



## 2018 SOA Asia-Pacific Annual Symposium

### **Session 4B, Transformation in Hedging Strategy Under the New Report Standards: IFRS 17, IFRS 9 and Future Drivatives Standard**

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# Transformation in hedging strategy under the new reporting standards

24 May 2018



# Disclaimer

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# Acronyms

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FV	Fair Value
FVPL	Fair Value through Profit and Loss
FVOCI	Fair Value through Other Comprehensive Income
AC	Amortized cost
HTM	Held To Maturity
AFS	Available For Sale
K-ICS	Korea Insurance Capital Standard
GM	General Model
VFA	Variable Fee Approach
Inv	Investment
RiskPrem	Risk Premium
DRM	Dynamic Risk Management
PRA	Portfolio Revaluation Approach

# I. Current practice



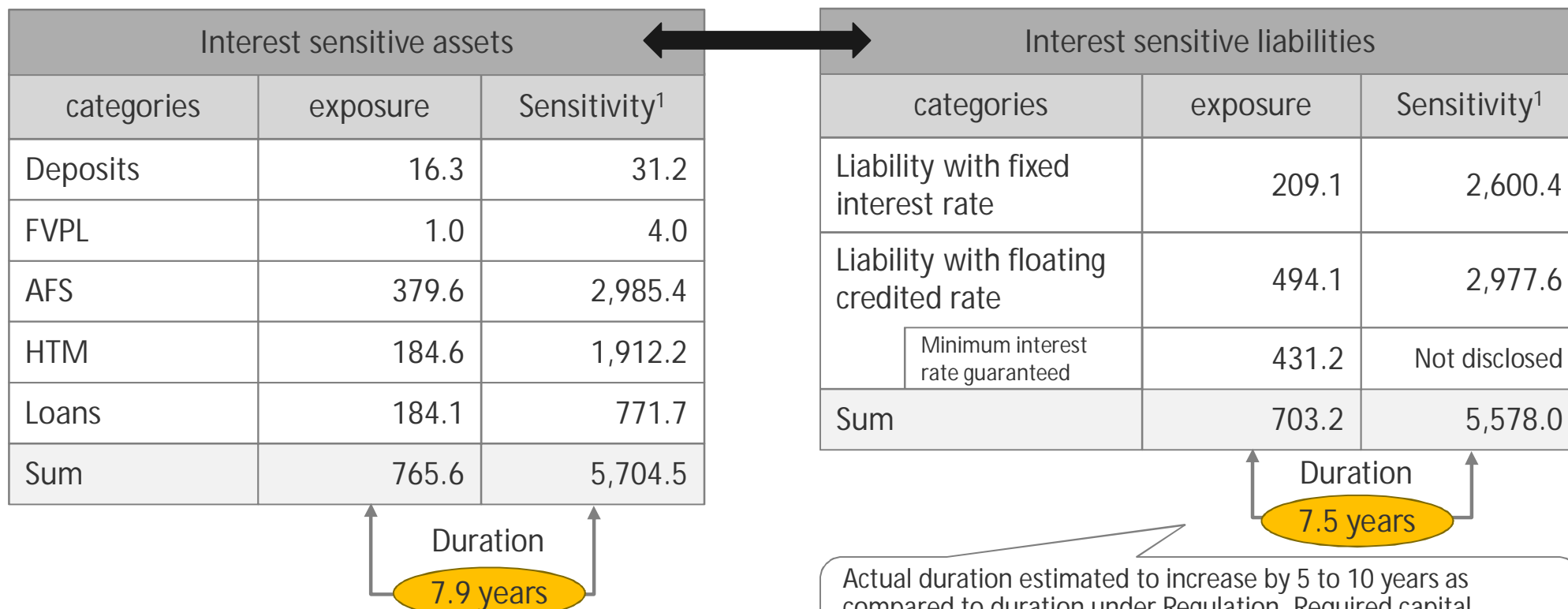
# I. Current practice

## 1. Underestimated interest risk

Required capital is measured based on the durations preset by the solvency regulation. The preset durations are shorter than real durations. This causes interest rate risk to be underestimated resulting in creating an illusion that hedge is not required for interest rate risk.

*Regulator preset interest rate sensitivities are applied to all insurers on a factor basis.  
 → Interest rate risk is underestimated*

(Unit: US\$ bil)



Note1 Sensitivity: proposed by the regulator despite the actual sensitivity  
 Source: annual reports of 2017, Insurance industry association

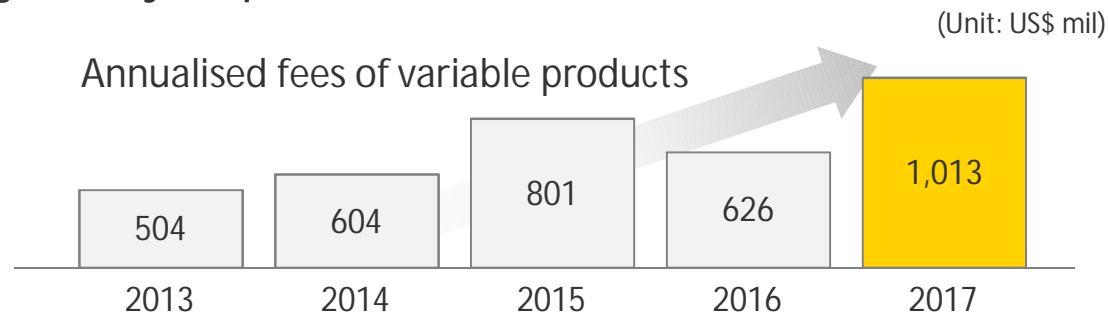
Actual duration estimated to increase by 5 to 10 years as compared to duration under Regulation. Required capital expected to significantly increase given that actual sensitivity is applied to insurance contracts.

## I. Current practice

# 2. Reform in regulatory requirements

New capital requirements force insurers to manage their risks in a more sophisticated manner than ever.

### Evolution of regulatory requirements



Voluntary management	~2011	Introduction of new requirements	~2017	Stabilisation	~2021	Enhanced regulation
Guarantee risk not factored	Guarantee reserve set aside for variable products			Reflecting hedging activities in solvency requirement		K-ICS effective in 2021
Do not measure guarantee options.	<ul style="list-style-type: none"> <li>In scope risks: GMDB, GMAB, GMWB, GLWB</li> <li>Guarantee reserve</li> </ul>			<ul style="list-style-type: none"> <li>Hedging effect reduces required capital</li> </ul>		≡ Solvency II
	<ul style="list-style-type: none"> <li>Hedged items : guarantee risk claims less guarantee fees</li> <li>Measuring changes in fair value of combined position of hedged items and hedging instruments using risk-neutral method</li> </ul>					

*Stricter capital requirements and underwriting of products with complex features require more robust risk management of financial risks than ever.*

## I. Current practice

### 3. Constraints under current accounting standard

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Under current GAAPs, there exist constraints for insurers to perform dynamic risk management. Locally there has been less incentive for Korean insurers to enhance their hedging strategy and method as insurance contracts were required to be measured on a historic cost basis.

	GAAP requirements	Constraints
Global limitation: under IAS39 or IFRS9	Static portfolio of insurance contracts assumed.	Insurance contracts constituting a portfolio changes due to policy holders' behavioral features such as lapse and renewal.
	One to one designation of a hedging relationship between a hedged item and a hedging instrument in contrast to norm of insurers' risk management.	Current portfolio hedge accounting is not practicable because of strict criteria: Cost outweighs benefits.
	Limited to a interest rate risk as a risk in scope of hedging under the current portfolio hedge.	Other risks such as equity, currency, lapse and expense risks not in scope.
Local limitation: Specific to Korean insurers	Current cost basis accounting for insurance contracts.	Lack of incentive to apply hedging to risky products. No economic hedging results in increase in volatility of equity.



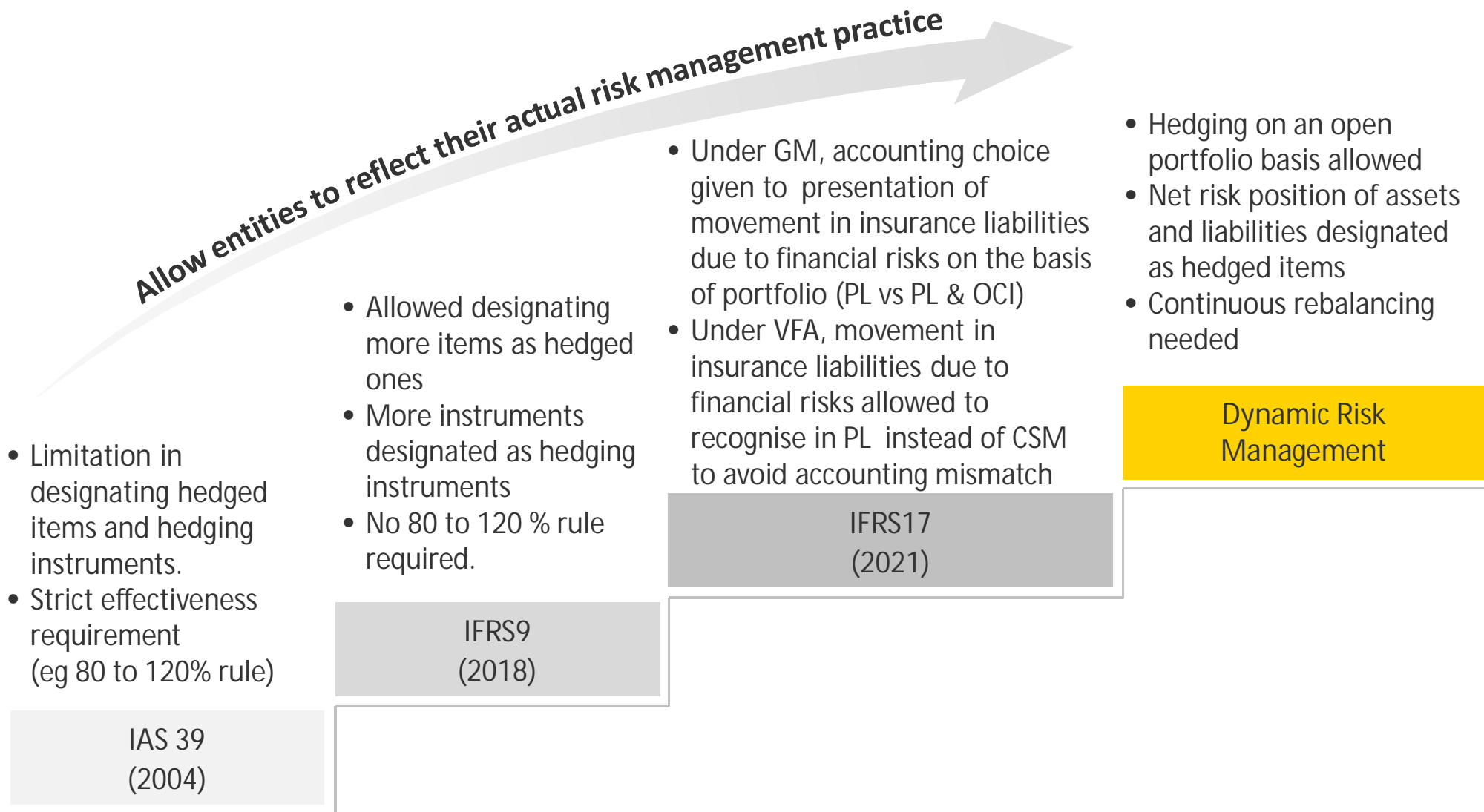
# II. Hedging under new standards



## II. Hedging under new standards > 1. Evolution of hedge accounting

### Faithfully represent real world practice

Hedge accounting has been improved to more faithfully represent a financial institution's risk management activities.



## II. Hedging under new standards > 2. IFRS9

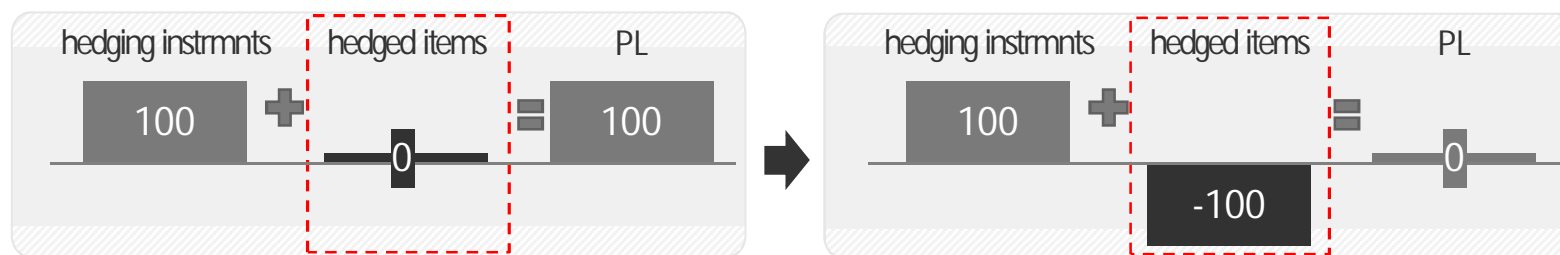
### Concept of hedge accounting

If hedged items and hedging instruments were recognised on a different measurement basis, or changes in value of hedged items or hedging instruments were differently presented, accounting mismatch would take place even in a case of economically perfect hedging. Hedge accounting needed to eliminate the accounting mismatch in such a case.

#### Fair value hedge concept

Aligning measurement basis and presentation of hedged items to those of hedging instruments

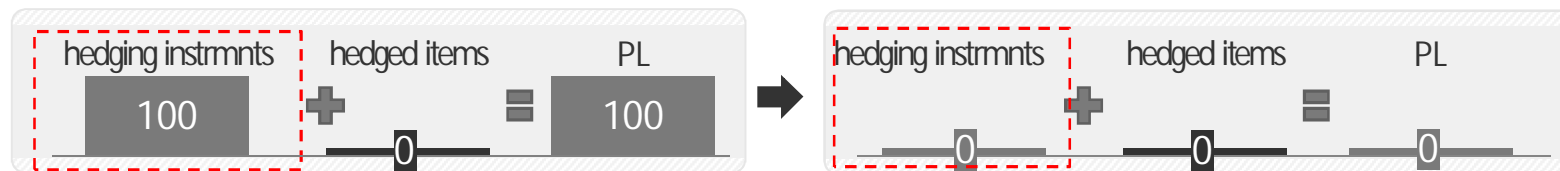
- ▶ Measuring hedged items on a fair value basis regardless of measurement basis required if hedge accounting were not applied to the hedged items
- ▶ Recognising in PL changes in fair value of hedged items would reduce accounting mismatch.



#### Cash flows hedge concept

Aligning presentation of hedging instruments to hedged items

- ▶ Deferring gains or losses arising from hedged items in OCI
- ▶ OCI recycled to PL as hedged cash flows arising from hedged items affect PL



Note. Hedge of net investment in a foreign operation is available in addition to fair value hedge and cash flows hedge

## II. Hedging under new standards > 3. IFRS17

### Hedge under each accounting model (GM vs VFA)

For insurance contracts required to apply VFA, hedge accounting is allowed if those contracts are economically hedged against a particular financial risk and required hedge documentation is in place.

Linkage (Investment return from underlying items vs benefits to policy holders)	Accounting model	Accounting policies selected to mitigate accounting mismatches especially for insurance liabilities <sup>1</sup>					Accounting mismatch in PL <sup>2</sup>	Hedge accounting needed?
		Underlying assets			Insurance liabilities			
		Classification	Measurement basis	Effect on PL	Measurement basis	Effect on PL		
Not substantial	General model Accounting choices 1. PL or 2. disaggregation between PL & OCI	AC	AC	Nil	FV	Nil (OCI)	No Income from assets = expense from liability	No
		FVOCI	FV	Nil (OCI)		Nil (OCI)		
		FVPL	FV	PL		PL		
Substantial	VFA Changes in values due to financial risks are treated as CSM	AC	AC	Nil	FV	Nil (CSM)	Yes	Yes
		FVOCI	FV	Nil (OCI)		Nil (CSM)		
		FVPL	FV	PL		Nil (CSM)		

Notes1. Allowed choosing to recognise change in value of insurance liabilities due to financial risks in either PL or OCI

Notes2. Assumed no economic mismatch between assets and liabilities for simplicity  
(ie Underlying assets have the same duration and exposure as liabilities)

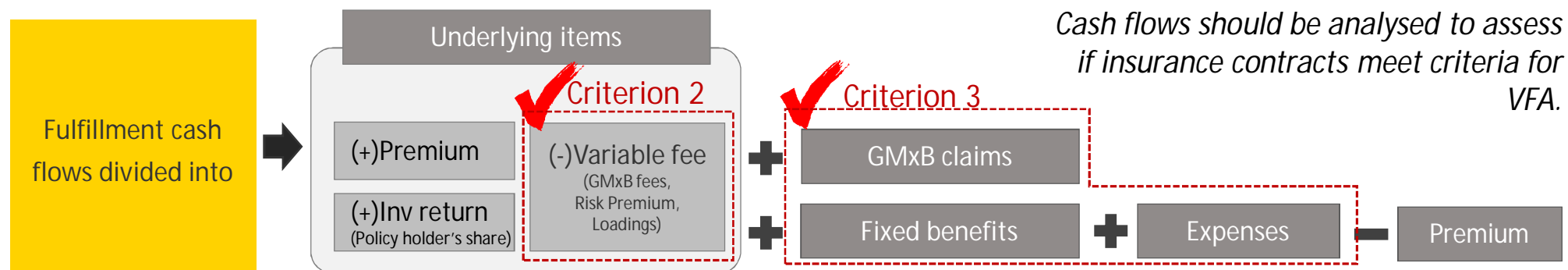
Allowed recognizing insurance liabilities movement due to financial risks in PL instead of CSM

## II. Hedging under new standards > 3. IFRS17 (Cont'd)

### Assessing criteria for VFA

VFA is required for insurance contracts from which policyholders' benefits substantially vary with investment return on the underlying assets.

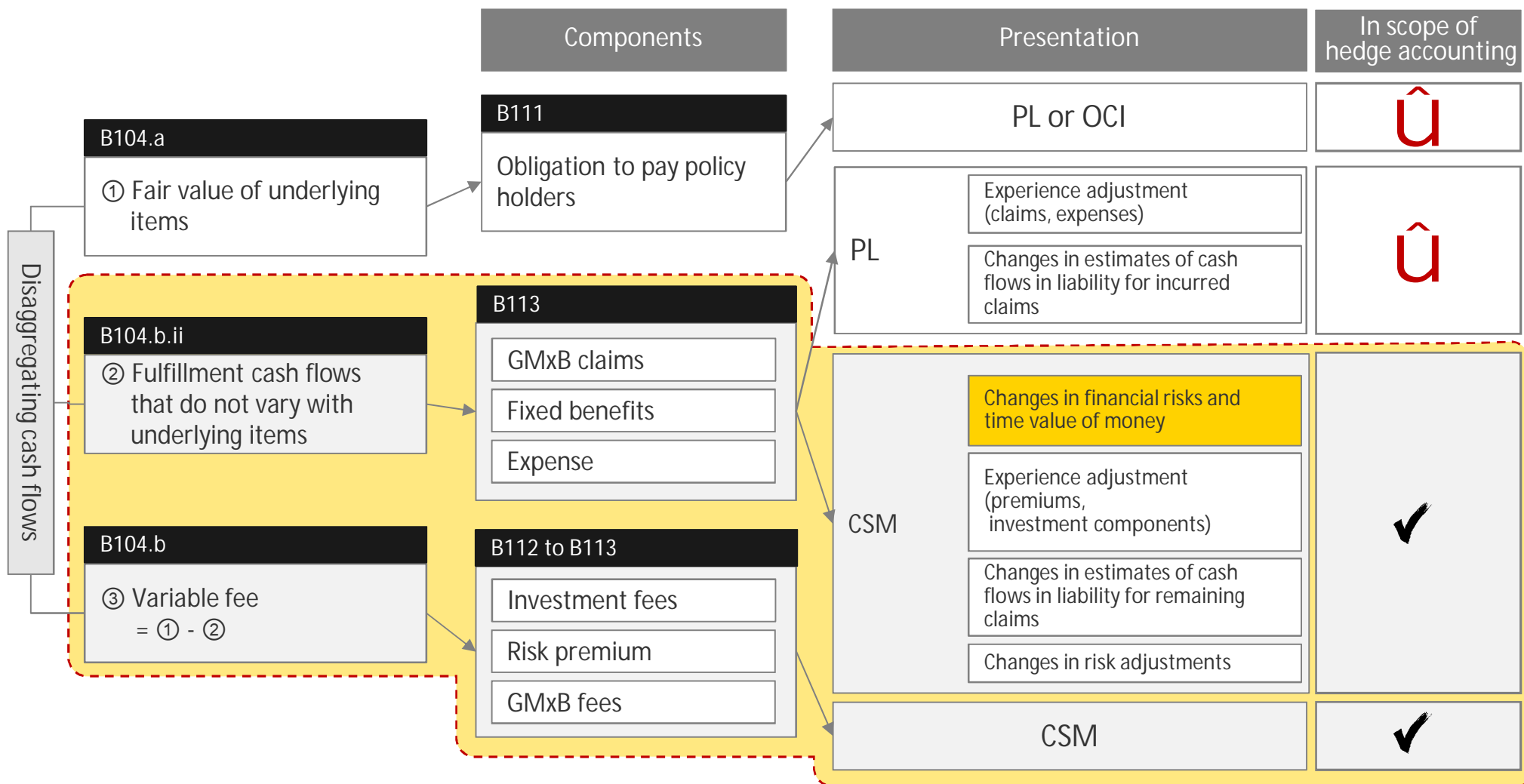
	IFRS17 requirements	Practical considerations
Criterion 1	Underlying items should be clearly identified in contracts terms	Underlying assets should be separately managed and recorded
Criterion 2	Substantial share of fair value returns on underlying items should be paid to policy holders	The following should constitute a smaller part: <ul style="list-style-type: none"> <li>Entity's variable fee charged for the service</li> </ul>
Criterion 3	Substantial proportion of any changes in amounts to be paid to policy holders varies with changes in fair value of underlying items	The following non-varying cash flows should not account for significant proportion: <ul style="list-style-type: none"> <li>GMxB claims</li> <li>fixed benefits</li> <li>expenses</li> </ul>



## II. Hedging under new standards > 3. IFRS17 (Cont'd)

### Identifying items to be hedged under VFA

An adjustment of CSM due to changes in financial risks on the entity's share of underlying items or fulfillment cash flows is an object of hedge accounting under IFRS17.



## II. Hedging under new standards > 3. IFRS17 (Cont'd)

### Illustrative example of hedge accountig under VFA

Accounting mismatch between hedged items and hedging instruments is eliminated by applying hedge accounting.

Fact Pattern

- § Designating as hedged items GMxB claims that do not vary with underlying items
- § Derivatives (eg interest rate swaps) used to hedge GMxB claims against interest rate risk

Hedge accounting not applied

#### Profits and Losses

	Hedging instrum ents	& Hedged items	→ Net effect on PL
Gains			
Losses	100	0	100

Eliminated accounting mismatch by recognizing changes in fulfillment cash flows in PL instead of adjusting CSM

#### Balance Sheet

	Hedging instrum ents	& Hedged items	→ Net impact on PL
(+)		100	
(-)	100	100	100

*Accounting mismatch occurred*

Accounting mismatch eliminated

Hedge accounting applied

#### Profits and Losses

	Hedging instrum ents	& Hedged items	→ Net impact on PL
Gains		100	
Losses	100		0

#### Balance Sheet

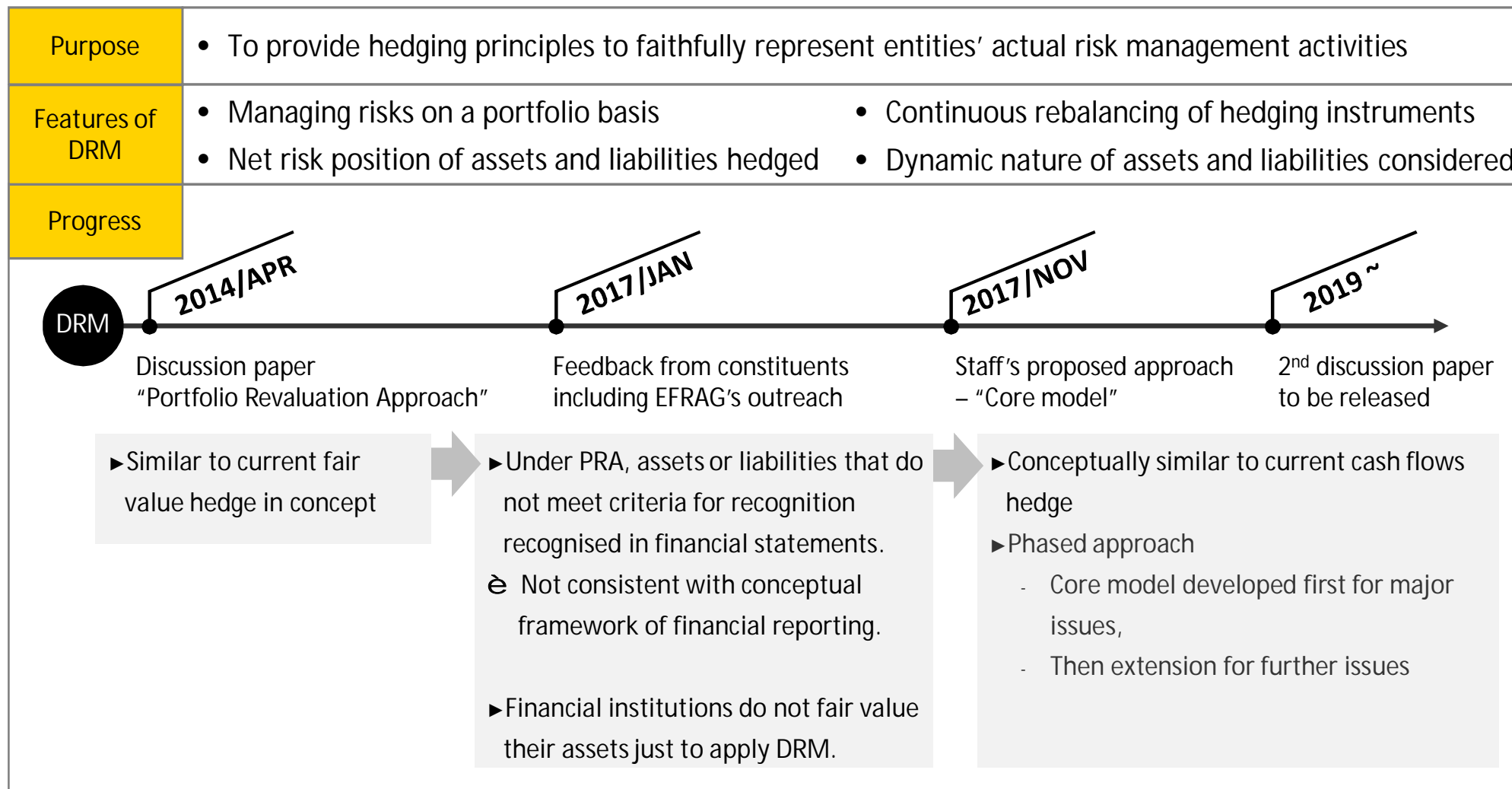
	Hedging instrum ents	& Hedged items	→ Net impact on PL
(+)		100	
(-)	100		0

*Accounting mismatch eliminated*

## II. Hedging under new standards > 4. Dynamic Risk Management (DRM)

### Overview

IASB proposed a new model (Core model) in November 2017 in response to constituents' feed back on Portfolio Revaluation approach(PRA) issued in 2014. The new model is conceptually similar to cash flow hedge whereas the previous model, PRA, is similar to fair value hedge.

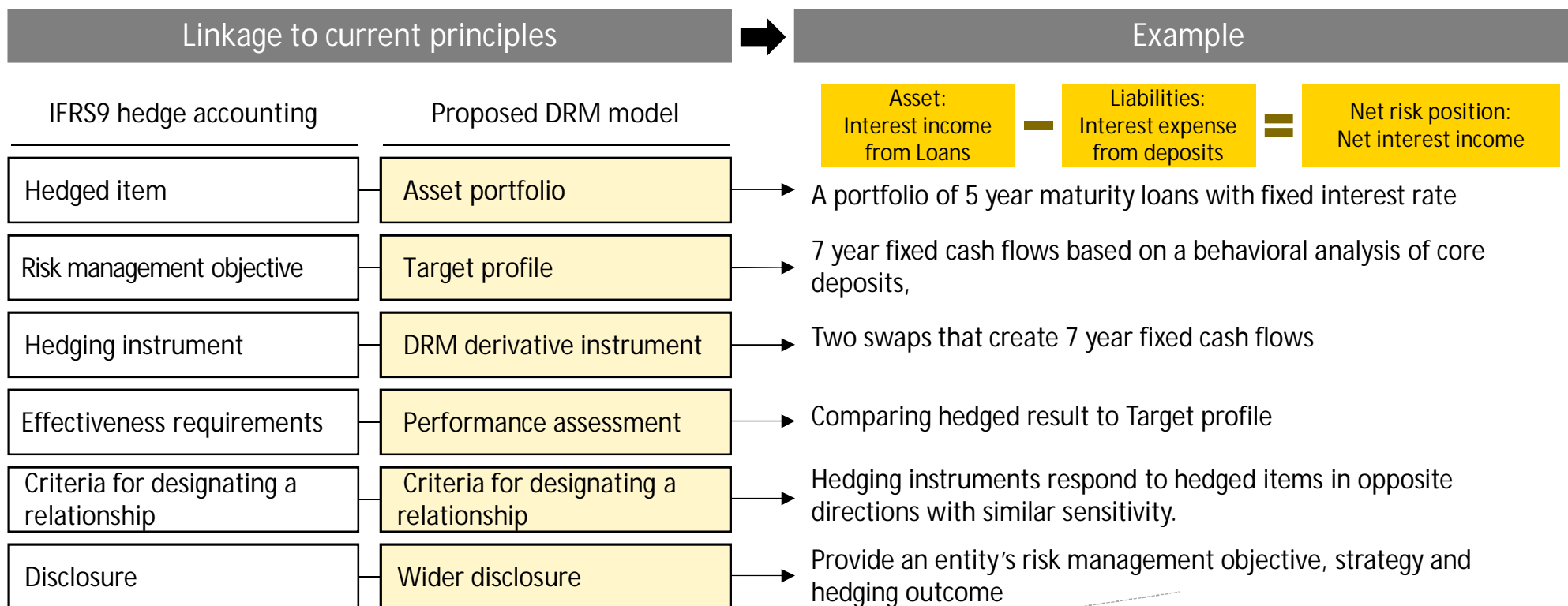




## II. Hedging under new standards > 4. Dynamic Risk Management(Cont'd)

### Key concept of Core model

Under Core model, net risk position of an open portfolio is a target of risk management. New conceptual terms such as asset profile, target profile and performance measurement were introduced in the model.



Mechanics

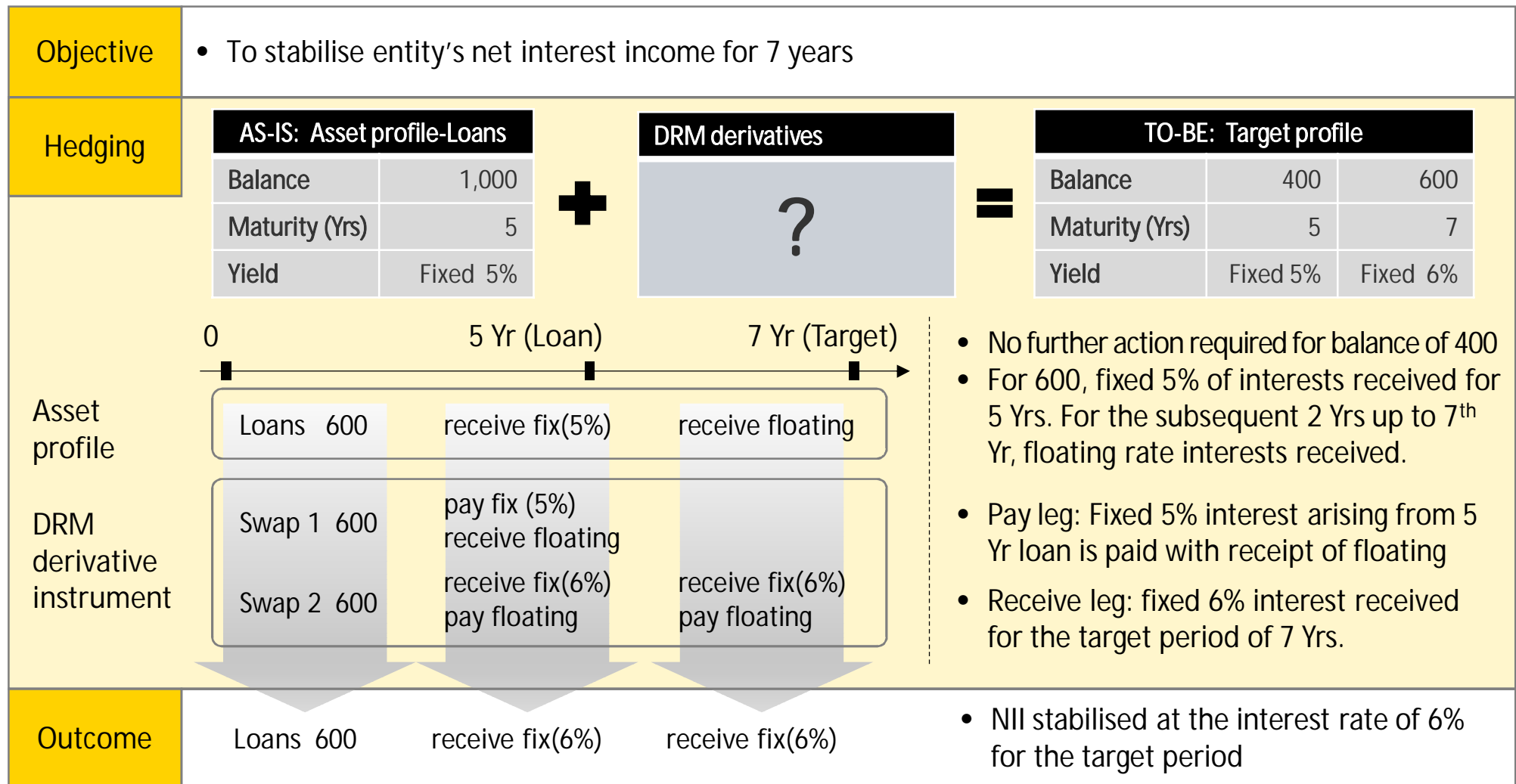
### Analogous to current cash flows hedge

- Deferring changes in derivatives in OCI and recognising the OCI in PL as cash flows of asset profile affect PL  
→ Net interest income will be stabilised and recognised in PL as desired in Target profile.

## II. Hedging under new standards > 4. Dynamic Risk Management(Cont'd)

### Illustrative example of Core model

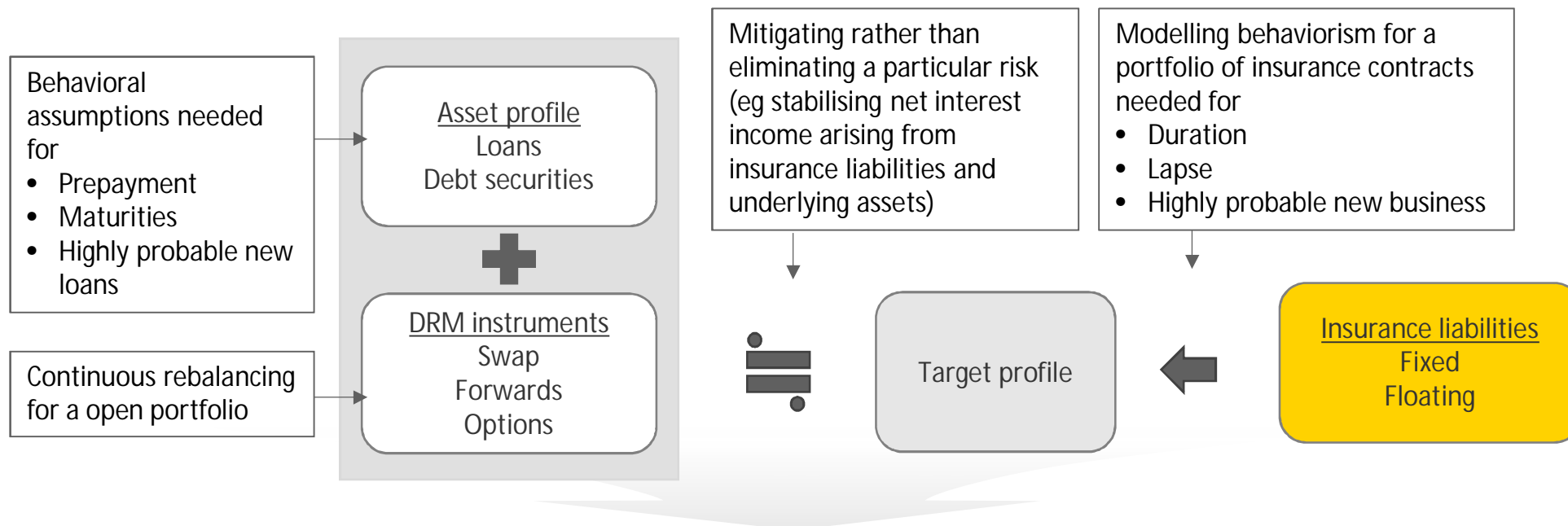
A Target profile is derived from modeling an entity's funding structure. DRM derivative instruments are combined with the entity's asset profile to create cash flows similar in amount and timing to the Target profile.



## II. Hedging under new standards > 4. Dynamic Risk Management(Cont'd)

### What does Core model mean for insurers?

By linking Core model to insurers' risk management practice, we can derive the following implications:



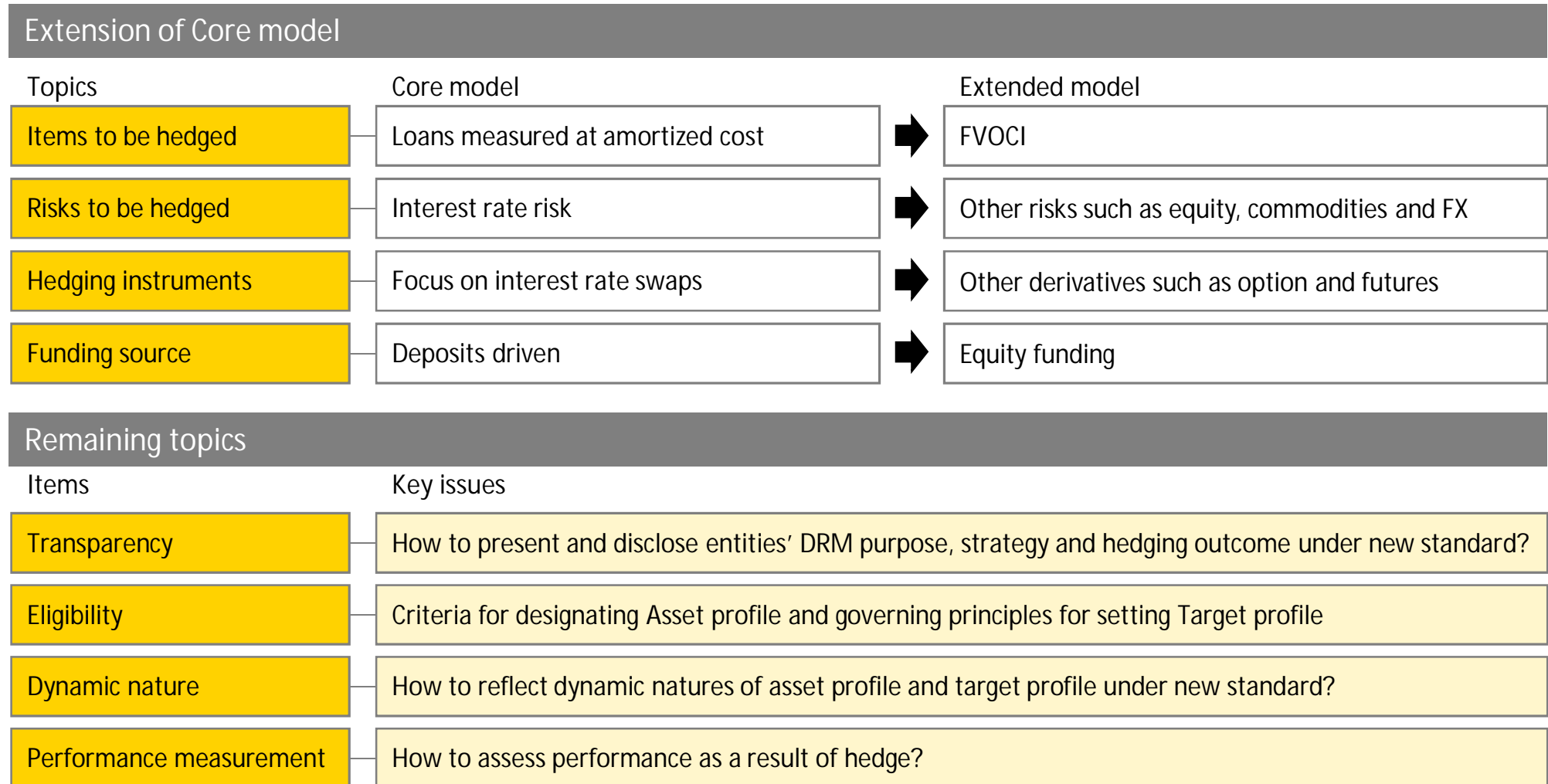
#### Implications

- § More flexibility in selecting items to be hedged (eg a percentage of asset portfolio can be designated as hedged items)
- § Behavioral characteristics of a portfolio of liabilities and underlying assets should be considered when modeling
- § ALM results can be presented and disclosed in financial statements
- § Analysis of cost and benefit of hedging should be performed to determine size and frequency of rebalancing

## II. Hedging under new standards > 4. Dynamic Risk Management(Cont'd)

### Further issues and Extended model

IASB takes a phased approach where major issues are addressed in the Core model and then remaining issues are to be further discussed in the Extended model prior to finalising the 2nd discussion paper.



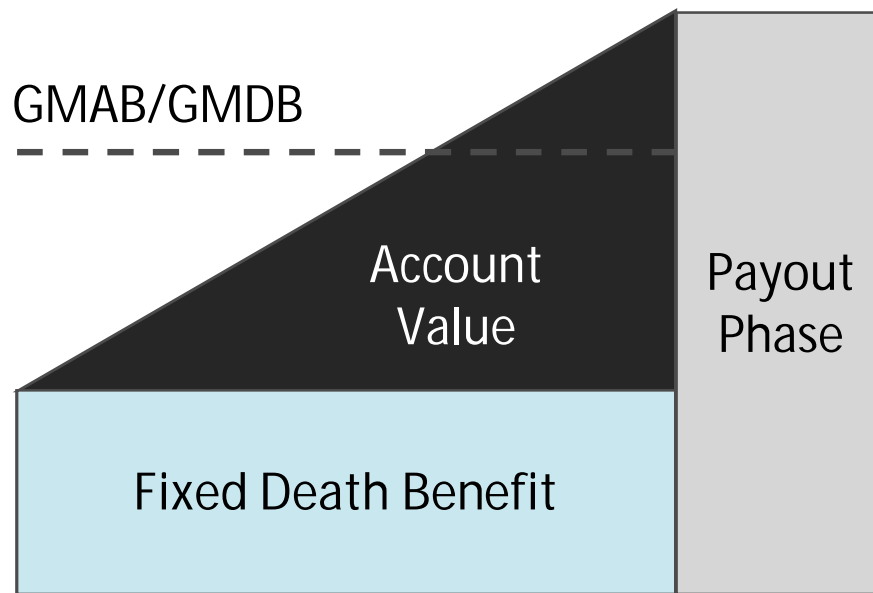
# III. Impact analysis



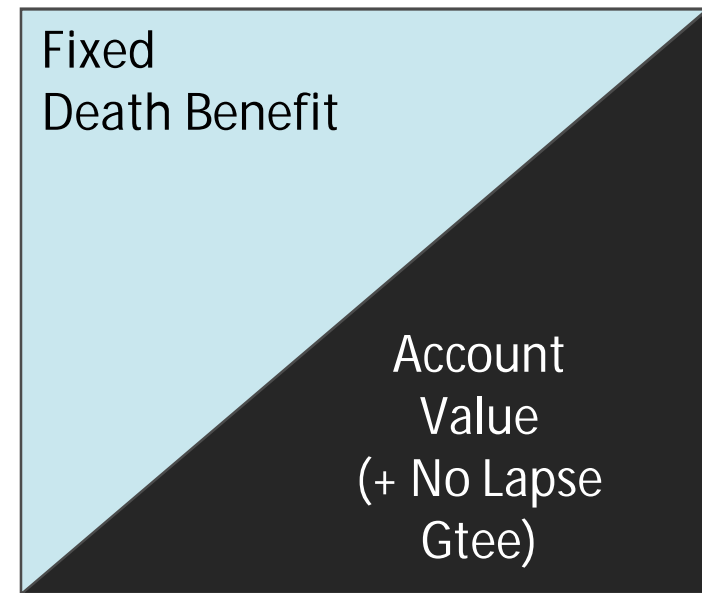
## Typical design of variable products in Korea

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- > Two major types of variable products in Korea:
  - VA (GMAB/GLWB), VUWL (NLG)
- > Fees / Loadings are deducted as a % of AV
  - Risk Premium, Investment Management Fee, GMxB Fee, Loadings



< Variable Annuity >

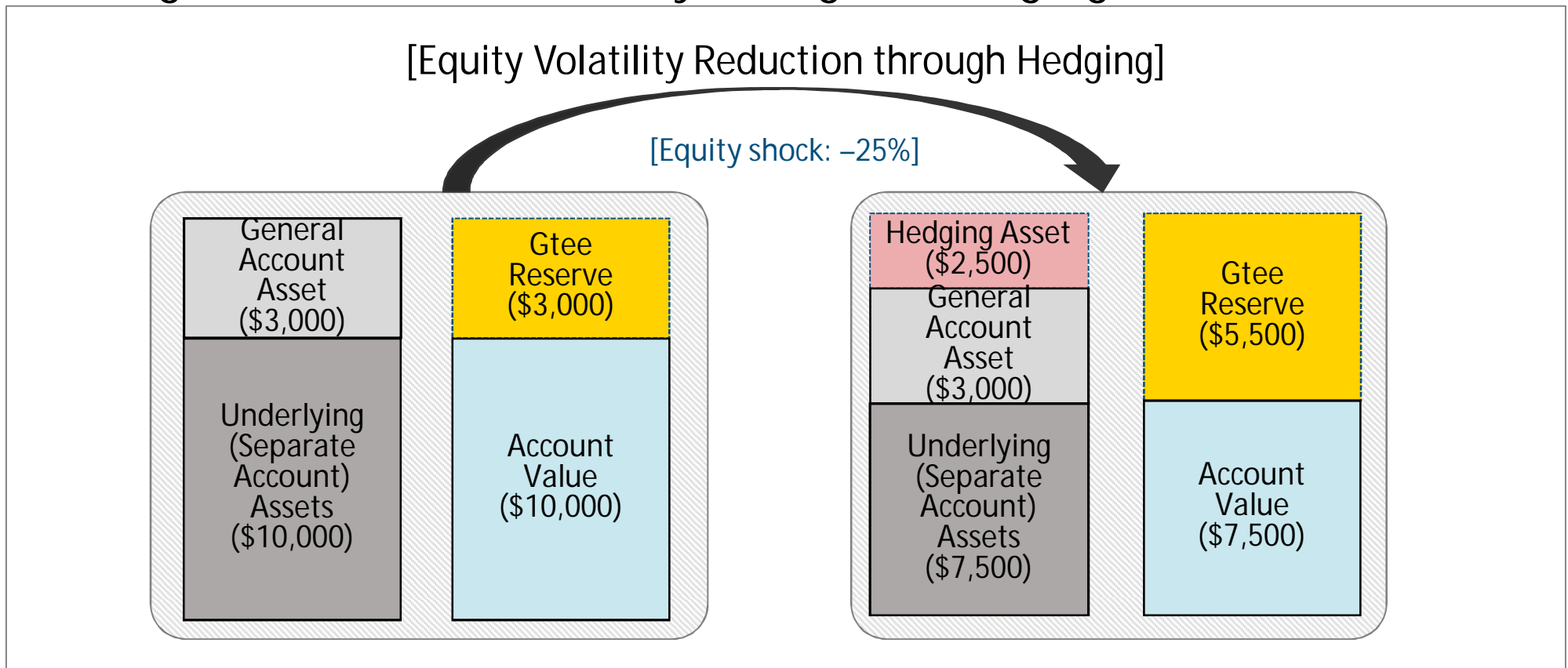


< Variable Universal Whole Life >

### III.2 Hedging Strategy

#### Under current accounting standard

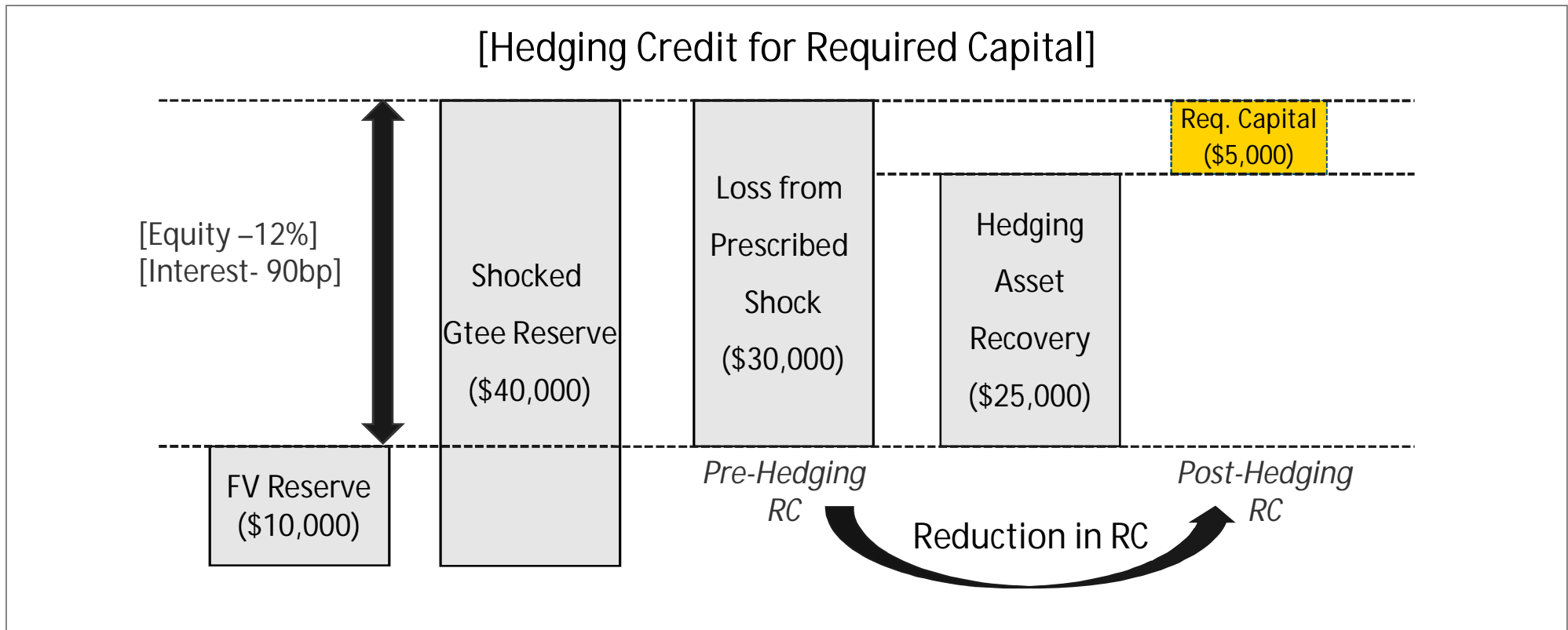
- > Liability for variable product = AV + Gtee Reserve
  - Bifurcated Approach
- > Change in Reserve is offset by change in hedging asset



### III.2 Hedging Strategy

#### Under current accounting standard (Cont'd)

- > Under prescribed shock scenarios, increase in reserve is calculated and that amount is the required capital (RC)
- > RC is offset by the amount of asset movement (hedging credit)

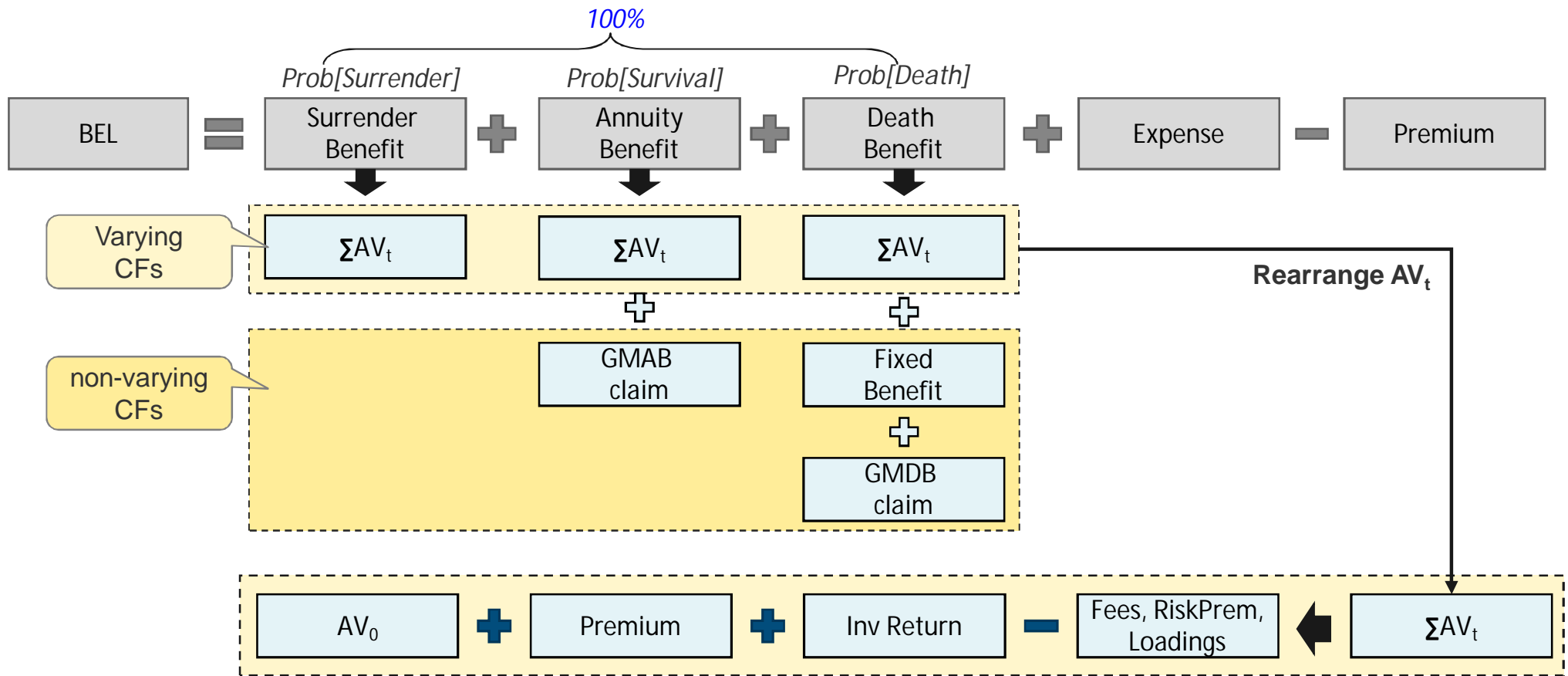




# Rearranging cash flows

> BEL can be rearranged as follows:

$$\begin{aligned}
 \text{BEL} &= \text{Death Benefit} + \text{Surrender Benefit} + \text{Annuity Benefit} + \text{Expense} - \text{Premium} \\
 &= AV_0 + \sum PV[\text{GMxB Claims}(t) + \text{Add'tl DB}(t) + \text{InvRet}(t) - \text{Fees}(t) + \text{Exp}(t)]
 \end{aligned}$$

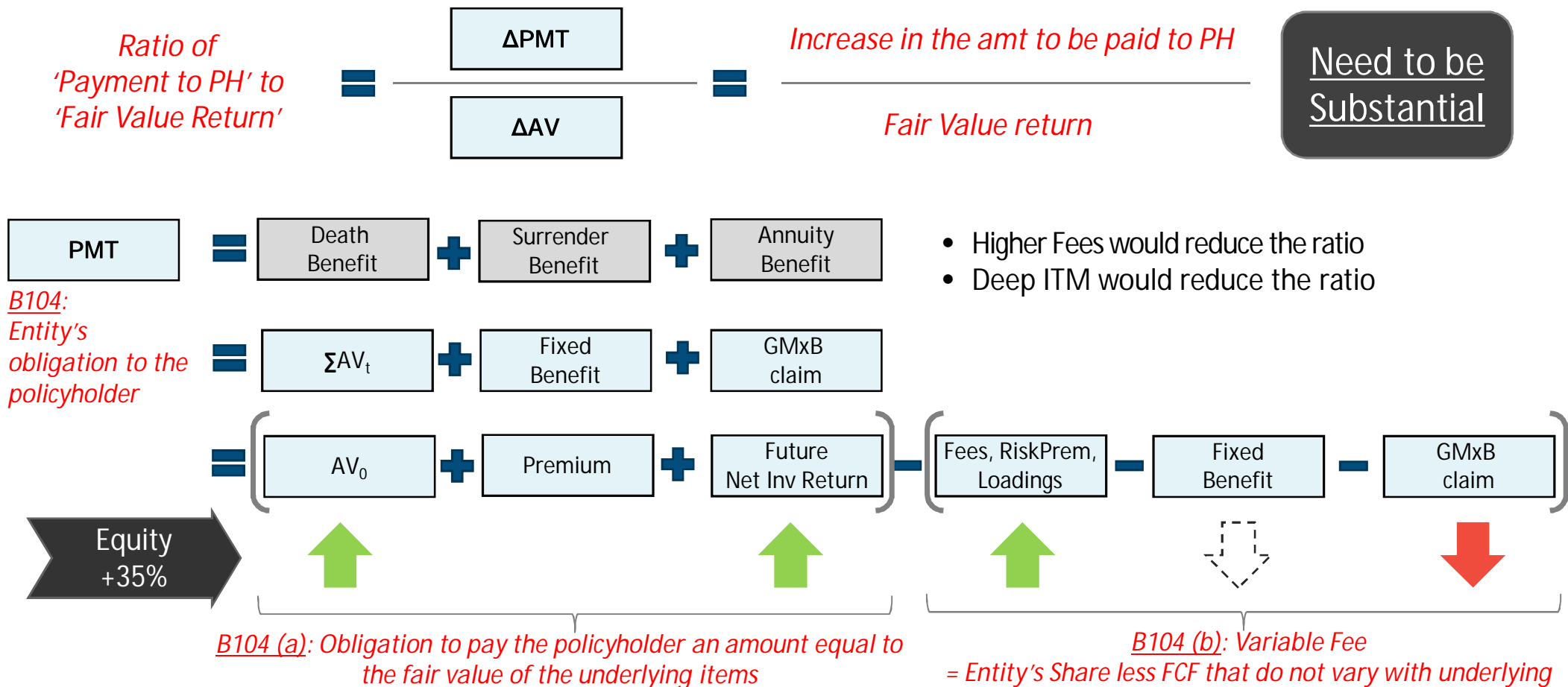


### III.3 Hedging Strategy under IFRS17 VFA

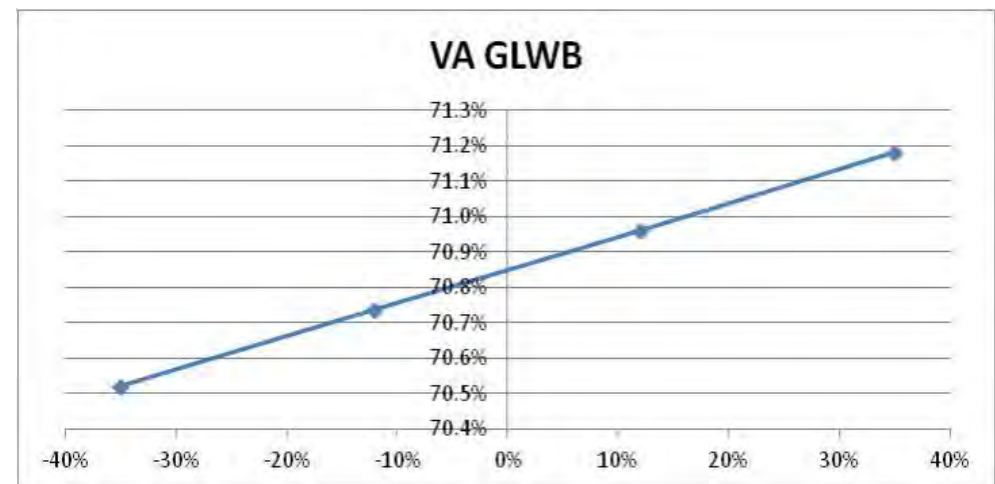
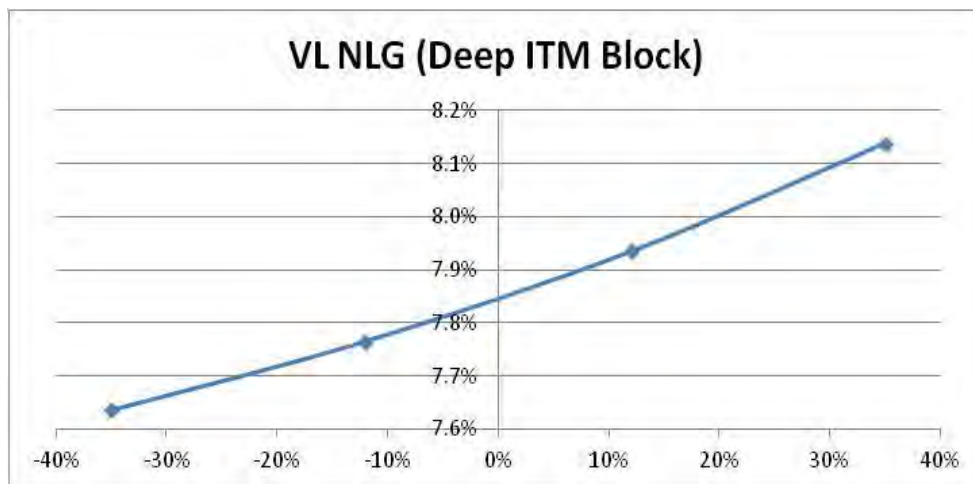
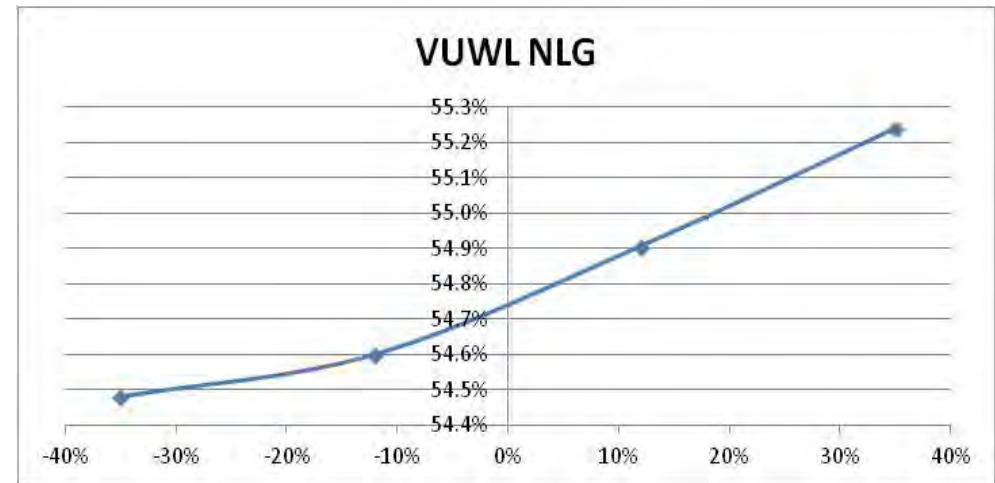
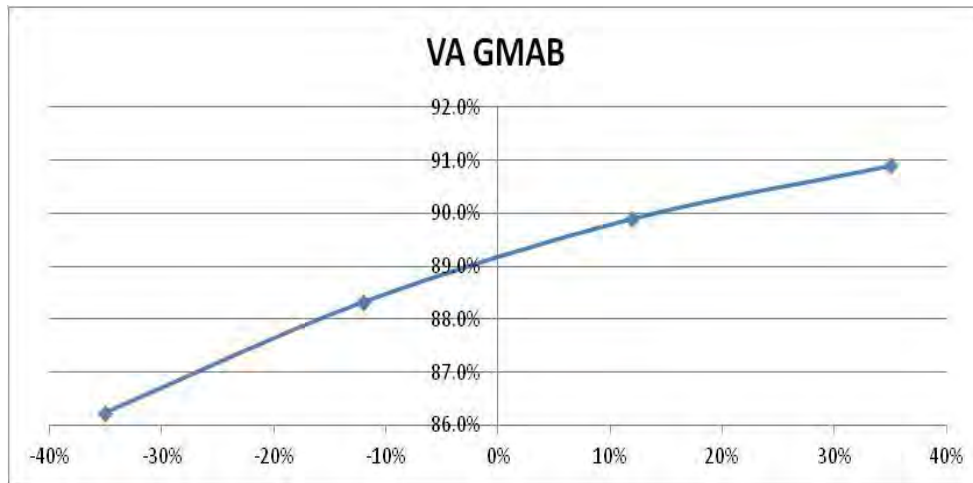
## VFA requirement (criterion 2)

# How to assess whether VFA criteria is met or not:

- B101(b) The entity expects to pay to the policyholder an amount equal to a substantial share of the fair value returns on the underlying item



# [Appendix] Criterion b101(b) for different blocks

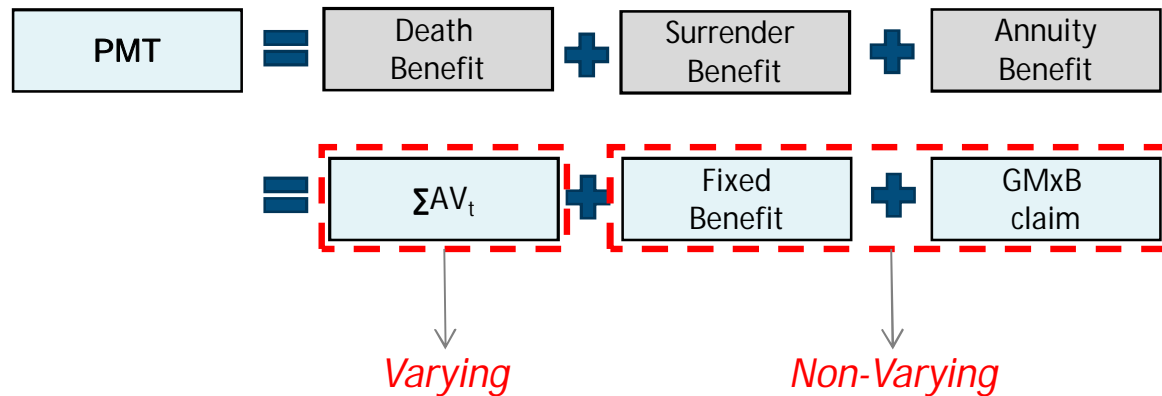


## How to assess whether VFA criteria is met or not:

- B101(c) The entity expects a substantial proportion of any change in the amounts to be paid to the policyholder to vary with the change in fair value of the underlying items

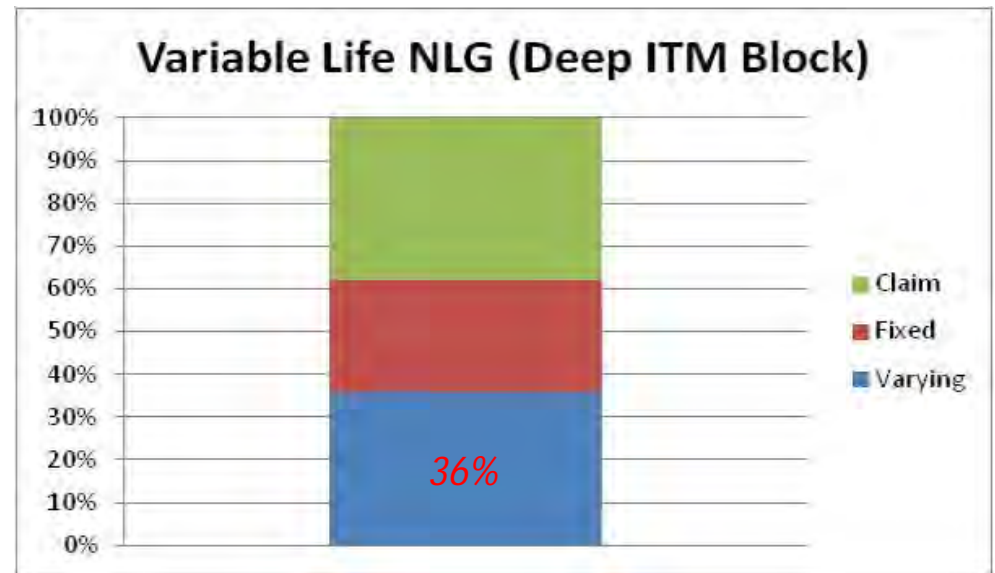
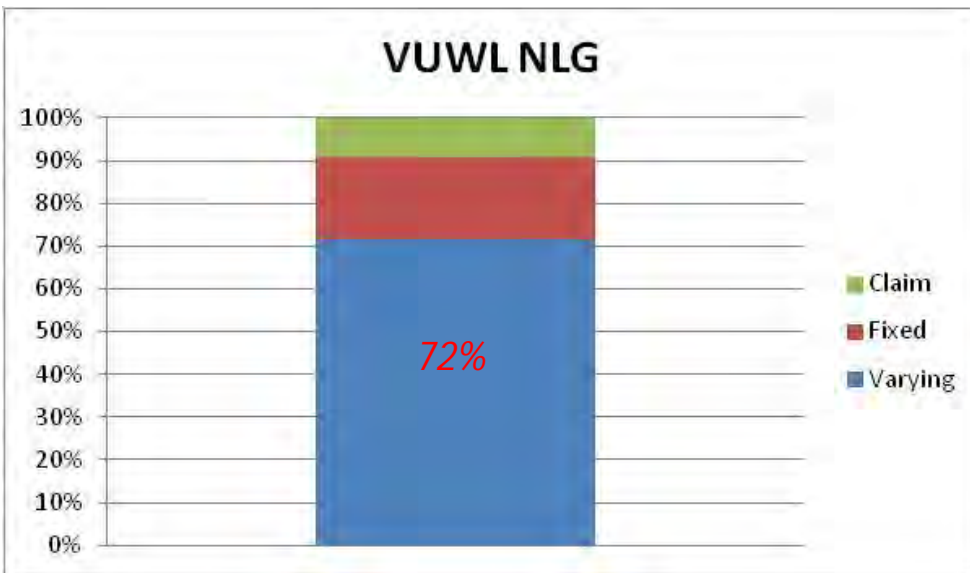
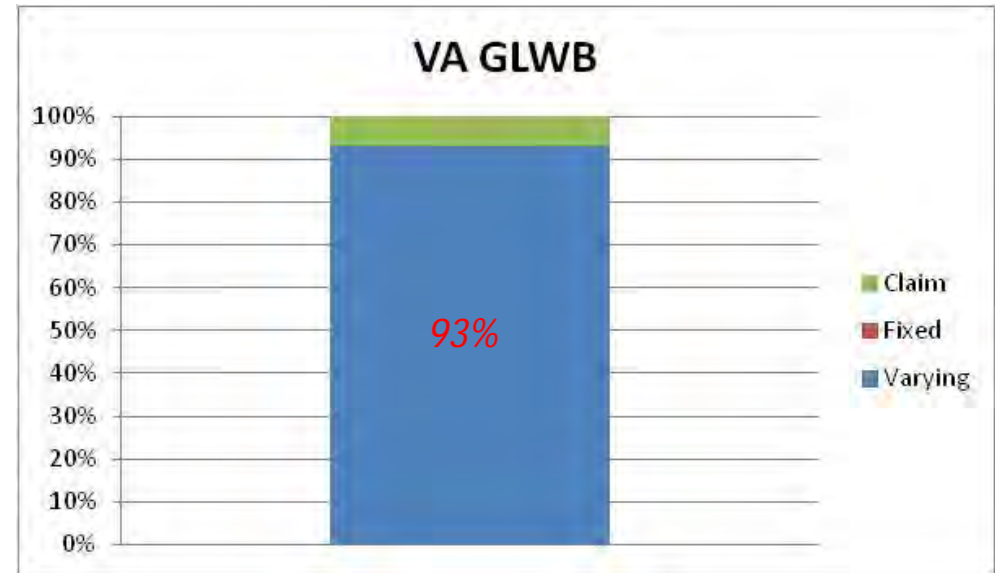
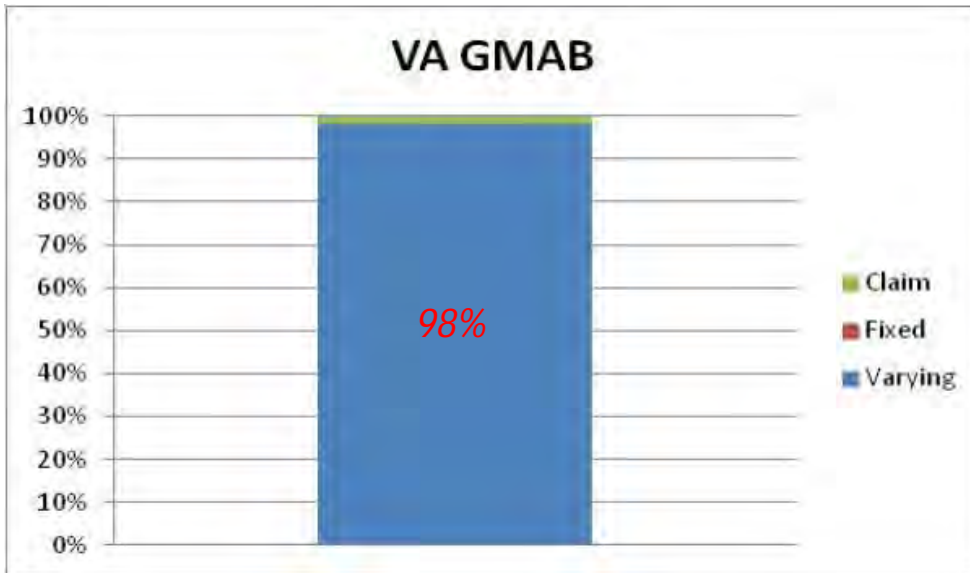
$$\text{Ratio of 'Varying Payments' to 'Total Payments'} = \frac{\Sigma AV_t}{PMT} = \frac{\text{Varying Portion of Payment to PH}}{\text{Total Payment to PH}}$$

Need to be Substantial



- Higher Fixed Benefit not varying with AV would reduce the ratio
- Deep ITM would reduce the ratio

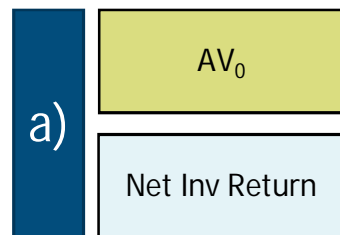
# [Appendix2] Criterion b101(c) for different blocks



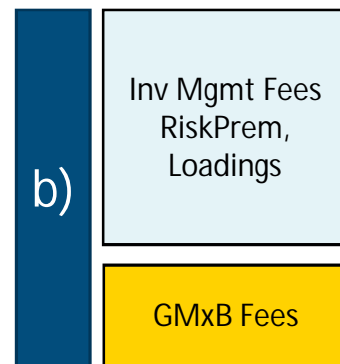
## Changing hedging target

### Market changes affect BEL through (assume RA=0) :

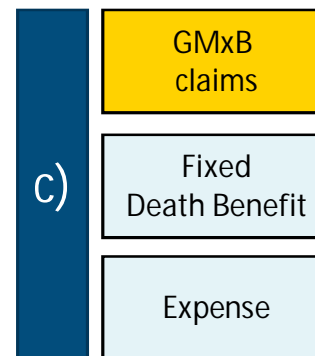
- a) Changes in obligation to pay an amount equal to the fair value of the underlying items -> by B111: does not adjust CSM, reflected in P&L or OCI
- b) Changes in the entity's share of the fair value of the underlying items -> by B112: adjust CSM, can be reflected in P&L
- c) Changes in FCFs that do not vary based on the returns on underlying items -> B113(b): effect of the TVM and financial risks not arising from underlying items -> Adjust CSM, can be reflected in P&L



P&L or  
OCI

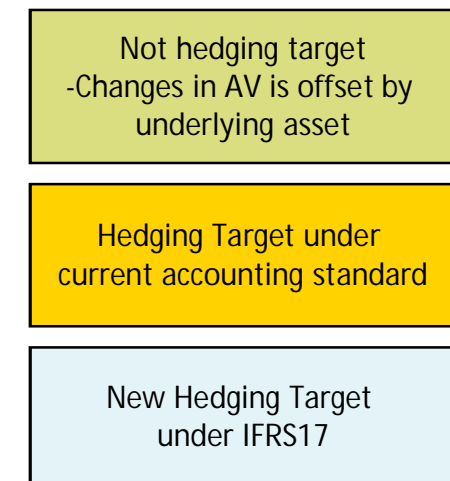


CSM or P&L



CSM or P&L

#### Legend



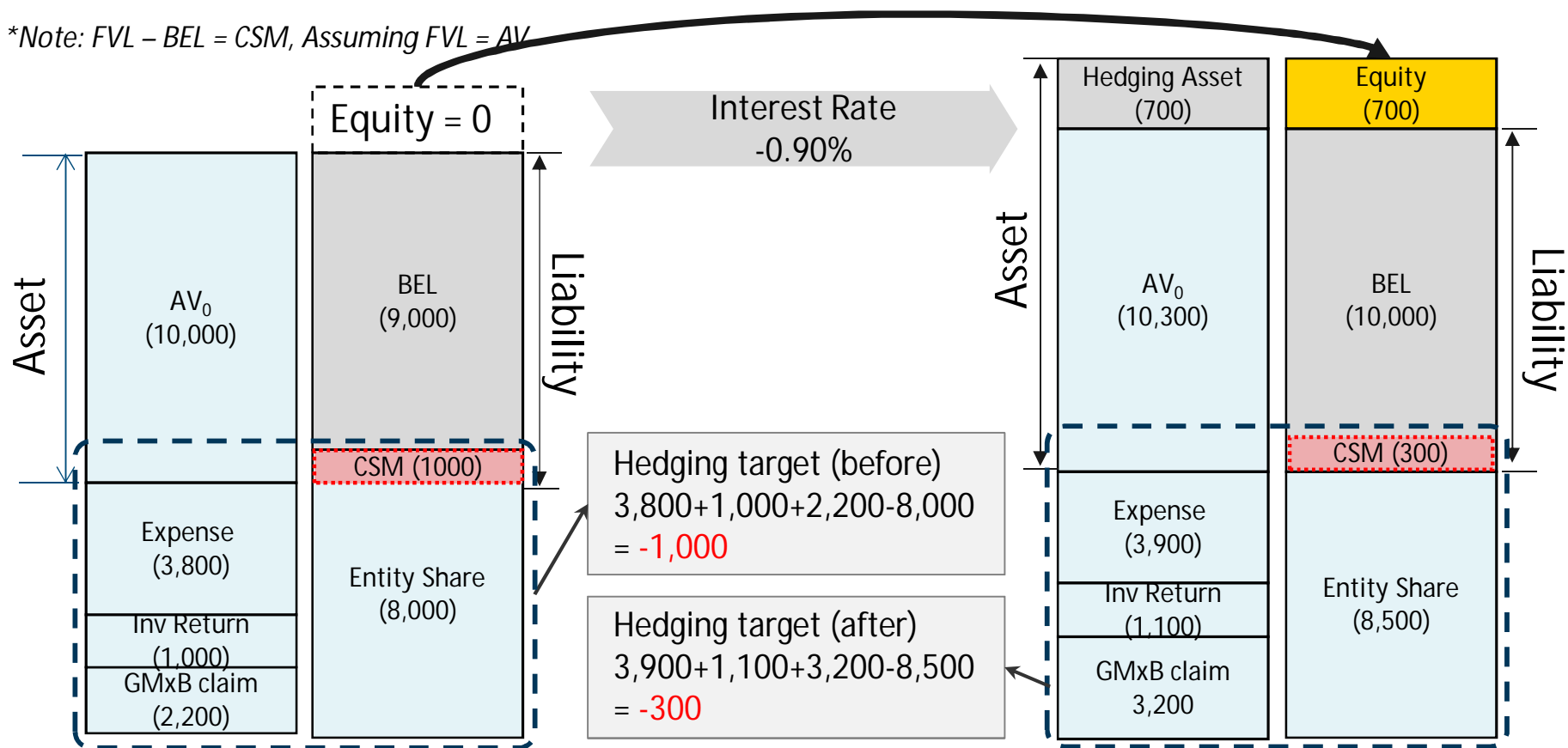
### III.3 Hedging Strategy under IFRS17 VFA

## Hedging before transition date

# Hedging before the transition date could increase equity volatility

- Change in Hedging Asset is absorbed by CSM if Fair Value Method is used for CSM calculation
- Although net cash flows are effectively hedged, CSM existence can cause accounting mismatch

\*Note:  $FVL - BEL = CSM$ , Assuming  $FVL = AV$



# IV. Conclusion





## IV. Conclusion

### 4. Insight into new hedging

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#### VFA Criteria

Hedging under VFA gives more flexibility, but need to satisfy the requirement even for variable products

- ü Cash flows need to be rearranged to assess the qualification
- ü 'In the money' block might not satisfy the criteria as the liability does not move as much as market changes

#### Hedging under IFRS17

Fundamentals of hedging have not changed much, but need to

- ü consider cash flows other than guarantee related
- ü think of entire balance sheet, not just liability

#### Hedging before Transition

Cannot lock in accounting equity at transition through hedging for the profitable block (with positive CSM)

- ü Economically, hedging still makes sense since it protects CSM at transition
- ü It might make more sense to start hedging onerous block with negative CSM to avoid this accounting mismatch



# Any Questions?

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