

Equity-Based Insurance Guarantees Conference

Nov. 6-7, 2017

Baltimore, MD

NAIC VA Reserve and Capital Reform:
Perspectives “at the Final Turn”

Aaron Sarfatti

Sponsored by



NAIC VA RESERVE AND CAPITAL REFORM PERSPECTIVES “AT THE FINAL TURN”

EBIG CONFERENCE (BALTIMORE)
NOVEMBER 7, 2017 (0915 – 1000 HOURS)

Aaron Sarfatti, Partner
aaron.sarfatti@oliverwyman.com

CONFIDENTIALITY

Our clients' industries are extremely competitive, and the maintenance of confidentiality with respect to our clients' plans and data is critical. Oliver Wyman rigorously applies internal confidentiality practices to protect the confidentiality of all client information.

Similarly, our industry is very competitive. We view our approaches and insights as proprietary and therefore look to our clients to protect our interests in our proposals, presentations, methodologies and analytical techniques. Under no circumstances should this material be shared with any third party without the prior written consent of Oliver Wyman.

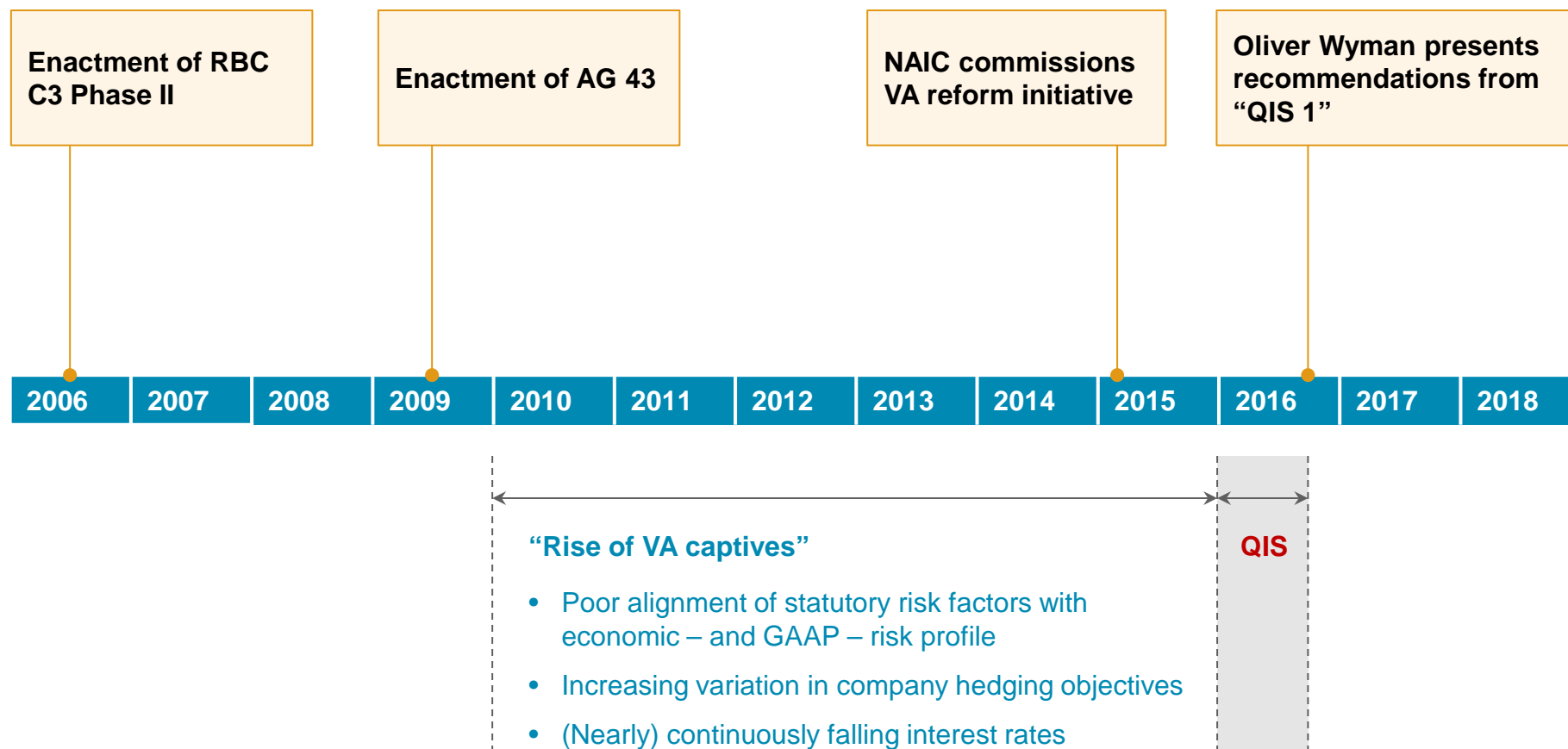
© Oliver Wyman

Agenda

- Provide background of the NAIC VA reserve and capital reform initiative
- Recap proposed revisions to AG43 and C3P2
- Selectively detail most salient (and controversial) topics for revision

Recent history of VA statutory reserve and capital standards

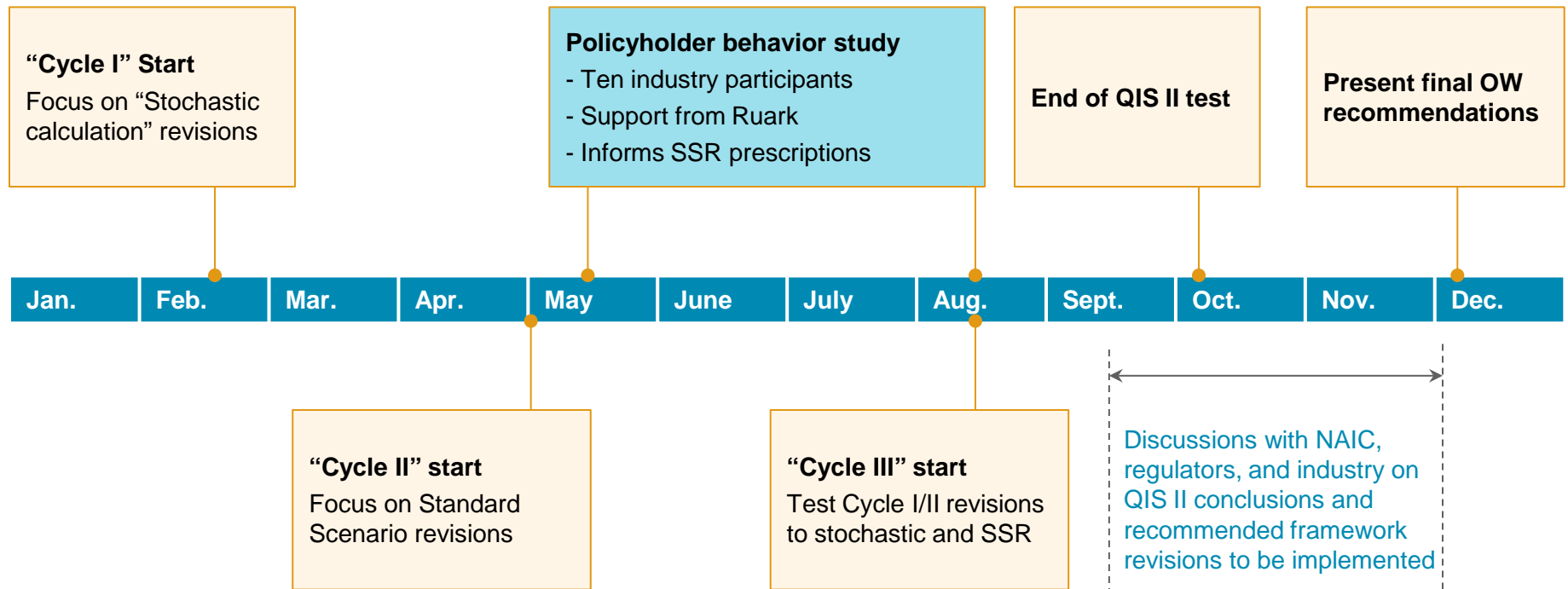
Timeline 2006-2018



QIS II consisted of three 10-week Test Cycles and concluded in October


Stochastic, Standard Scenario, Combined revisions examined in sequence

QIS 2 timeline




Recommended framework revisions support five enhancement objectives

Sixth “implicit” objective identified during QIS2

Enhancement objectives	Description
Ensure robust funding requirements	<ul style="list-style-type: none">Funding should be adequate to ensure liability defeasance with reasonable confidence
Promote sound risk management	<ul style="list-style-type: none">Risk mitigation should reduce funding requirements and minimize balance sheet volatility
Promote comparability across insurers, products	<ul style="list-style-type: none">Standardize assumptions across companies and products where appropriateEnsure comparable level of conservatism in framework provisions
Preserve current construct where feasible	<ul style="list-style-type: none">Retain core constructs of the current framework, where possible – e.g.,<ul style="list-style-type: none">Adherence to principles-based reservingBook value approach to valuation using “real world” scenarios
Minimize implementation complexity	<ul style="list-style-type: none">Reduce computational complexity, improve interpretability, and minimize model risk
	
Improve “governability”	<ul style="list-style-type: none">Simplify to enhance regulator “confidence” in frameworkShow regulators industry is incentivized to manage risk prudently

List of pending recommendation topics

Public release targeted for week of November 20

Ideas for revision	Topics for recommendations	 Topics further detailed later
1 Stochastic calculation	<ul style="list-style-type: none"> Scenario definition (IR generator, equity criteria, proprietary generators, implied volatility governance) GPVAD calculation (working reserve removal, deficiency discount rate) Asset projections (NII projection, “NII vs. borrowing rate margin”) Reflection of hedging (methods to reflect hedging, error factor guidance) Revenue sharing (affiliated funds vs. non-affiliated funds, CTE High vs. CTE Low) 	
2 Standard Scenario	<ul style="list-style-type: none"> Governance of CTE High vs. Low (AG43 SS vs. C3P2 SS) Projection method (use of GPVAD, adjusted vs. best-efforts) Capital markets path (conform to CTE level vs. fixed path, apply prescriptions to stochastic) Reserve calculation (“benefit of doubt” buffer) Refresh prescribed policyholder behavior assumptions to align with industry experience 	
3 C3 Charge	<ul style="list-style-type: none"> Calculation mechanics (role of tax reserves, impact of additional SS reserve) 	
4 Disclosure requirements	<ul style="list-style-type: none"> Capital markets scenarios (Sharpe Ratio principle adherence) CDHS reflection (modeled vs. actual, implicit method qualification, “beating the market”) Actuarial assumptions and impact (experience reporting, cumulative decrement projections) 	
5 Other topics	<ul style="list-style-type: none"> Admitted assets (derivatives and DTA), Reserve Allocation Phase-in mechanics 	

1 | Stochastic scenarios

Regulatory directions received to-date

Testing of alternative equity calibration criteria for CTE calculations

Questions posed to regulators

- **What equity calibration criteria should be tested for CTE calculations?**
- Should equity calibration criteria be linked to prevailing interest rate conditions?
- Should equity calibration criteria with different mean or volatility be tested?

Current equity calibration criteria

Gross Wealth Ratio for S&P 500

Percentile	1 year	5 year	10 year	20 year
2.5%	78%	72%	79%	
5.0%	84%	81%	94%	151%
10.0%	90%	94%	116%	210%
90.0%	128%	217%	363%	902%
95.0%	135%	245%	436%	1170%
97.5%	142%	272%	512%	



Regulator guidance received

- Current calibration criteria should be tested
- Criteria linked to interest rates do not need to be tested, as data is not sufficient to demonstrate historical relationship
- Criteria with lower mean returns and higher volatility should be tested by Oliver Wyman in Cycle 2
- Criteria calibrated with longer US history – e.g., data from pre-Depression – should be tested by participants in Cycle 3
- Market-sensitivity in funding requirement should be driven by equity performance and IR levels, but not equity or IR volatility given long-term nature of liabilities















Next steps

- Oliver Wyman to present additional internal model results on impact of alternative calibration criteria to VAIWG
- Oliver Wyman to provide participants stochastic scenarios reflecting alternative calibration criteria for testing in Cycle 3
- Participants to test alternative scenarios in Cycle 3

Regulators affirmed the broad market risk profile of the framework

“Pro-cyclicality” of funding requirement vs. typical hedge programs

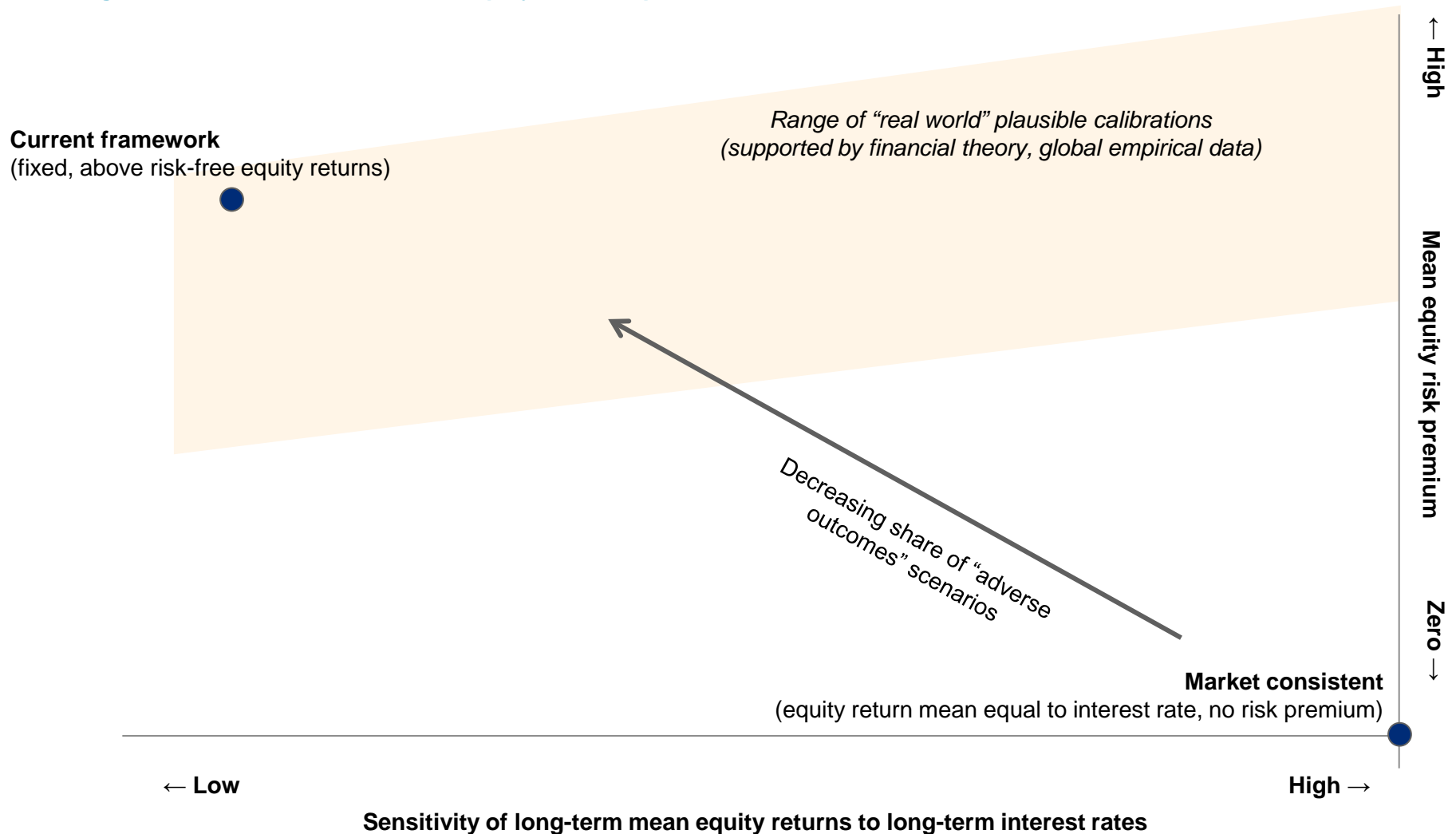
By market risk factors

Market risk factor	VA funding requirement	VA hedge program
 Equity levels		<ul style="list-style-type: none">• Equity derivatives increase in value
 Interest rate levels		<ul style="list-style-type: none">• Interest rate derivatives increase in value
 Implied equity volatility		<ul style="list-style-type: none">• Equity options increase in value
 Realized equity volatility		<ul style="list-style-type: none">• Linear equity derivatives increase in value
 Implied IR volatility		<ul style="list-style-type: none">• Interest rate options increase in value
 Realized IR volatility		<ul style="list-style-type: none">• Linear interest rate derivatives increase in value
 Corporate spreads		<ul style="list-style-type: none">• <i>Few companies hedge corporate spreads</i>

“Real world” scenarios reflect a subjective view of potential market outcomes

Relationships assumed – or not assumed – are solvency risk factors

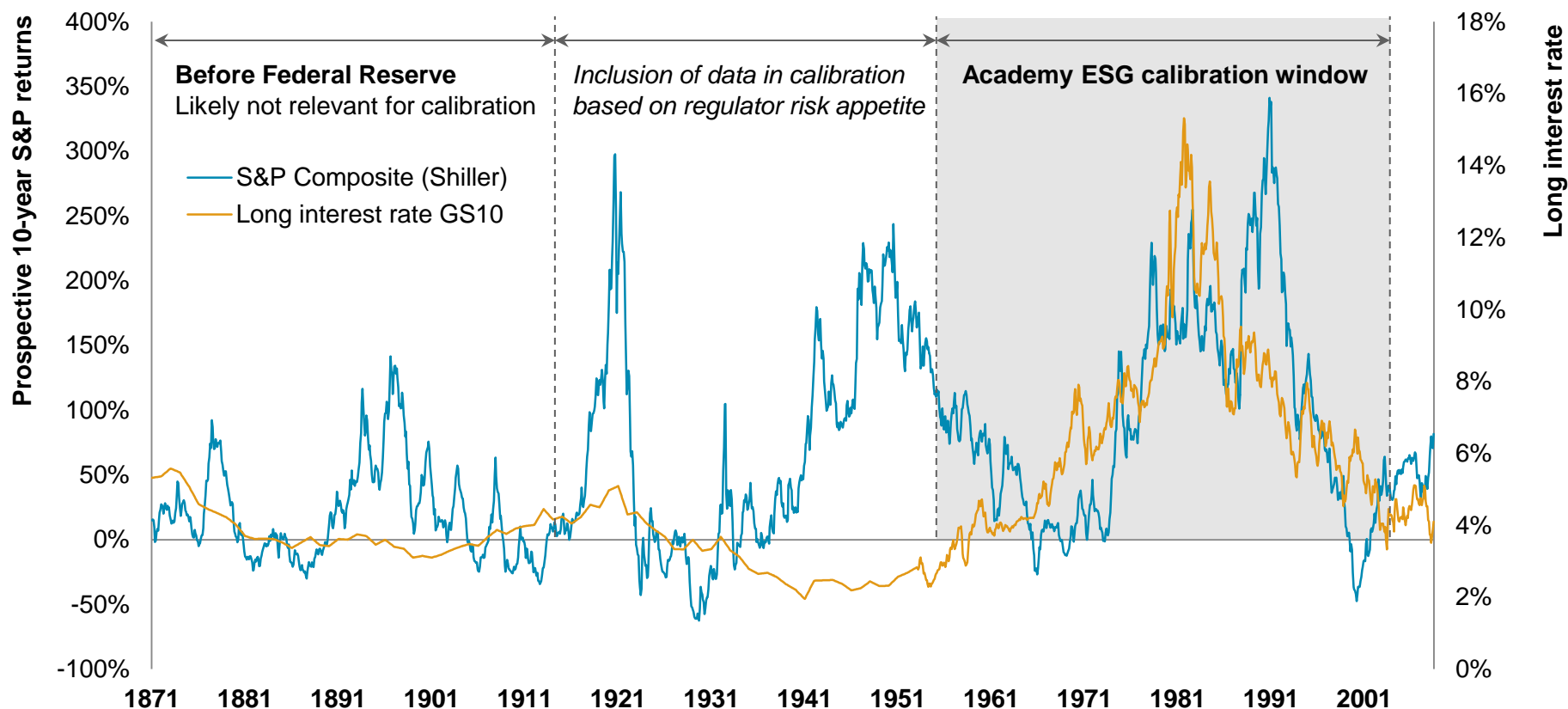
Scenario generation conservatism across equity scenario parameterizations



Academy ESG represents historical data within its calibration window well, but regulators must decide whether the current window is appropriate

US economic data, 1871 to 2016¹

Prospective 10-year S&P cumulative returns and long interest rates



1. Source: <http://www.econ.yale.edu/%7Eshiller/data.htm>

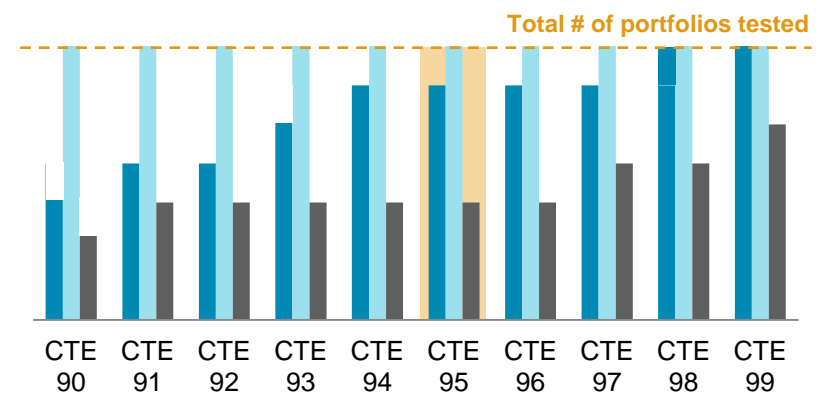
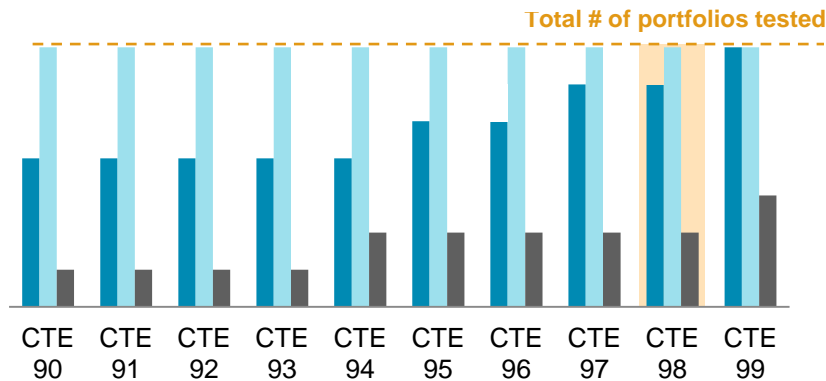
OW “internal model” highlights challenge to motivate hedging at TAR in low interest rate environments – more conservative equity scenarios only “helps”

Share of portfolios tested for which hedging reduces funding required for 400% RBC – fair value hedging, 10% error factor

Current equity calibration

Alternate equity calibration

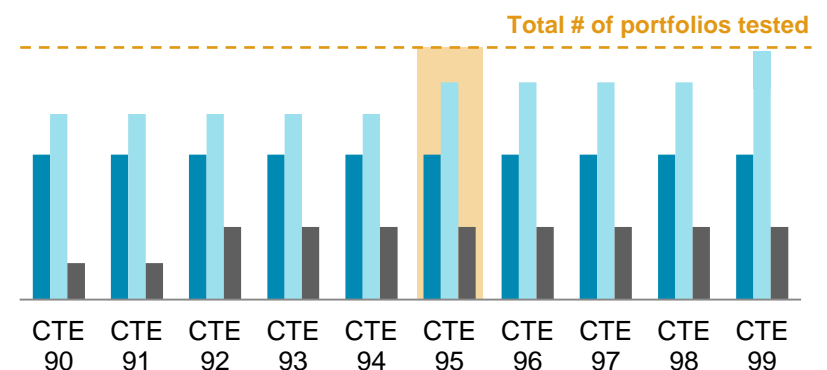
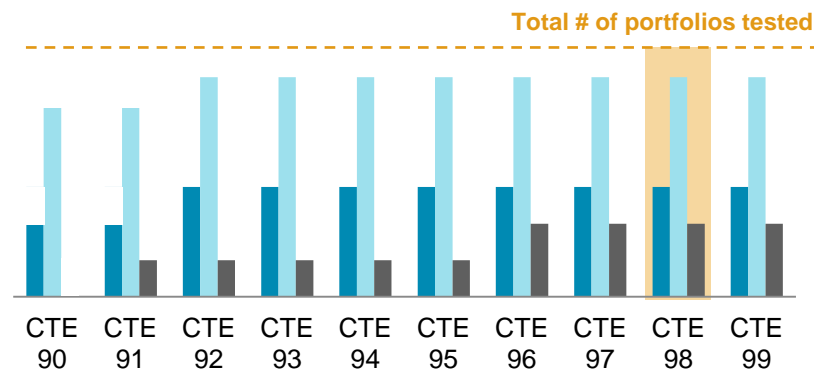
■ Baseline ■ Up IR ■ Down IR



Share of portfolios tested for which hedging reduces funding required at TAR (100% RBC) – fair value hedging, 10% error factor

Current equity calibration

Alternate equity calibration

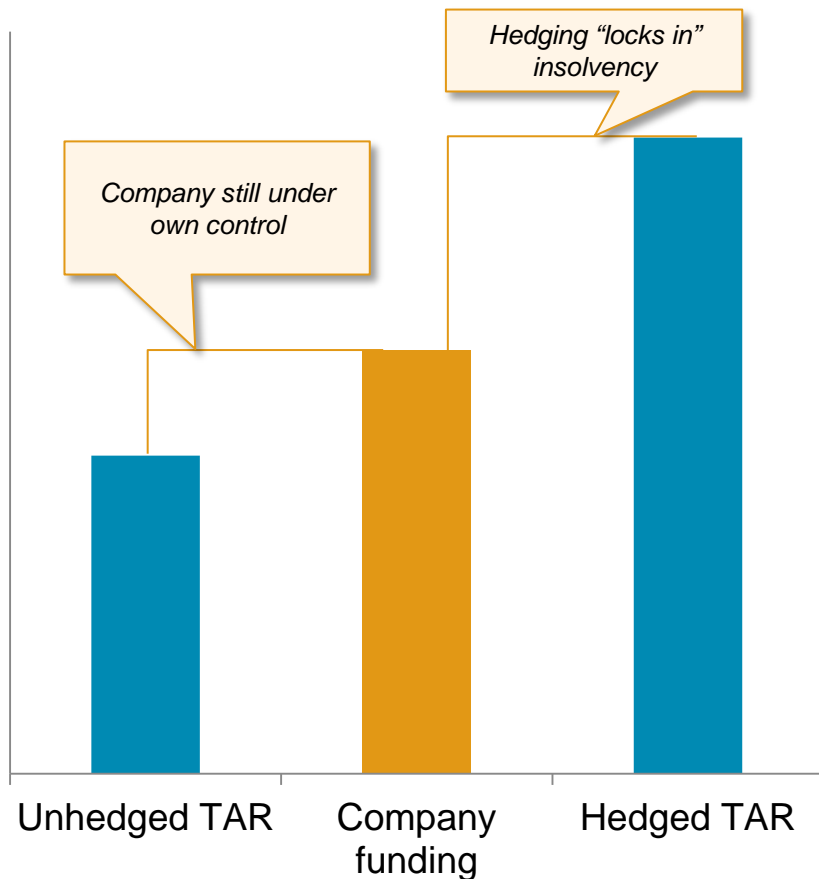


Source: OW internal model

Why is “promoting hedging” at TAR so important?

Incentives in “distressed insurer” scenario matter, if circumstance reached

Illustrative sample company funding position

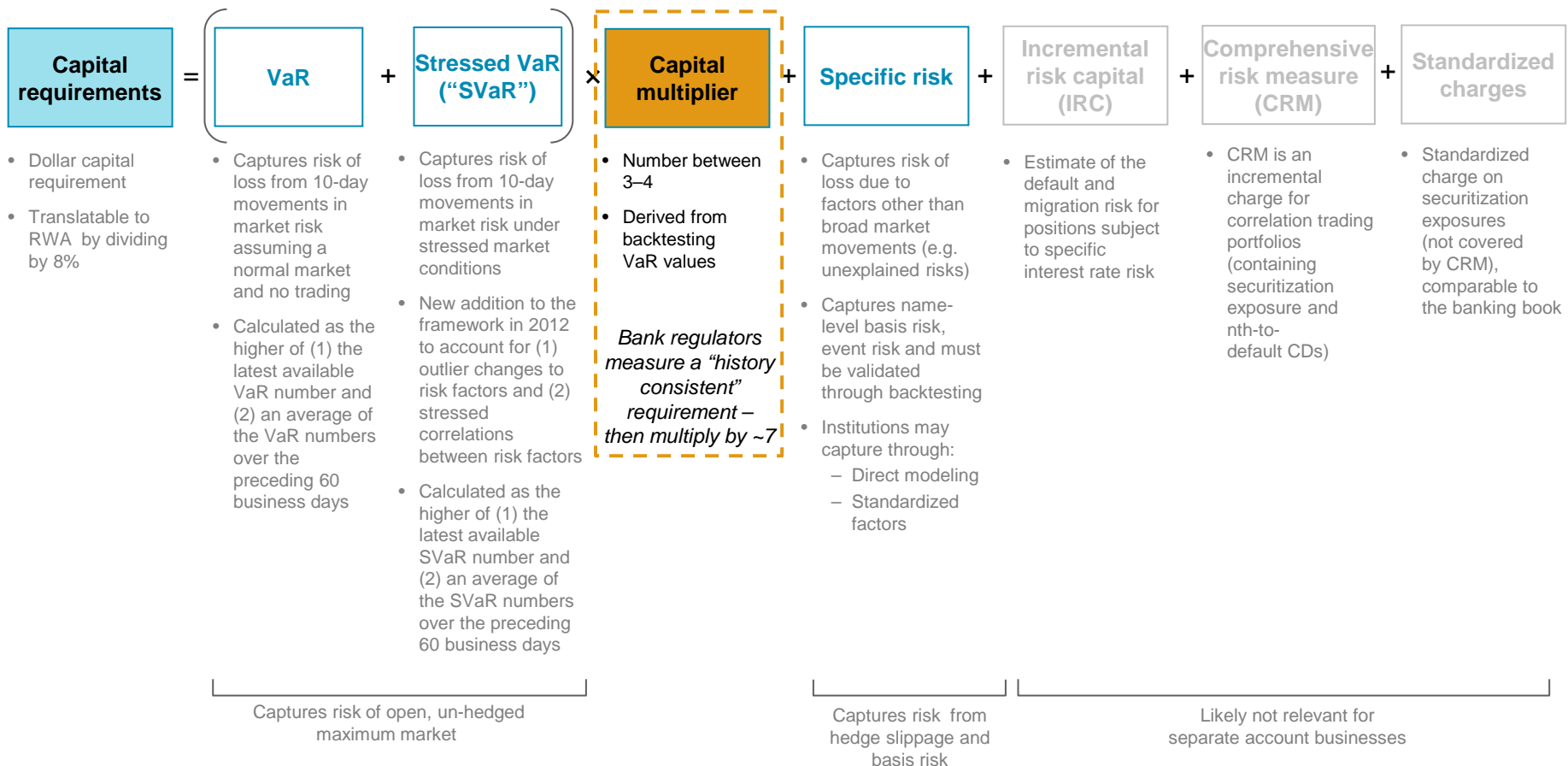


Explanation

- Illustration shows incentives and ability to hedge for a “distressed insurer” (RBC ratio near 100%)
- Company must decide whether to:
 - Hedge market risk
 - Reflect hedging in TAR calculation
- In example, company incentive to cease hedging – raising risk of “catastrophic failure”
- Framework not “self-regulating” – increasing burden on regulators

For reference: how do bank regulators use historical data to govern (somewhat) analogous risk exposures?

Capital requirements for trading book under Value-at-Risk (VaR) – Overview



2 | Standard Scenario

Recap from 2016 EBIG – 2016 proposed Standard Scenario revisions

But...could we do better?

Proposed revisions

1 Align to stochastic construct

- Calculate Standard Scenario as if it were another stochastic scenario, but with a prescribed market path and behavioral assumptions

2 Prescribe policyholder behavioral assumptions

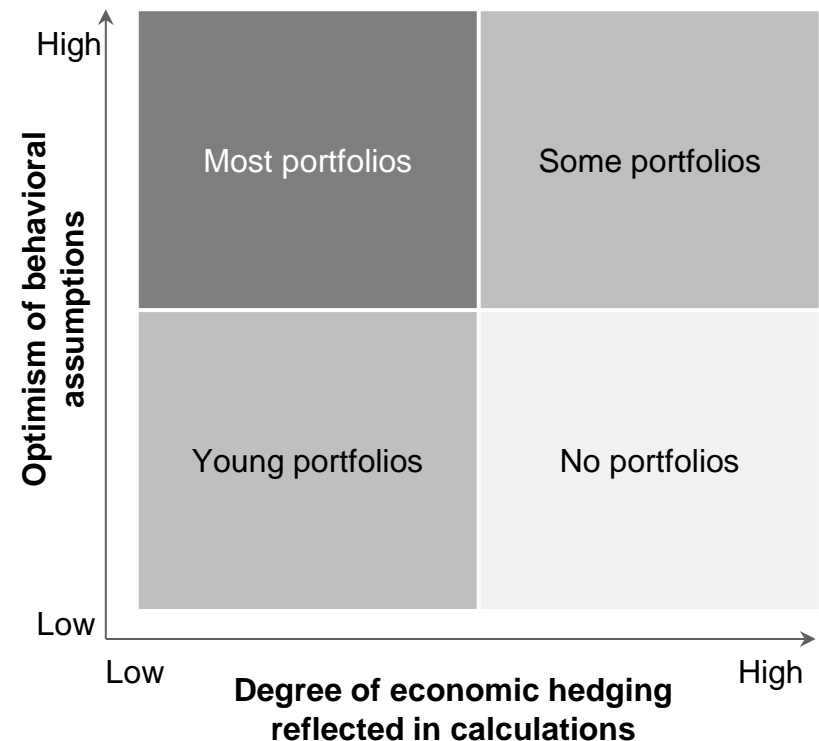
- Revised assumptions reflect product features of modern VAs and emerging industry experience

3 Prescribe three market paths

- Prescribe three “drop and recovery” market paths differing in initial stress but identical thereafter
 - Stress covers both equity and interest rate risk
 - SS Amount is largest of three scenarios



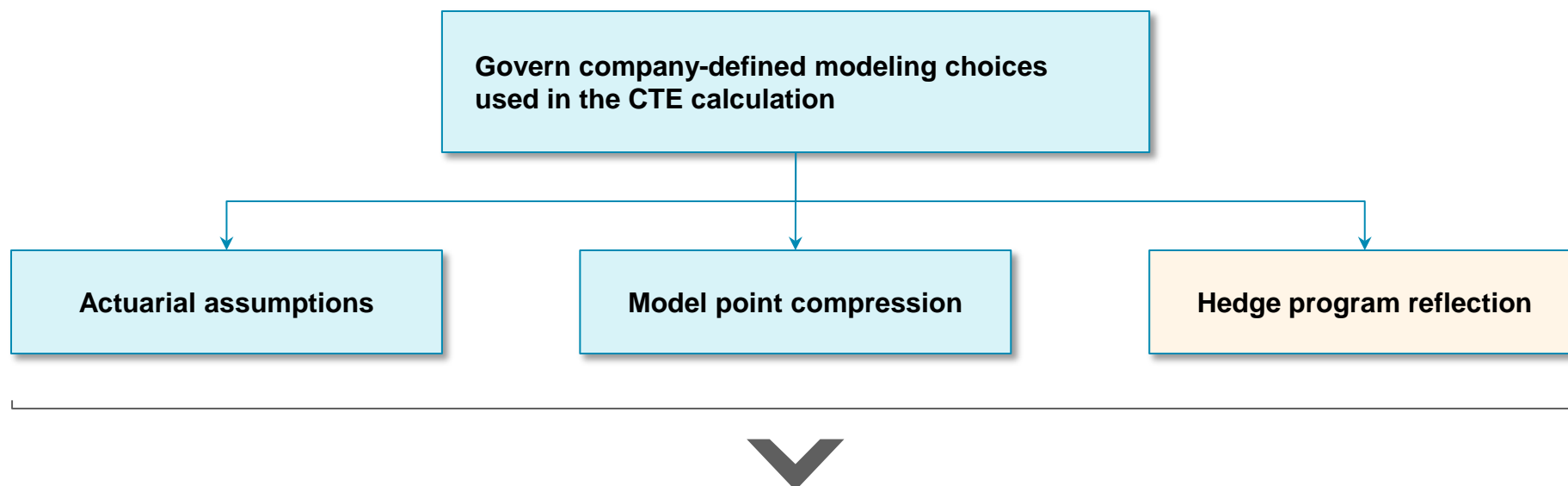
Portfolios for which Standard Scenario is binding



Standard Scenario designed to promote hedging and guard against insufficient prudence in actuarial assumptions

The VAIWG articulated the purpose of the Standard Scenario as governing company-defined model choices – not to add stringency to CTE scenarios

VAIWG's stated purposes for the Standard Scenario



For effective governance, the Standard Scenario Amount should be binding **if and only if:**

- A company uses assumptions or practices that substantially deviate from industry experience or accepted practices
- Such deviations result in materially-lower CTE 70-based reserves

Accordingly, if the same actuarial assumptions, model points, and hedge reflections were used in both the Standard Scenario and CTE calculations, the Standard Scenario Amount should be slightly below CTE 70

Two target properties for the Standard Scenario construct to meet purpose (1/2)

Assuming that the same actuarial assumptions, model points, and hedge reflections were used in both the Standard Scenario and CTE calculations across the industry at all times, then ...

Target Property #1

... Standard Scenario Amount should be slightly below CTE 70 for most companies in industry

A suitable Standard Scenario construct should be effective in governing most, if not all, of the in-force portfolios within the scope of AG 43

Target Property #2

... for a given company, Standard Scenario Amount should have similar market-sensitivity as CTE 70

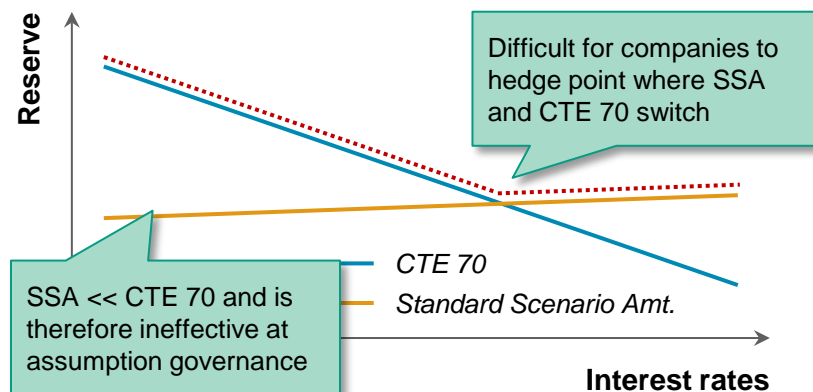
A suitable Standard Scenario construct should ensure effective assumption governance – which requires staying close to CTE 70 – across all market conditions

Two target properties for the Standard Scenario construct to meet purpose (2/2)

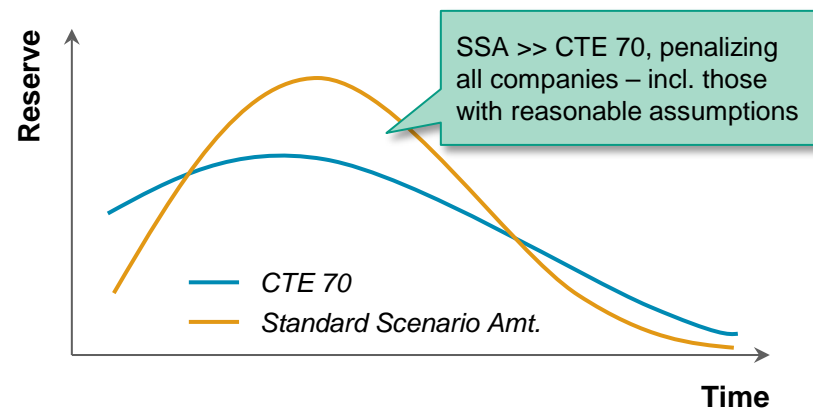
Sample company with actuarial assumptions that are materially less conservative than those in the Standard Scenario

If target properties are not met (e.g., current framework)

Reserves across different market conditions

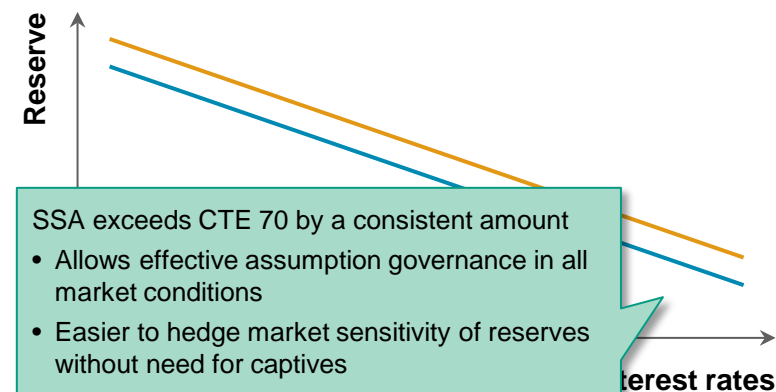


Reserves evolution through time

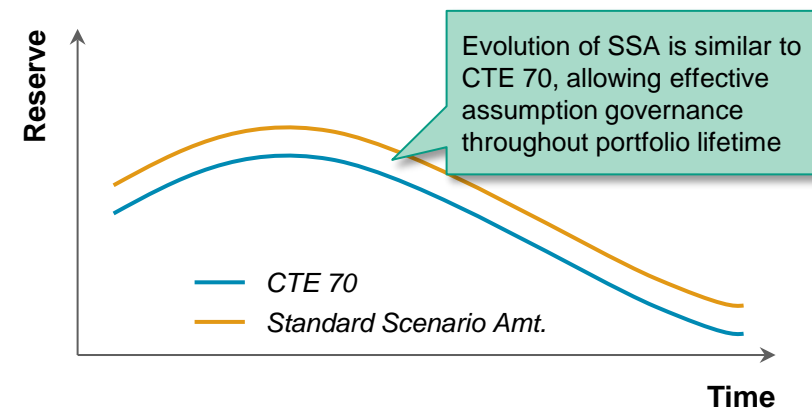


If target properties are met

Reserves across different market conditions



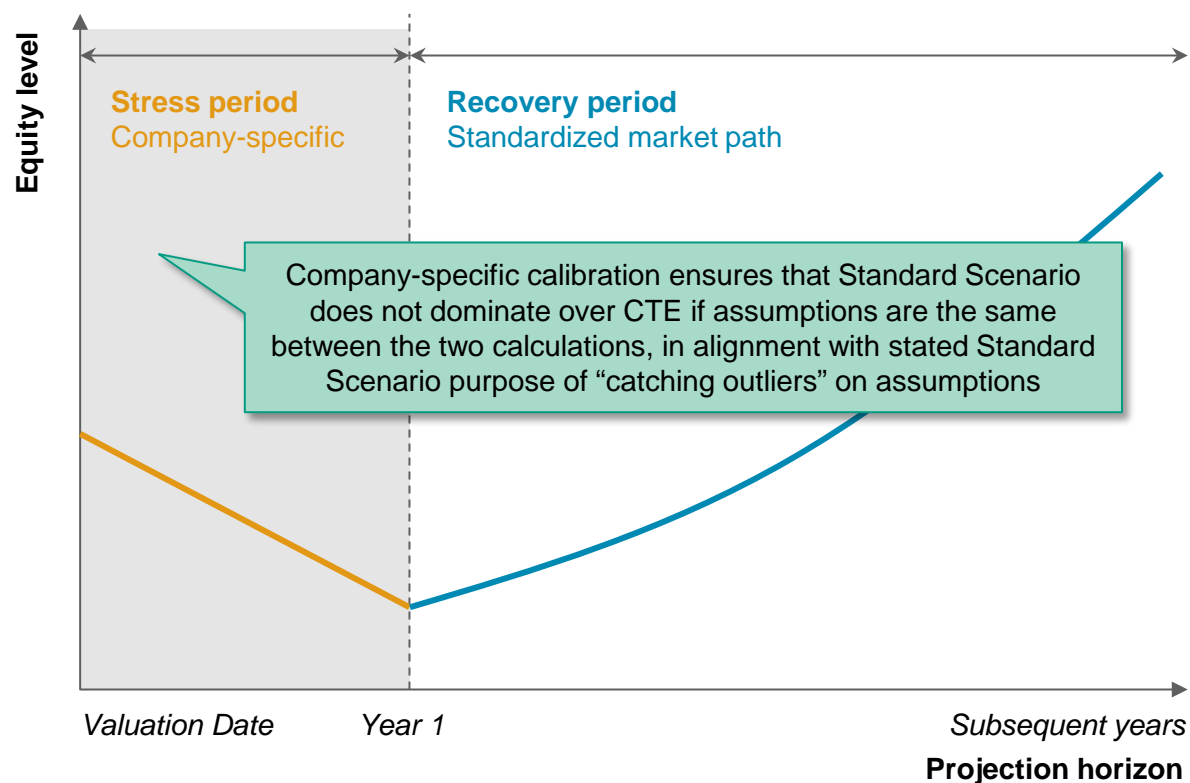
Reserve evolution through time



Theory supports a company-specific initial market shock

Potential alternative Standard Scenario market path construct

Based on company-specific calibrations



Stress period

- Initial stress occurring over full year, calibrated on a company-specific basis
- Calibrated such that Standard Scenario Amount is between CTE 65-70 from the “adjusted” run – i.e., no CDHS – when using Prudent Estimate assumptions
- Hedge reflection should be consistent with “adjusted” CTE run – i.e., run-off of currently-held hedges only; no CDHS

Recovery period

- Uniform prescribed market path
 - Separate account returns follow constant p.a. returns
 - Interest rates follow “mean path” from Academy ESG, reverting back to the NAIC-defined MRP
- Run-off of currently-held hedges only

Under this approach, companies would run a common set of paths using own assumptions, then re-run “equivalent” scenario with prescribed assumptions

1 Run standard set of market paths with companies’ own assumptions

	Stress	Recovery	SSR
1	-0%	3.0% p.a.	-
2	-2%	3.0% p.a.	10
3	-4%	3.0% p.a.	20
4	-6%	3.0% p.a.	30
5	-8%	3.0% p.a.	50
6	-10%	3.0% p.a.	80
7	-12%	3.0% p.a.	130
8	-14%	3.0% p.a.	210
9	-16%	3.0% p.a.	340
10	-18%	3.0% p.a.	550

2 Select two paths with results closest to CTE 70 (adjusted)

Standard Scenario #1
210

CTE 70 (“adjusted”)
250

Standard Scenario #2
340

3 Re-run under prescribed behavioral assumptions

Standard Scenario #1
270

Linearly interpolated SSA
316

Standard Scenario #2
420

Interpolated SSA
316

–

CTE 70 (“adjusted”)
250

–

SSA Buffer
34

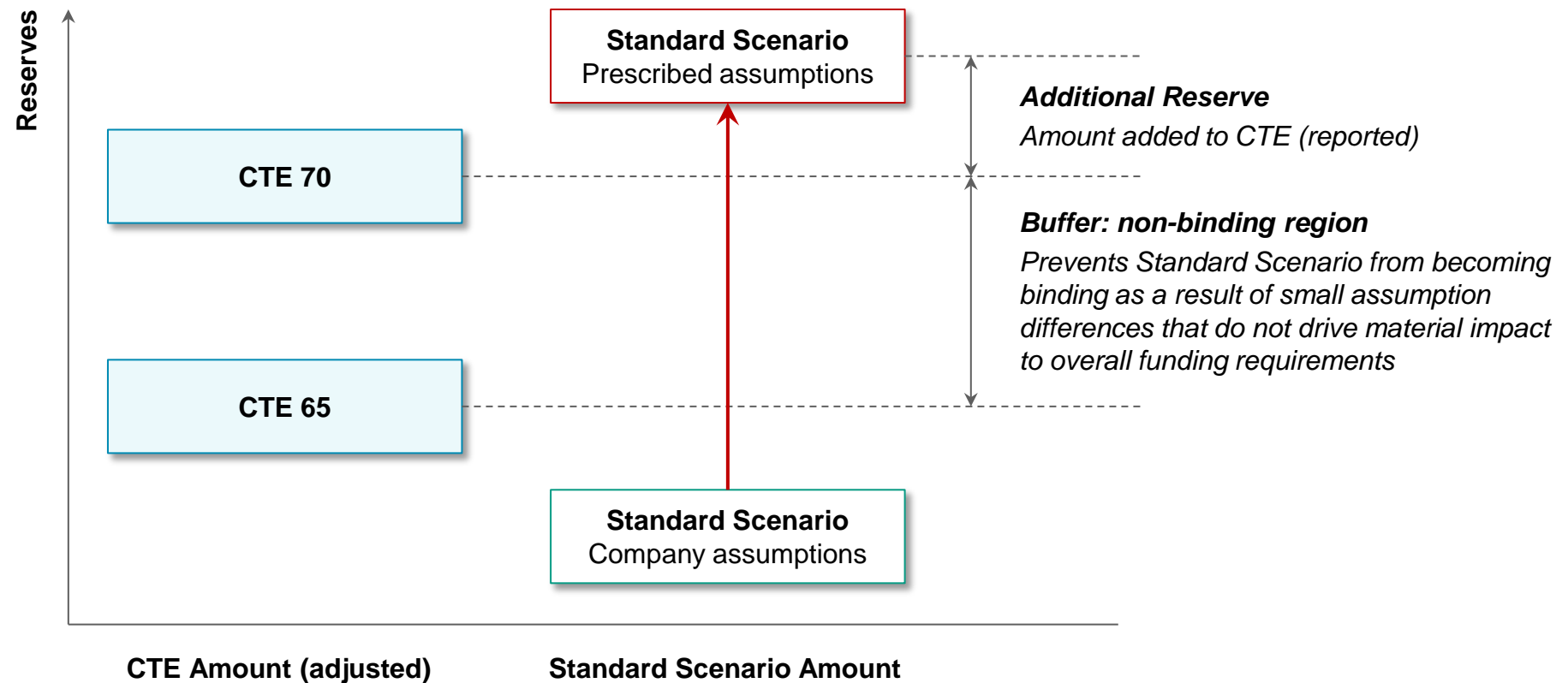
=

Additional Reserve
32

The difference between CTE 65 and 70 represents a “benefit of doubt” buffer; size of this buffer determines definition of “outlier” caught by Std. Scenario

Illustrative Standard Scenario results

For a sample company for which the Standard Scenario is binding

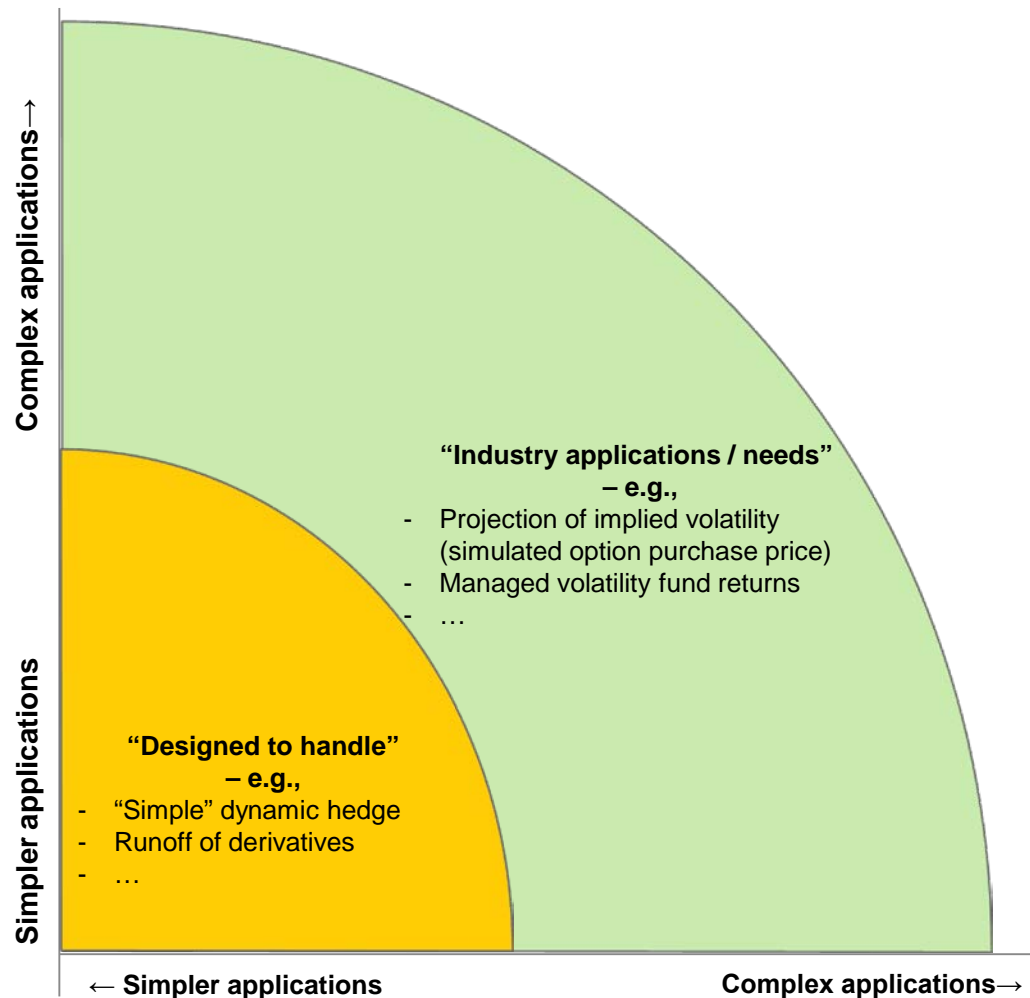


3 | Disclosures

Disclosures assist regulators assess the reasonability of “framework uses”

Principles needed to safeguard use of regulatory infrastructure beyond intent

“Design vs. actual” applications of regulatory infrastructure – Illustrative



Commentary

- Regulatory infrastructure designed to support a limited set of applications
- Complexity of industry risk management techniques exceed what regulatory infrastructure can support
- Consequence is inconsistent extrapolation of regulator infrastructure across firms
- Need to establish additional principles (with associated disclosures) to govern extrapolation of infrastructure

1 Impact of “Clearly Defined Hedging Strategy” (CDHS) – disclosure

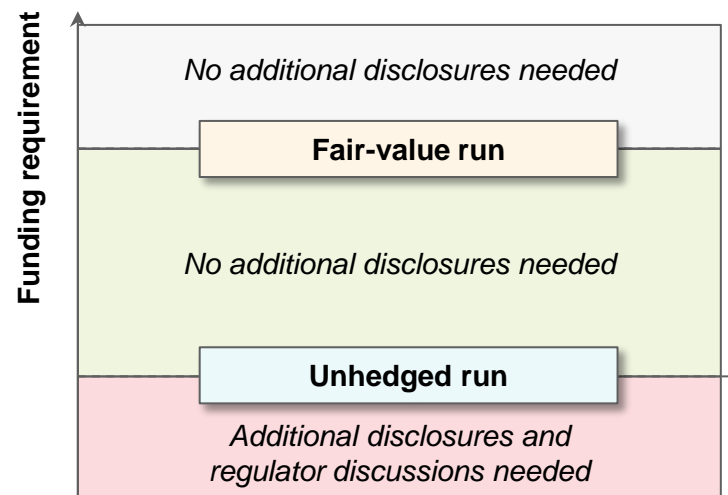
Principle: your CDHS cannot “outperform the market”

Potential disclosure to the risk-neutral value of CDHS

- Unless a company is “over-hedging”, reflecting hedging should cause the best-efforts CTE to converge towards full-contract fair value
- Best-efforts CTE should be (i) between unhedged CTE and fair value, or (ii) higher than the fair value (e.g., transactional costs or hedge ineffectiveness increase the cost of hedging)
- Companies disclose whether their best-efforts CTE is:
 - A. Higher than the full-contract fair value
 - B. Equal to or lower than the full-contract fair value, but between fair value and unhedged CTE
 - C. Lower than the lesser of the full-contract fair value and the unhedged CTE
- Additional disclosures and regulator discussions are required if outcome at bottom is observed

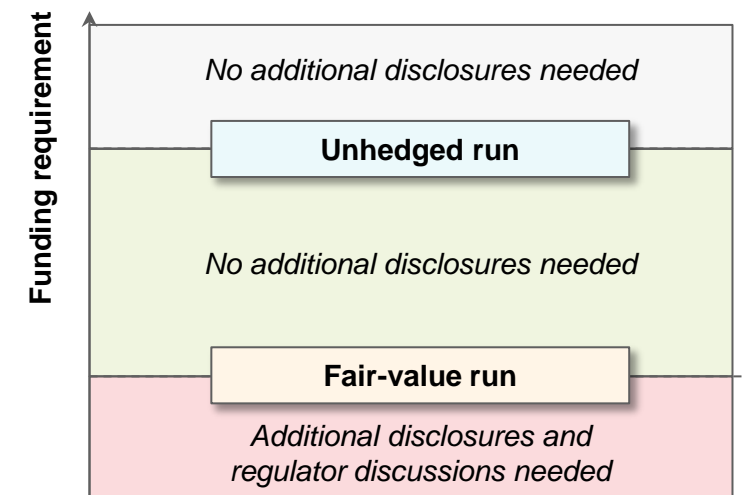
In low interest rate environments

Fair value of total contract liability higher than unhedged CTE



In high interest rate environments

Fair value of total contract liability lower than unhedged CTE

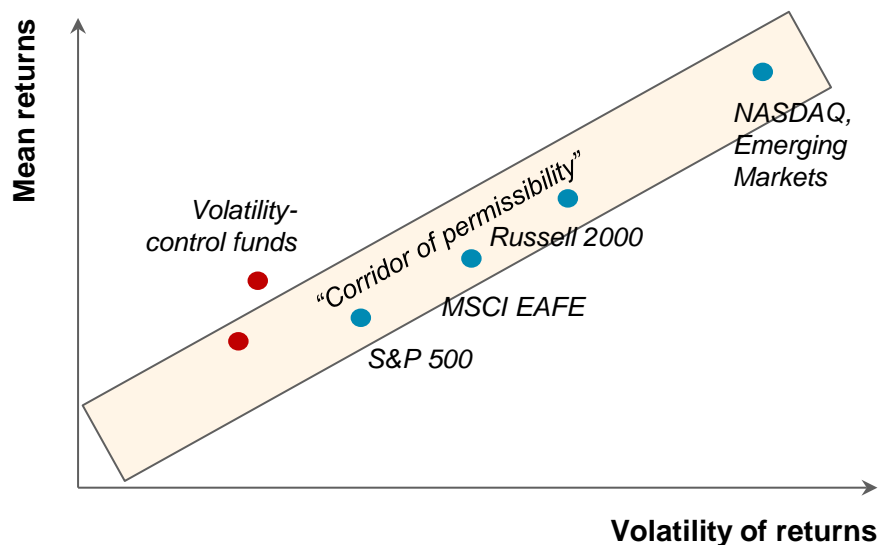


2 Proprietary scenario generation / fund mapping – disclosure

Principle: funds expected return must conform to level of risk

Example: volatility-control fund returns

- Volatility-control fund modeling often rely on risk factors with no guidance in current AG 43 – e.g., short-term volatility
- Assumptions around these risk factors can cause modeled fund returns to have higher mean and lower volatility than other funds
- AG 43 governs this through broad principle, but adjustments are not always made to account for this mismatch



QUALIFICATIONS, ASSUMPTIONS AND LIMITING CONDITIONS

This report is for the exclusive use of the Oliver Wyman client named herein. This report is not intended for general circulation or publication, nor is it to be reproduced, quoted or distributed for any purpose without the prior written permission of Oliver Wyman. There are no third party beneficiaries with respect to this report, and Oliver Wyman does not accept any liability to any third party.

Information furnished by others, upon which all or portions of this report are based, is believed to be reliable but has not been independently verified, unless otherwise expressly indicated. Public information and industry and statistical data are from sources we deem to be reliable; however, we make no representation as to the accuracy or completeness of such information. The findings contained in this report may contain predictions based on current data and historical trends. Any such predictions are subject to inherent risks and uncertainties. Oliver Wyman accepts no responsibility for actual results or future events.

The opinions expressed in this report are valid only for the purpose stated herein and as of the date of this report. No obligation is assumed to revise this report to reflect changes, events or conditions, which occur subsequent to the date hereof.

All decisions in connection with the implementation or use of advice or recommendations contained in this report are the sole responsibility of the client. This report does not represent investment advice nor does it provide an opinion regarding the fairness of any transaction to any and all parties.