s inequality implies  $Pr[A_3] \geq 78.92$  percent. So this enlargement of  $A$  captures a majority of the possible combinations of the six macrovariables. Thus a scenario outside of  $A_3$ , like a perfect storm, would not be consistent with the majority of economic patterns similar to those in  $A$ . In this sense, it is plausible to have up to three extreme events occurring at once but not more. So in designing stress tests, not only is there severity and probability of events to consider, there is also the plausibility of their pattern. Note that there is flexibility in choosing the feature/statistic  $V(y)$  and that this approach to plausible stress testing is a form of pattern recognition.

In practice, our application of Talagrand’s inequality to strings of extreme events, has a “curse of dimensionality.” To see this, recall that if  $Pr[A] \geq \frac{1}{2}$  then  $1 - Pr[A_t] \leq 2e^{-t^2/4}$ . Now  $(0.8)^3 = 0.512$ ,  $(0.9)^6 = 0.531$  and  $(0.95)^{13} = 0.513$ . Note too that

$$\prod_{i=1}^n p_i \leq \left( \frac{p_1 + p_2 + \cdots + p_n}{n} \right)^n, \quad 0 < p_i < 1.$$

So the higher the dimension  $n$  of the product space, the higher the average probability mass of  $A$  across the marginals for the bound above to apply. The issue is how well can one estimate  $Pr[A]$  in higher dimensions. The less/more we know about  $A$ , the greater/fewer the number of Grey Swans to be entertained in stress tests.

Stress test results, while informative, often do not lend themselves to feasible mitigative actions because of their improbable worst-case nature. In the spectrum of scenarios between “business as usual” and a “perfect storm” we have introduced degrees of plausibility. So stress tests can be triaged by severity, probability and, now, information-based plausibility. This enables management to focus on mitigating the most plausible and most probable lists of extreme events.

**References:**

Talagrand, Michel 1995. "Concentration of measure and isoperimetric inequalities in product spaces." *Publications Mathématiques de l'Institut des Hautes Études Scientifique*. 81(1): 73-205.